D2N2 LEP BOARD

Friday, 10 March, 2017 2.00 pm – 4.00pm
Derby Arena Velodrome, Pride Parkway Derby DE24 8JB

The meeting will be preceded by a presentation on the contribution to the D2N2 economy by the third sector by Rachel Quinn at 1.45pm

1. Preliminaries
   1.1 Welcome and Introductions Verbal 14.15
   1.2. Declarations of Interest Verbal 14.20
   1.3. Minutes of last meeting and matters arising Paper 14.25

2. Updates for Information
   2.1 Chair’s Report, including:
       (i) Feedback from Joint Committee
       (ii) Business engagement update (app1)
       (iii) Industrial strategy consultation (apps 2 and 3)
       (iv) ToR of D2N2 Review
       (v) Media Coverage Report (appendix 4)

   Peter Richardson Paper 14.30

3. Items for Decision
   3.1 Chief Executive’s Report, including:
       (i) Report of the Annual Conversation (app1)
       (ii) Business Plan (appendix 2)
       (iii) SEP refresh next steps

       David Ralph Paper 14.50

       Matthew Wheatley

4. Standing Items – Updates
   4.1 HS2 Report inc commentary from Cllrs Western and Rhodes on engagement of districts
       Cllr Jon Collins Paper 15.10

   4.2 Skills update inc. Area-Based Review
       Melanie Ulyatt Verbal 15.25
4.3 D2N2 Business Growth Hub Update Report  
David Williams  
Verbal 15.30

4.4 D2N2 Enterprise Zone  
Peter Gadsby  
Paper 15.35

(i) and (ii) Nottingham and Derby  
(iii) Markham Vale  
Cllr Western  
Paper 15.45

Item 4.5 is an exempt item under Local Government (Access to Information) Act

4.5 GPF Report Capital Projects (plus summary)  
Cllr Collins  
Paper 15.50

4.6 Infrastructure Investment Board Report  
Cllr Western  
Paper 15.55

5. Any other business

6. Date of next meeting: Friday, 19 May 2017  
(10.00am Derbyshire County Council)

Tea/coffee will be available on arrival
Item 1.3:  DRAFT Key Decision/Action Points from Board

D2N2 LOCAL ENTERPRISE PARTNERSHIP BOARD MEETING

Friday, 20 January, 2017

Nottingham City Council, Loxley House, Station Street, Nottingham NG2 3NG

Chair   Peter Richardson
Minutes Sally Hallam

1. Present and Apologies

D2N2 Board Members in Attendance

Cllr Alan Rhodes  Nottinghamshire County Council  
Andrew Pickin  Business Representative  
Cllr Anne Western  Derbyshire County Council  
Cllr Bob Wheeler  S Derbyshire District Council  
David Williams  Business Representative  
David Williams (Geldards)  Business Representative  
Ian Morgan  Business Representative  
Cllr Jon Collins  Nottingham City Council  
Cllr Ranjit Banwait  Derby City Council  
Melanie Ulyatt  Business Representative  
Peter Gadsby  Business Representative  
Prof Edward Peck  H E Representative  
Cllr Roger Blaney  Newark and Sherwood District Council  
Stuart Cutforth  F E Representative  
Sylvia Green  VCS Representative

Also in attendance

Adrian Smith  Nottinghamshire County Council (sub for CEO)  
Chris Henning  Nottingham City Council (sub for CEO)  
Ian Stephenson  Chief Executive, Derbyshire County Council  
Paul Robinson  Chief Executive, Derby City Council  
Mike Roylance  South Derbyshire DC (sub for CEO)  
Rowena Limb  BEIS

Officer Support

David Ralph  Chief Executive, D2N2 LEP  
Matthew Wheatley  Growth Plan Manager  
Lindsay Allen  Senior Programme Manager, D2N2 LEP

Observers
Apologies

These were received from Andrew Muter and Scott Knowles. Frank McArdle, Anthony May and Ian Curryer sent substitute representatives as listed.

Prior to the commencement of the formal meeting, Members listened to an information presentation delivered by Andrew Pritchard of East Midlands Councils on the Midlands Connect Strategy, which outlined proposals for its three-year plan. The information would not be in the public domain until after 9 February, 2017.

1.1 Welcome and Introductions

The Chair welcomed all to the start of the formal meeting and asked substitute representatives to introduce themselves to the group. The Chair also extended congratulations to Board member, Melanie Ulyatt on her newly awarded MBE honour.

1.2 Declarations of Interest

None was received.

1.2 Minutes of last meeting and matters arising

The Minutes of the meeting held on 17 November, 2016 were approved as a true record, subject to a request to add in the name of D2N2 officer, Rachel Quinn who had attended as an observer.

On matters arising, David Ralph informed the group that the first meeting had taken place of the officer working group to discuss the LEP Business Plan.

On the SEP refresh, Matthew Wheatley would be taking a report to be considered further at the LEP Officer Group meeting and a report back on progress would be made to this committee at the March, 2017 meeting.

Action: MW to draft.

An update on the Science Park would follow under item 4.3.

There were no other matters arising.

2. Updates for Information

2.1 Chair’s Report

The Chair presented a report updating Members on the Midlands Connect strategy, following the presentation made at the start of the meeting. He drew the Board’s attention to proposals to develop a D2N2-wide infrastructure strategy and a D2N2-wide strategic
road network study, both of which had been identified as needs by the recent meeting of the Chief Executive Officers’ group. The intention would be to progress the shared infrastructure strategy and strategic road network review through the Infrastructure and Investment Board.

On devolution next steps, the Chair referred to the forthcoming meeting of the new D2N2 Joint Committee on 10 February, 2017 and invited the two County Council Leaders to add a few words. Cllr Rhodes confirmed that three priorities had been identified as focal points, namely Transport, Skills and One Public Estate and indicated that he hoped to see representatives from city, county and district level at the inaugural meeting. Cllr Western echoed this and added that the new committee would be a useful conduit for disseminating information on Midlands Engine and Midlands Connect.

Cllr Western also confirmed to the Board that the judicial review of the Sheffield City Region consultation had found it to be unlawful. They were now awaiting next steps.

David Williams voiced the view that these devolution-related matters felt to the business community like a local authority only conversation and warned that continuing to proceed without business involvement would eventually lead to failure.

Board NOTED the report.
Board AGREED to develop a D2N2-wide infrastructure strategy and Strategic Road Network Study.
Board APPOINTED Melanie Ulyatt MBE to be Board member for SME engagement.

3. Items for Decision

3.1 Chief Executive’s Report

David Ralph presented a report to Board covering proposed changes to LEP accountability and scrutiny, including the revised Local Assurance Framework, together with notes on next steps for the development of the 2017/18 business plan.

On accountability and scrutiny, Board was asked to agree to the proposed changes to the Local Assurance Framework as set out in the appendix. These would go to the Infrastructure and Investment Board for sign-off under delegated powers due to time constraints.

Board was also asked to agree the measures outlined to improve accountability and scrutiny on matters of compliance, value for money, scrutiny and transparency. Finally they were asked to agree to the establishment of a Board level review, convened by the Chair, to review the medium and long term direction in terms of engagement for the LEP.

On business planning, the CEO indicated to the Board that this would be an ongoing discussion throughout the year and that he did not envisage holding a single workshop event for this purpose in the way that previous ‘Away Days’ had been set up. Board was asked to agree that the LA Officer group draft the D2N2 Business Plan ahead of the March Board meeting.

Peter Gadsby drew attention to the fact that housing had up to this point not figured much in the plans. Whilst not advocating for LEP funds to be diverted to a sector that could stand alone, he pointed out that there was a high incidence of employment land receiving
change of use to residential, particularly in the private rented sector. Whilst this would bring forward development quicker it would have an overall impact on deliverability. He expressed the view that opinions should be obtained from the commercial sector on where they believed the market to be going post-Brexit.

Board NOTED the report and AGREED:

(i) the proposed changes to the Local Assurance Framework
(ii) the measures as outlined to improve accountability and scrutiny
(iii) the establishment of a Board-level review on medium to long-term direction, to be convened by the Chair
(iv) the LA Officer group to draft the D2N2 Business Plan ahead of the March Board meeting
(v) Melanie Ulyatt MBE to be Board Member to lead SME engagement

Action: DR to convene LA Officer Group and commence Board level review.

4. Standing Items – Updates

4.1 Skills

Melanie Ulyatt gave a further verbal update to Board on work undertaken for the Skills Strategy refresh exercise. Review visits to look at college provision and assess alongside the economic needs of business had now taken place and it was intended to bring the final Skills Strategy Review to Board in March, 2017, following which it would be published more widely.

Board NOTED the report.

Action: KW to draft Skills Strategy Review paper for March Board meeting.

4.2 D2N2 Business Growth Hub Update Report

Board member David Williams introduced an update report to Board covering recent activity and updating members on planned work. As at 20 January, 2017, the Growth Hub had assisted 3,322 new businesses, just under half of which had been as a result of adviser or event contact, reinforcing the fact that this was very much a people-based (not website-based) service.

Previous updates had touched on the differences in levels of engagement across different areas and David Williams indicated that more uptake from districts would be welcomed with enhanced services being put in place particularly in Nottinghamshire.

Board NOTED the report and agreed the proposed actions as outlined in the report to enable Growth Hub progression.

4.3 (i) and (ii) Nottingham and Derby Enterprise Zone

Peter Gadsby presented a short update report to the Board covering all sites within the zone.
He reported good activity with the Boots site, which was moving towards a MIPIM re-launch in March. Progress had also been made with the Nottingham Science Park which would be discussed more fully at the February Enterprise Zone meeting and the iHub at Infinity Park Derby was doing well with tenancies, with the percentage filled being ahead of the Business Plan target.

Board NOTED the report.

4.3 (iii) Markham Vale

Cllr Western presented a report updating Board on continued progress with Markham Vale and the Enterprise Zone in general. She drew the committee’s attention however to recent announcements of the closure of two of the logistics businesses over tariffs.

She further reported that Derbyshire County Council was in talks with Government over repatriation of elements of the business funding that currently went to Sheffield City Region.

Board NOTED the report.

4.4 GPF Report Capital Projects

Cllr Collins presented a report updating Board on the status of the Growing Places Fund (GPF) programme.

Board NOTED the overall progress with projects and NOTED the delegated authority to the Sub-Group to approve the Carlton Forest Bid subject to a due diligence process being completed to an appropriate standard.

4.5 Infrastructure and Investment Board

Cllr Western introduced a report updating Board on the November and December Infrastructure and Investment Boards. She referred in particular to the bringing forward of a number of smaller projects, such as Bulwell Market in Nottingham.

Board NOTED the approvals of the iiB to approve the Drakelow Park, Bulwell Market, Dakeyne Street, Enterprise Zone Sustainable Transport, D2N2 Sustainable Transport programme and A61 Corridor (Phase 1) projects.

Board further NOTED the update on the Nottingham Skills Hub and the process for the changes to the National Assurance Framework.

Board also RECEIVED the Audit Services Review and updates on all projects and high risk projects.

4.6 HS2 Update

Andrew Pritchard presented a report summarising current work on the development of the final East Midlands HS2 Growth Strategy.

David Ralph indicated that the two significant issues currently concerned the challenge around the possible siting of a station at Chesterfield and mitigation and compensation
concerns now coming forward. These matters would be further considered by the HS2 Programme Board.

Board RECEIVED the report.

6. Any Other Business

DR identified a potential Ministerial visit to Nottingham which was subsequently cancelled.

7. Date of next meeting

Friday, 10 March, 2017 (2.00 pm – 4.00pm)
Venue: Derby Arena Velodrome
INTRODUCTION

This report is for noting and updates four areas:

1. D2N2 Joint Committee – Update from February meeting
2. Business Engagement Update
3. Developing a D2N2 response to the Industrial Strategy consultation
4. D2N2 Review – Terms of Reference

In addition, the media report is attached.

2. RECOMMENDATION

2.1 Board is asked to NOTE the report

3. Joint Committee update

The (unconstituted) D2N2 joint committee met on 10 February, 2017 to review their work programme. Officers will give an update on proposed next steps.

4. Business Engagement

In recognition of the increased emphasis that LEPs should better reflect the voice of business, I am proposing that through our business engagement lead - Andrew Pickin, our SME lead - Melanie Ullyatt, our partnership with the Chamber and any other contributions we spend time at each Board reflecting on issues within the business community directly pertinent to the LEP- see Appendix 1.

This can include direct feedback from Midlands Engine Supervisory Board and the LEP Network.

4. Industrial Strategy Consultation

The Government published its Green Paper and Appendix 2 and 3 set out our current consultation ahead of a response in April.

5. D2N2 Review – Terms of Reference

As set out in the business plan, and following the demise of any proposals to develop a North Midlands Combined Authority – we need to look beyond the next 12 months and reflect on the role and purpose of the LEP to 2020 and the end of the Parliament,
specifically in the context of the Industrial Strategy and emerging Midlands Engine and stronger local area working.

I have therefore asked David Williams (supported by Edward Peck) to undertake a high level review and make some recommendations to the July Board in consultation with all Board Members and other stakeholders. This is not a root and branch review - I believe it is very much about evolution as opposed to revolution - but looks to highlight some areas of improvement that we can progress.

I recognise that running this process over an election will have challenges but I’m keen to bring the recommendations to our Annual Meeting, now scheduled for July 26th at the Derbyshire Cricket Ground.

It is envisaged that the review will have three stages:

**Stage 1 – Internal**

This will include a series of conversations with Board Members and other stakeholders to gain a broader understanding of what works, where people consider the direction of travel should be and the future relationship of business and wider partnership working in local areas.

**Stage 2 External**

As requested by some Board Members, it will include a piece of external challenge/reflection. Metro Dynamics have been doing some work for CLG/LEP Network on the future of LEPs and will make this available within a D2N2 context to the review. A session with them is provisionally scheduled for May 3rd starting at 5pm in Derby (but this remains subject to diaries).

I would also envisage this element would include a conversation with Government.

It is intended that these two stages will be completed so that the Board can have an update at their May (19th) Board.

**Stage 3 – Report Recommendations**

A short report and recommendations will be made available for the July 12th Board and if appropriate summarised at the AGM later in the month.

6. Engagements

Since the last Board Meeting, I have carried out a number of engagements, to promote the profile and activities of the D2N2 LEP, including:

- Met Kerry Bentley, MD of DBC Training of Derby
- Midlands Connect Partnership Advisory Board
- John Rivers, Chairman of Derby Hospitals NHS Foundation Trust
- HS2 Strategic Board
- Met Japanese Ambassador to UK, at Toyota Burnaston
- David Leatt, MD of Three Sixty Media
- Sheffield City Region overlap area meeting
Future Engagements

I have a number of future engagements already scheduled before the Board next meets in May 2017. They include:

- Trent Valley Vision event at Toyota Burnaston
- Venturefest East Midlands 2017, at Derby Arena
- East Midlands Chamber Annual Dinner
- LEP Network Annual Conference
- LEP Network Management Board.

8. MEDIA ACTIVITY

I attach the regular D2N2 Media Coverage Report (appendix 4) for the Board’s attention, detailing media coverage (in print, on radio and television, and digitally/online) achieved by D2N2.

This report lists coverage by:

- publication/media source
- date of article
- headline or summary of the news item
- ‘reach’ (maximum potential readership, listeners, viewers or website users) who might have seen the article.

There is also a ‘Highlights’ section listing the top media ‘talking points’ for the period.

Copies of individual articles mentioned in the Media Coverage Report can be supplied to Board members on request. Contact our Social Media and Marketing Officer Sam Burbage

Peter Richardson
Chairman
<table>
<thead>
<tr>
<th>Chamber</th>
<th>Brexit</th>
<th>Midlands Engine</th>
<th>Business Conditions</th>
<th>Industrial Strategy/Infrastructure</th>
<th>SCR Overlap</th>
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<td></td>
<td>There are concerns about the availability of workers from the EU in various areas, including pharmaceuticals. There are fears of a potential ‘brain’ drain in the region within the scientific community. It is anticipated that there might be a potential drop in numbers of EU students in local universities.</td>
<td>The East Midlands needs to raise the volume of contributions to East/West discussions. Midland Mainline electrification is a key priority. East/West Connectivity is very important for Midlands Connect planning.</td>
<td>The falling pound and cost of raw materials will result in price rises for consumers. There are concerns about danger of future inflation. This is likely to have effects on competitiveness of East Midlands Businesses.</td>
<td>The Chambers’ role in the industrial strategy roll out is to be clarified.</td>
<td>D2N2/SCR overlap – the current situation results in confusion for businesses with regards to where to look for support. The resolution of uncertainty is a matter for politicians. The changing Business Rates are a concern.</td>
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<tr>
<td>IOD</td>
<td>The uncertainty regarding the effect of Brexit is the main worry. Business confidence is fragile and the sooner certainty can be achieved the better.</td>
<td>There is concern about the project being West Midlands’ centric. The National significance of East Midlands region could be adversely affected by the strength of the Northern Powerhouse and West Midlands. East Midlands businesses need to leverage their support.</td>
<td>There is concern about potential inflation pressures in the future with business rate changes, fuel price increases and council tax as contributing factors. There is an interest in alternatives to bank lending. The new Midlands Engine Investment Fund is IOD will consult and publish its views nationally on the Government Industrial Strategy Paper. High speed broadband must remain a priority in infrastructure focus. Housing plans need to take proper account of increased demand that developments will place on infrastructure.</td>
<td>D2N2/SCR overlap – businesses do not concern themselves with LEP boundary issues but clear signposting via Growth Hubs for businesses to find assistance is important and boundary disputes create confusion.</td>
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<tr>
<td>CBI</td>
<td>In the current climate businesses do not know how to plan for the future. Businesses are starting to feel the serious cost implications of the weaker pound: this could lead to difficult decisions about slimming down capacity in the region. How will businesses recruit workers to fill jobs currently being filled by EU migrants in skilled and unskilled roles</td>
<td>Both East and West Midlands businesses need to speak up and speak as one to ensure the success of the Midlands Engine brand overseas. The contribution from the D2N2 LEP is noted and appreciated in the context of the wider East Midlands region. March 1st East/West Midlands Summit will be important.</td>
<td>Government says it is currently business as usual but it is not as straightforward as this suggests. The Brexit pressure as causing real concern.</td>
<td>The skills shortage in many sectors is a real concern.</td>
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1. INTRODUCTION

1.1. The purpose of the report is to provide an overview of the government’s Industrial Strategy Green Paper and the local consultation taking place to inform the LEP response to Government.

2. RECOMMENDATION

2.1 BOARD to NOTE:
   a) the activity being undertaken by the LEP to gather feedback to inform our response to the Industrial Strategy
   b) N2 EPC agreed that through LEPOG, a co-ordinated response of key issues be produced and submitted to Government
   c) Through LEPOG the wider LEP partners shall work together to co-ordinate the key issues

3. BACKGROUND

3.1 The Government’s Green Paper, Building our Industrial Strategy, defined three fundamental challenges in Britain:

   • Build on the UK’s strength and extend excellence into the future;
   • Close the gap between Britain’s most productive companies, industries, places and people and the rest;
   • Make Britain into one of the most competitive places in the world to start or grow a business.

The Green Paper suggests that development across Britain is uneven and proposes solutions to close these gaps. The strategy proposes ten “strategic pillars” for growth that the Government anticipates will guide growth in this way. These include skills development, business growth, innovation and sector/supply chain development, and a summary appears as Appendix I.

D2N2 is particularly interested in these ten pillars, how they are viewed by D2N2 partners and the potential opportunities for local and regional growth that may lie beneath them.
This report gives details of the consultation that is currently underway including its scope, timeframe and emerging issues. The consultation that is taking place will provide an insight into different perceptions and inform the LEP's response to government with a view highlighting the strengths of D2N2 and opportunities for the area in order to drive growth.

3.2 D2N2 Impact

The Ten Pillars, from discussions and consultation, appear to cover the main foundations for any economy.

Resources, more evenly shared throughout the country has been highlighted. An example \(^1\) of current infrastructure investment in London of £1,094 per head of population and £221 per head in the East Midlands.

The capabilities held within D2N2 need to be highlighted, such as the sector strengths, in particular Transport Equipment Manufacturing, Life Sciences, Low Carbon and energy and Creative & Digital Industries. We have excellent teaching hospitals and universities with some cutting edge innovation, research & technology capabilities and an appetite to build more working relationships with our innovative business community to then commercialise more opportunities. We can build upon the evidence base of the recently completed Midlands Engine Science & Innovation Audit and the soon to launch Innovate UK, Industrial Strategy Challenge Fund, some £4.7bn over four years.

Spatial context and economies of scale will require consideration. In relation to activities to boost productivity and driving growth. Whilst our response will focus upon D2N2 geography, there shall be a recognition that Midlands Engine level investments, such as the Midlands Engine Investment Fund, Trade and Investment, infrastructure such as Midlands Connect and sector supply chain development, could benefit from this larger geography.

Business support for starting up and growing businesses and skills are key priorities for D2N2, with £60m ERDF and £40m ESF currently contracted and delivering on these pillars. The Growth Hub is developing and looking to take the challenge of supporting Scale Ups, an ambition within the Green Paper.

Within the work being carried out for the SEP production, the lines of enquiry around productivity and inclusive growth are critical, therefore, these need to be contained within our Industrial Strategy response.

\(^1\) Source, LEPOG consultation
3.3 The Consultation & Timescale

D2N2 has begun to consult its partners on their views of the strategy to gain a wide, well-rounded view of the impact on D2N2 and the opportunities within the LEP area. The following range of activities form the D2N2 consultation, launched on 16 February 2017:

<table>
<thead>
<tr>
<th>LEP Consultation Activity Schedule</th>
<th>Pillar Focus</th>
</tr>
</thead>
<tbody>
<tr>
<td>On line survey, promoted via the LEP and Growth Hub Newsletters, social media and Sector &amp; Skills Advisory Group</td>
<td>All, general views captured</td>
</tr>
<tr>
<td>LEPOG</td>
<td>All</td>
</tr>
<tr>
<td>SIAG</td>
<td>All, 5 with Inclusive Growth focus</td>
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<tr>
<td>Sector/Skills Chairs Group</td>
<td>6, Sector Deals, Skills</td>
</tr>
<tr>
<td>Infrastructure &amp; Investment Board</td>
<td>2, Infrastructure</td>
</tr>
<tr>
<td>Innovation Group</td>
<td>1, 2 – Universities and innovative businesses</td>
</tr>
<tr>
<td>Meeting with EM Academic Health Science Network</td>
<td>1 &amp; 3</td>
</tr>
<tr>
<td>Growth Hub Project Board &amp; events</td>
<td>Business Support, Trade &amp; Investment &amp; private sector views</td>
</tr>
<tr>
<td>Engagement views via D2N2 Board Member</td>
<td>Private Sector view</td>
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**Other Consultations in D2N2**

- Rail Forum                      | Sector Focus                      |
- Medilink EM                     | Sector Focus                      |
- EM Chamber                      | Private Sector Views              |
- CBI, IoD                        | Private Sector Views              |
- FSB                             | Private Sector Views              |

**Time Scale**

- All responses to the national consultation are to be submitted by 17 April, with a target for the D2N2 report to be completed by **13 April**
- LEPOG Focus Group to agree key messages – **mid/end March**
- D2N2 response for Board sign off 31 March – **7 April**
- Submit to Government (online but also letter to Nick Hurd MP) **13 April**
3.4 Emerging Issues and Responses

Initial responses from the consultation have shown that a number of D2N2 partners will be submitting their own responses to the survey. From partner discussions, including N2 EPC and at LEPOG it has been agreed that some key messages, asks and priorities at the LEP level would be valuable. This approach has also been endorsed by the office of Nick Hurd MP, who would also welcome regular feedback during the consultation to inform thinking. Some key areas they would like us to explore include:

- Procurement & infrastructure (both that Government can directly affect)
- The impact upon communities when industry closes, and consultation with workers and consumers. When an industry closes in a community how has this affected the community, has retraining had a positive impact to enable those made redundant to find new jobs?

The views that have been shared with thus far include:

- Skills should be the priority in order to support the other ten pillars (Consultation survey)
- Broader land planning and transport bodies are needed to ensure success at a sub-regional level (Consultation survey)
- Science, research and innovation should be a key focus in the D2N2 area (Consultation survey)
- Major Infrastructure for the area including; Broadband, HS2, Midland Mainline electrification. These are a top priority amongst our business organisations
- From our survey and consultations, around 60% agree with the 10 pillars, but to ensure they are not mutually exclusive
- Around 80% consider the Green Paper to have the right areas of focus
Building our Industrial Strategy

The challenge
Our economy has great strengths, but while many people, places and businesses are thriving, opportunities and growth are still spread unevenly across the country.

Our approach
We are developing a modern industrial strategy. We want to build on our strengths to enable all parts of the country to succeed: helping to deliver a high-skilled, competitive economy that benefits people throughout the UK.

Your views
We want to hear from every part of the country, every sector of industry and businesses of every size.

This is a public consultation, and we welcome your comments and contributions to inform our industrial strategy and help deliver an economy that works for everyone.

Have your say: www.gov.uk/beis

Our 10 pillars

- **Investing in science, research & innovation**
  We will become a more innovative economy and do more to commercialise our world leading science base, developing new technologies and driving growth throughout the UK.

- **Developing skills**
  We will build a proper system of technical education, and boost key skills in science, technology, engineering, maths and digital proficiency, to ensure people have the skills employers need now and in the future.

- **Upgrading infrastructure**
  We will upgrade our digital, energy, transport, water and flood defence infrastructure, and join up central government investment and local growth priorities more effectively.

- **Supporting businesses to start & grow**
  We will support businesses and entrepreneurs across the UK, to ensure they can access finance and wider support to grow, and have the right conditions for companies to invest long-term.

- **Improving procurement**
  We will ensure public procurement drives innovative new products and services, strengthens skills, develops UK supply chains and increases competition by creating more opportunities for SMEs.

- **Encouraging trade & inward investment**
  We will make Britain a global leader in free trade, including promoting and supporting UK exports, building future trading relations and creating a more active approach to winning major overseas contracts.

- **Delivering affordable energy & clean growth**
  We will keep energy costs down for businesses, build the energy infrastructure we need for new technologies, and secure the economic benefits of our move towards a low-carbon economy.

- **Cultivating world-leading sectors**
  We will build on our areas of global excellence and help new sectors to flourish, supporting businesses to take the lead in transforming and upgrading their industries through sector deals.

- **Driving growth across the whole country**
  We will build on local strengths and address factors that prevent areas from reaching their full potential, by investing in key infrastructure projects, increasing skill levels and backing local expertise.

- **Creating the right local institutions**
  We will create strong structures and institutions to support people, industries and places to maximise local strengths, including reviewing the location of government bodies and cultural institutions.
D2N2 MEDIA COVERAGE REPORT
Jan 11 to Mar 2

£3m EU Rural Funding Calls
D2N2 at MIPIM
£280,000 investment in Ashfield offices

KEY HIGHLIGHTS

£3m EU Rural Funding Calls
- D2N2 announces £3million in EAFRD funding to help rural businesses and to develop countryside cycle networks

D2N2 at MIPIM
- D2N2 will be partner in first Midlands-wide stand at MIPIM 2017 in Cannes in March

£280,000 investment in Ashfield offices
- Nottingham hockey Olympian Helen Richardson-Walsh to speak at LEP-backed MIPIM Midlands Engine pavilion in March

Media mentions
- 48 Media mentions
  - 22.592 (average reach per day, over 50 days)
1. Introduction

This report considers:

- The Annual Conversation Report - Appendix 1
- The 17/18 D2N2 Business Plan – Appendix 2
- Next Steps on the SEP refresh

2. Recommendations

The Board to agree:

- To note actions Arising from the Annual Conversation
- The 17/18 Business Plan
- Proposals to refresh the D2N2 SEP

3. Key Events since last meeting

Publication of Industrial Strategy Green Paper, Housing White Paper and Brexit White Paper

The D2N2 FE Joint Area Review - has now met 4 times and the Institutes of Technology briefing has been published

HS2 – Phase 1 (to Birmingham) has received Royal Assent

HS2 East Midlands Growth Strategy - wins RTPI East Midlands Plan of the Year. Nottingham City Council win local planning authority

LGF announcements – these, and the Midlands Engine Strategy, have still to be published/confirmed

4. The Annual Conversation

Derbyshire County Council, as Accountable Body for LGF have confirmed to the CLG Permanent Secretary that D2N2 Project Assurance processes adhere to the National Assurance Framework and that the requirements for transparency and accountability are being met.

CLG/BEIS have confirmed they intend to carry out their own ‘spot checks’ to ensure this information is readily available.

The Annual Conversation is a formal process, carried out in December, to review D2N2 delivery performance. Notes of the conversation and actions are attached for information and will be reviewed at mid year. Board Members Peter Richardson and Andrew Pickin attended and the LGF project performance targets are now included as part of the annual business plan.
5. Business Planning – a high performing Local Enterprise Partnership

The D2N2 17/18 Business Plan has been developed with support from an LA Officer group and was discussed with the Local Authority Chief Exec group in late February when two recommendations were made:

(1) To confirm with the Chamber that the financial resources are in place to deliver the resource plan
(2) To better link the agreed actions with the key KPIs.

There are a number of things to note specifically:

- The business plan is largely operational – there remains a need to set this business plan in the context of a wider look/review of the LEP to 2020 – reported elsewhere on this agenda
- Impact – the headline impacts 71,800 private sector jobs, 14,830 homes, 11,900 new businesses since our 2013 baseline reflect the performance of the D2N2 economy – attribution to direct interventions of the D2N2 LEP is very difficult but forms an important part of the added value LEPs bring. However, we have also included outputs relating direct to LEP interventions ad as part of the SEP refresh are producing a updated Impact report ahead of the AGM.
- The 17/18 Business Plan includes a revised Governance diagram highlighting an emerging relationship with the D2N2 joint committee and D2N2 sub-committees. The relationship between the joint committee and the LEP will be important and the effectiveness of some of the sub-committee will need to form part of the review
- A series of KPIs have been identified for the year – these will be reviewed as part of the mid-year review
- The Staffing diagram reflects the existing staffing plan (agreed in last year’s business plan) and therefore the resource (finance schedule) is confirmed on actual spend from this year (plus RPI).

Also included – in Appendix 1 - are the Performance targets (spend and outputs) set out (on a project by project basis) for the LGF capital programme. This recognises the increasing challenge of delivering significant jobs and homes on the back of LGF grant.

6. SEP Refresh

The Board has previously agreed to review the Strategic Economic Plan to reflect the significant changes that have taken place since the original SEP was published in 2013, including ‘learning’ by the LEP and partners over that period, ‘Brexit’ and the Government’s Industrial Strategy Green Paper, with its focus on ‘place’. An updated Strategic Economic Plan will support future decisions about resource prioritisation and investment to promote economic growth and demonstrate the effectiveness of local partnership working.

LEPOG will co-ordinate the SEP review and has considered and advised on detailed plans for the process. Following the Board’s decision that the review should be progressed as much as possible using in-house resource, officers have ‘segmented’ the actions that would cumulatively comprise the review process and consulted with local partners to assess the extent of partner support that can be provided. There has been a positive response from partners to elements of the review work and it is hoped that further discussions will lead to more offers of support. However, in order to make progress in line with the desired accelerated time-scale, the ‘in house’ elements of work would have to be combined with carefully procured external commissions. Funding for this has been provided for in the 2017/18 Business Plan and draft specifications for external commissions have been considered by LEPOG.

The overall time-scale for the review is below:

<table>
<thead>
<tr>
<th>Phase</th>
<th>Tasks</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Evidence Base</strong> (Feb to Sept)</td>
<td>‘Deep Dive’ review into Inclusive Growth</td>
</tr>
<tr>
<td></td>
<td>‘Deep Dive’ review into Productivity</td>
</tr>
<tr>
<td></td>
<td>Overall State of the Economy and Performance</td>
</tr>
<tr>
<td></td>
<td>Review of D2N2 Priority Sectors</td>
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<td></td>
<td>Review of D2N2 Innovation performance</td>
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<tr>
<td></td>
<td>Housing, Employment Land . Connectivity (inc HS2) (Understanding the spatial context for economic growth)</td>
</tr>
<tr>
<td></td>
<td>Forecasts: How can we ensure that the D2N2 SEP remains relevant during its term</td>
</tr>
</tbody>
</table>
The LEP will combine ‘in house’ and external capacity within a review process that provides for regular oversight and co-ordination by LEPOG and direction by the Board. Working iteratively and closely with partners will help us develop a SEP that is better integrated into the current and future plans of partners.

How far the strategy should change is the decision of the Board, and the planned review process aims to provide the Board with a comprehensively revised evidence base to inform its decision-making about the extent of change necessary.

David Ralph
March 2017

<table>
<thead>
<tr>
<th>Analysis and Consultation (July to Nov)</th>
<th>Collation / Synthesis / overview of evidence. Facilitation with Board and partners to identify strategic implications / new directions: Board considers implications for vision, targets, strategic focus etc. (<em>July to Sept</em>)</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>Supporting Board to identify key actions / priority interventions (<em>July to Nov</em>)</td>
</tr>
<tr>
<td></td>
<td>Launch of Strategic Framework consultation document and publication of evidence base (<em>Sept</em>)</td>
</tr>
<tr>
<td></td>
<td>Consultation and analysis of feedback: Facilitation of Board engagement and decision-making. Board considers analysis of feedback from consultation. Steers development of final revised SEP (<em>Sept to Nov</em>)</td>
</tr>
<tr>
<td>Drafting (Nov, Dec)</td>
<td>Draft and design final reviewed Strategic Economic Plan following direction by Board</td>
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</table>
ANNUAL CONVERSATION DECEMBER 2016

D2N2

Attendees

<table>
<thead>
<tr>
<th>Name</th>
<th>Job Title</th>
<th>Organisation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peter Richardson (PR)</td>
<td>LEP Chair</td>
<td>Private Consultancy</td>
</tr>
<tr>
<td>Andrew Pickin (AP)</td>
<td>LEP board Member</td>
<td>Shoosmiths LLP</td>
</tr>
<tr>
<td>Kevin Hopkinson (KH)</td>
<td>LEP Capital Projects Manager</td>
<td>D2N2 LEP</td>
</tr>
<tr>
<td>Tom Goshawk (TG)</td>
<td>LEP Capital Projects Assistant</td>
<td>D2N2 LEP</td>
</tr>
<tr>
<td>Sarah Wainwright (SW)</td>
<td>Senior Accountant and Project Monitoring Officer</td>
<td>Derbyshire County Council (Accountable Body)</td>
</tr>
<tr>
<td>Rowena Limb (RL)</td>
<td>East Midlands Deputy Director</td>
<td>Cities and Local Growth</td>
</tr>
<tr>
<td>Sam Evans (SE)</td>
<td>Area Lead</td>
<td>Cities and Local Growth</td>
</tr>
<tr>
<td>Vicky Wheelwright (VW)</td>
<td>Deputy Area Lead</td>
<td>Cities and Local Growth</td>
</tr>
</tbody>
</table>

Record of Discussion

Growth Deal Delivery

Record of discussion

The LEP has focused on 3 objectives for 16/17 financial year – programme managing approvals for projects, bringing forward 17/18 projects to mitigate underspend, and developing a strong pipeline for future funding opportunities.

Successes

The LEP has managed the LGF pipeline well and has got all 2016/17 projects through preliminary appraisal (stage 1) which has helped with mitigating potential underspend. However there is still a risk of some underspend due to delays with major projects that were already back-loaded into Q3/4. The current estimated underspend by the end of the financial year is £5.3m.

In terms of management of capital projects, bringing forward projects due to start in subsequent years can support the LEP with any potential underspent to ensure they achieve full LGF profiled spend in year. It was agreed there was still work to do by the accountable body regarding the flexibilities and requirements associated with section 31 payments by the accountable body.

Update on Spend and Outputs

15/16 £ spent to date – £20.2m
15/16 £ forecast to be spent by end of FY against amount given. – £50.1m/£55.4m
15/16 £ or % of total £ that have been approved (or received preliminary approval) – 84% or £46.7m approved to date. (A61, Newark southern Link Rd, and Drakelow are still o/s at stage 2 approval £8.7m)
Of the total of £187m – 90% has been allocated with three of projects outstanding due to stage 2 approval conditions not being met.

Preliminary decisions on spend are managed through the Officers Group and then put to the Infrastructure and Investment Board monthly to ensure risk and decision making is managed through a formal process.

For 14/15 financial year, the LEP had a number of issues centred on DfT retained schemes that have been resolved now. Through careful supervision this financial year they managed to get all projects approved and to fund all projects in the proper way through the process set out in the assurance framework.

For 15/16 year 13 projects have been approved through the formal process with the Infrastructure and Investment Board (IIB). As above, 3 projects were outstanding and going to Dec IIB for stage 2 approval. All LGF1 & 2 should be fully committed and the likelihood of this was probable.

Because of approval process, Becketwell and Spot (which deliver more outcomes) have taken the place of Derby placemaking in the GD programme. The approval process means that projects get 2 opportunities to be compliant, and then will not be taken forward; this is to ensure consistency and robustness when considering projects. This enables better projects to be backed if they have a higher rate of return/better outcomes, following the failure of others through the approvals process.

The LEP has had particular successes where there is a strong partner working with the council; in these cases the project works better and tends to be delivered on time. A good example of this is Biocity which has been managed well from the start and will deliver on time in spring 2017.

Skills Hub is still very high risk, but the College are aware and are starting to manage it well (New Project Director John DeMarchant is leading on this for the college).

RL acknowledged that the LEP have managed the difficulties with this project well showing flexibility where needed but also remaining firm on what they require before releasing the money.

DR stated that the project could still fall over without the LEP intervention due to issues with the Transactions Unit, amongst others, but this is being managed closely.

The LEP confirmed that if areas had failed projects the money was not automatically reserved for them. LEP confirmed that this did not happen, and proper processes were followed.

Underspend & Mitigations

RL asked if the underspend mitigation was pre-planned or done as a reaction to slippage/project not going forward. The LEP responded to state it was a combination of pre-planned action, and reaction where unforeseen. They were encouraged to think more about having plans in place should slippage occur.

The LEP noted that Drakelow Park was still a high risk for the 15/16 year due to the loan agreement between the contractor and the relevant Local Authority not being secured in

Commented [W(aLG1): Is this the right job title?]
time, to mitigate this they are able to bring a site forward if this did not happen – the
deadline for agreement on this was at the 15th Dec IIB. **(update – the project was not
ready to advance funds to at risk by the December board, but the board agreed
postponement to January)**

RL summarised – the LEP had done some positive work overall, but expressed concern
that the most expensive project (Skills Hub) remains a high risk.

DR acknowledged that the LEP were forecasting approximately a £5m underspend but
there is a plan to mitigate this.

The LEP asked for clarification on how important this was to ensure full spend was
achieved in year before LGF 3 is confirmed.

RL stated that it would be better to have full spend by the end of the year and would allow
appropriate handling of any underspend by the accountable body with the caveat that the
relevant money was repaid to LGF projects in a timely manner.

DR stated that they are looking at capital spend, and they have the Confetti project that
can spend now and absorb some of the funding, however this is a GD3 project.

RL stated they should know and be able to confirm LGF3 shortly with the caveat of
ministerial approval. A

### Any actions arising

- **AP – C&LG to note LEP feedback regarding the request for certainty over core
  funding and LGF3. If possible by 14th Dec in time for 15th Board.** UPDATE - note
  that core funding letter was issued to LEPs on 19 December.

- **AP – C&LG to clarify the requirements around s.31 payments with the Accountable
  Body.** UPDATE – Email sent to the LEP following the A/C by SE clarifying this and
  the LEP are working with Greater Lincolnshire LEP to ensure their process is
correct.

- **AP – LEP to continue to highlight communications opportunities to C&LG.**

- **AP – C&LG to work with the LEP on the details within the forthcoming LGF3
  announcement, particularly in how projects included in an announcement are
  referred to.**

### Governance and Partnership Working

**RL** asked for assurances that the LEP was ensuring decisions were made fairly across all
boards and areas of the LEP.

**PR** stated that there could be more done around this on the IIB, as it is weighted towards
LA members. Rowena asked them to consider this and possibly review it. A

**DR** suggested it would be helpful if the IIB chair attended the AC next year, to enable them
to be part of the discussion. **RL** said the invite list beyond those present was in the LEP’s
gift.
PR challenge from the board is now the maturing of ongoing projects, and the focus is moving towards outcomes - this is a key requirement for 17/18.

RL does not see this message yet translating to the Board from the IIB currently and has asked the LEP to look at this.

SE raised the overlap issues with respect to collaborative working - how are the LEP managing this?

SW answered that it is not helpful when working with SCR, as some projects are delayed. Harworth Access Rd has had issues, and this has added delays to project start because SCR have delayed decision on this and part of this is a lack of communication between the two LEP areas.

KH stated that the LEP regularly meet with their counterparts in SCR and LLEP, but agreed there is a lack of understanding of each-others process.

SW stated it has been easier to deal with LLEP as there is no overlap and for shared projects, they have agreed to go through a single process (e.g. Midland Mainline is going through LLEP for approval).

**Any actions arising**

- AP – LEP to review the representation of the PS board members on the IIB and how they perform their role in providing challenge in the decision making process.

Decision Making and Value for Money

SW the LEP assurance framework has been updated twice since its inception (last review was Sep 2016 which incorporated 2 changes including Pre-Compliance Funding).

RL asked about how difficult utilising pre-compliance funding was as a way of spending GD money.

SW explained that it was not too difficult as the business case and approval/planning was in place so risk was minimal. It was to enable detailed consent to be completed with the option of recovering the monies. The projects were in the pipeline and this is part of the agreed process.

The 2nd part of changes was to the pipeline process – this is a new addition not a change to the AF. It enables the LEP to review the projects for economic viability as things change.

DR stated that the pipeline is only open once a year – but there is a conversation with partners around this and the criteria for projects – what this might look like. The LEP are now focusing on how they deal with innovative projects as these change more rapidly.

SW has reviewed the new proposed changes sent from C&LG, and the LEP AF is already compliant with national assurance on many of these. They are now looking at the more specific changes.
There is some work to do around possible conflicts within the accountable body as this is currently not in place.

No major concerns and the changes will all be in place for the 28th Feb deadline.

The LEP recently had an audit performed by their internal body – there were 10 recommendations from this which were all minor. Some of these have been done already and work is underway to ensure the rest are actioned at the same time as the AF review.

RL asked the LEP about resource issues and how they LEP were managing their demanding programme.

KH said biggest issue is getting the right people to the IIB and understanding the purpose of this – focus is on the right projects not areas. (Update – this was raised at the Dec IIB, and agreed that all board members would refresh their understanding of the terms of reference for the board and reiterated the requirement to have voting members in attendance).

DR said in terms of staffing, KH is stepping away from day to day responsibilities but they are advertising for a project manager and tendering for a commercial manager. The LEP did not want to do this until LGF3 was confirmed – the LEP is now more confident that this will happen and that LAs will contribute to the LEP core funding.

PR reiterated that this is a focus for the board too.

### Any actions arising

- **AP** – C&LG and LEP to work together to clarify the requirements in the Assurance Framework, in particular those relating to OGDs and NDPBs.

- **AP** – LEP to share findings of internal audit, to inform the AC assessment. **UPDATE** – This was shared, and a meeting took place with the LEP on the 5th Jan 2017 to discuss the changes to the AF.

- **AP** – the LEP and AB to amend AF in line with new requirements and s151 officer to write to DCLG AO by 28th Feb confirming compliance.

### Record of discussion

**Growth Deal 3**

DR LGF3 bid was assessed by an external body and the pipeline was used to bring forward in VfM order – rather than by region.

The LEP asked if they needed to finalise the project list when the awards are confirmed.

RL stated that we need an indicative list, but we can state some are tentative – this is for discussion when LGF3 is confirmed.

DR HS2 is important for the area and Foundry Park is a project that supports this – the LEP are keen to announce this as soon as the award is confirmed.
### Other Local Growth Programmes

**Growing Places Fund**

**RL** What are the plans for the £6m of GPF not yet allocated?

**DR** We have held two open calls in the last three months but will still have some underspent and are looking at changing the product or method of approval to improve on this.

**Enterprise Zones**

**RL** asked what is happening with the MediPark and Beeston?

**TG** Beeston is currently dealing with Nottinghamshire Highways Partnership as the site was originally intended as employment land, but has now got housing on (LA Sanctioned)

MediPark is awaiting decision on site purposing. There is no movement expected here until the hospital makes a decision on its car parking requirements.

Science park money may be moved due to financial viability, and enabling of work on other sites to come forward faster.

### Any actions arising

- **AP** – DR to confirm LGF 3 projects to be supported ahead of the announcement.

**UPDATE** – Confirmed and press notice and factsheet sent to press office ahead of announcements.

### Summary

**Summary Record**

Overall the management of the GD money has been handled well with a clear assurance system in place and appropriate action taken as issues have arisen through the year. This has been particularly important with the larger skills project seen as a linchpin to the college merger.

**Progress Against Actions from 2015 A/C**

All APs were completed and resolved in a timely fashion, including some communication challenges with DfT.

**Summary of actions agreed**

- **AP** – C&LG to put the LEP in contact with the GPF policy lead with a view to helping increase the LEP’s spend.
For the LEP

- **AP** – LEP to continue to highlight communications opportunities to C&LG regularly.

- **AP** – LEP to review the representation of the private sector board members on the IIB and how they perform their role in providing challenge in the decision making process.

- **AP** – LEP to share findings of internal audit, to inform the AC assessment. **UPDATE** – This was shared, and a meeting took place with the LEP on the 5th Jan 2017 to discuss the changes to the AF.

- **AP** – the LEP and AB to amend AF in line with new requirements and s151 officer to write to DCLG AO by end Feb confirming compliance.

- **AP** – DR to confirm LGF 3 projects to be supported ahead of the announcement. **UPDATE** – Confirmed and press notice and factsheet sent to press office ahead of announcements.

For HMG

- **AP** – C&LG to note LEP feedback regarding the request for certainty over core funding and LGF3. If possible by 14th Dec in time for 15th Board. **UPDATE** - note that core funding letter was issued to LEPs on 19 December.

- **AP** – C&LG to clarify the requirements around s.31 payments with the Accountable Body. **UPDATE** – Email sent to the LEP following the A/C by SE clarifying this and the LEP are working with Greater Lincolnshire LEP to ensure their process is correct.

- **AP** – C&LG to work with the LEP on the details within the forthcoming LGF3 announcement, particularly how projects and announcements are referenced.

- **AP** – C&LG and LEP to work together to clarify the requirements in the Assurance Framework, in particular those relating to OGDs and NDPBs.

- **AP** – C&LG to put the LEP in contact with the GPF policy lead with a view to helping increase the LEP’s spend.

For Both

- **AP** – C&LG & LEP to review progress against APs from AC after 6 months. (end June)
Operational Plan 2017/18

D2N2 Local Enterprise Partnership

The UK’s Most Inspirational Postcode
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D2N2 – The UK’s Most Inspirational Postcode

The D2N2 LEP covers all of Derby and Derbyshire, Nottingham and Nottinghamshire.

Over the next 12 months we will:

- Carry out a Board led review to set out our 3 year plan
- Develop a partnering agreement to progress Boots EZ development on the Nottingham Enterprise Zone
- Develop an HS2 East Midlands Delivery Vehicle to deliver an agreed HS2 Growth Strategy
- Develop in partnership between the Skills Commission and the D2N2 joint committee an ‘end to end’ implementation plan including overseeing to actions agreed as part of the Joint Area Review
- Fully spend 17/18 D2N2 Growth Deal allocation whilst meeting and surpassing the requirements of the (updated) Local Assurance Framework 2016
- Establish a new delivery mechanism for Growing Places Funding
- Develop a D2N2 plan to accelerate housing delivery
- Progress a D2N2 Infrastructure Plan
- Further accelerate ESIF programme commissioning to maximise our spending against our allocation
- Refresh our Strategic Economic Plan
- Develop revised Scrutiny arrangements working with the D2N2 joint committee

What progress have we made to date?

Our Strategic Economic Plan sets out how we will deliver our vision for a more prosperous, better connected, increasingly resilient and competitive economy. The Strategic Economic Plan has five key objectives:

1. To deliver 55,000 (largely private sector) additional jobs by 2023
2. To support delivery of 77,000 new homes by 2023
3. To achieve a step change in skills
4. To increase in the business base by 30%
5. To share the benefits of growth across all communities

Since 2013, there are 71,800 more private sector people in employment; 11,900 new businesses and 14,830 new homes.
### Operational Plan 2017/18

D2N2 Local Enterprise Partnership

### Net progress

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<td>Private sector jobs</td>
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<td>% of private sector</td>
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<td>Businesses</td>
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<td>Dwellings completed</td>
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<td>3,540</td>
<td>4,440</td>
<td>10,390</td>
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**Sources:**

Private sector jobs extracted from the annual population survey (APS), Business Register and Employment Survey (BRES)

Businesses: ONS, UK Business counts, private sector businesses

Productivity: ONS, GVA per hour worked

Dwellings completed: ONS, Housebuilding: permanent dwellings completed (P2 returns from local authorities, National House-Building Council (NHBC), Approved inspector data returns)

Through direct LEP interventions and projects we have so far created, 2330 jobs, trained 6526 people, supported 3500 businesses including creating 39 new ones and secured 328 new homes. This business plan sets out the Local Growth Fund targets in Appendix 1.

We are making progress on jobs, business growth and developing our innovation ecosystem but are behind on skills and housing, although it is fair to say that generally we are yet to see the direct benefit of LEP funding/interventions in all areas and skills - largely through ESF - has even yet to fully contract..

We have clear plans for infrastructure investment through the emerging Funding Infrastructure Investment in Notts and Derbys (FIIND) pipeline; for innovation through the Time to Innovate Plan being delivered largely through ERDF.
programmes; for business support – the Growth Hub and Access to Finance through the Midlands Engine Investment Fund; we have recently refreshed the Skills Strategy - but without devolution the LEP itself has limited levers to make a real difference; but we do not even real challenges for housing. In our commitment to a more balanced local economy that benefits all we have developed, with support from the Social inclusion Advisory Group, the D2N2 Social Inclusion Framework and are progressing this work through additional resources and have following the National Audit Officer report, strengthened our transparency, revised our Assurance Framework but need to put in place better scrutiny.

Each year, the LEP publishes its state of the economy report which confirmed:

- GVA growth that has slightly outpaced the national average, and has been faster than that recorded in any other core city LEP area;
- An employment rate that now exceeds the pre-recession peak, with nearly 990,000 D2N2 residents of working age in employment, an increase of nearly 60,000 over the past four years;
- A narrowing of the gap in skills levels between D2N2 and the England average, with the proportion of the working age population with no qualifications no longer above the national average

As the UK’s fastest growing core city LEP, the D2N2 economy continues to perform strongly helping rebalance the UK Economy by delivering high quality private sector jobs to implement the Government’s emerging Industrial Strategy and Productivity Plan as an integral part of the Midlands Engine and Northern Powerhouse.

The D2N2 Strategic Economic Plan
D2N2 competes in a global economy – our competitors are worldwide and the market is constantly providing new opportunities for Derbyshire and Nottinghamshire businesses to grow.

D2N2 is the fifth largest LEP and has the ambition to match.

This D2N2 Strategic Economic Plan, published in July 2014 - http://www.d2n2lep.org/write/Documents/D2N2_SEP_March_31st.pdf - is distinctive and place focused, supporting not only iconic D2N2 businesses, like Rolls Royce, Walgreens Boots Alliance, Toyota, Speedo, British Sugar, Capital One and Bombardier but also our small and medium sized business and start-ups to grow faster, access finance, innovate and export.

Implementing the key priorities of the SEP will not only accelerate the rebalancing of our economy and the creation of new private sector jobs, new business and homes but these benefits will be shared across our communities, increasing productivity and raising living standards making D2N2 an even better place to live, work and invest.

This business plan is strategic – providing sustainable jobs to meet the challenges of the future; tactical – targeting our distinctiveness through our competitive advantages and prioritised – identifying clearly the key priorities for 17/18 in the context of a broad pipeline of activity which will be developed with Government and local stakeholders.

Local communities should be the beneficiaries of local growth with increasing local control over the public revenues raised from growth is a key goal

Finally, the LEP partnership and D2N2 Strategic Economic Plan bring together the leadership, know-how and drive of the private sector with the local knowledge, ethos and accountability of the public sector, Higher Education, Further Education and the Voluntary and Community Sector. As such it is a shared plan of action, with clear priorities, which we are delighted to commend to government and to the many and diverse communities of Derby, Derbyshire, Nottingham and Nottinghamshire.

What is this document for?
This document sets out what the D2N2 Local Enterprise Partnership will deliver over the next 12 months in the context of an emerging 3 year plan – to be developed as part of an internal review – with the Plan then running until the expected end of the Parliament (2020).
Over the past 2 years, we have moved quickly from strategy and planning to implementation and delivery and are now on the ground delivering projects and programmes which will help our businesses and communities both urban and rural, provide the right infrastructure for growth and help our communities and young people into long term sustainable employment.

We have performed well as a Local Enterprise Partnership and we will continue working tirelessly to achieve our vision of a more prosperous, better connected, increasingly resilient and competitive economy, creating 55,000 additional jobs by 2023.

About the D2N2 Local Enterprise Partnership
Established in 2011, the D2N2 LEP is a non-incorporated partnership made up of organisations from public, private and voluntary sector who want to have a positive impact on the future growth of our local economy. It is supported by a small team of staff who also commission projects and activity.
Operational Plan 2017/18
D2N2 Local Enterprise Partnership

Purpose, Vision, Ambition and Targets

Our vision is a more prosperous, better connected, increasingly resilient and competitive economy.

Our target is to support the creation of 55,000 jobs in D2N2 by 2023, the majority of these jobs will be in the private sector.

Our purpose is to support and encourage economic growth in the D2N2 region.

Our ambition is to be one of the most respected LEPs, known for our professionalism and effectiveness.
Values /Principles

In July 2013, the LEP Board adopted 3 key underlying values

**Evidence based** – Clear actions based on evidence; strong/robust market intelligence and insight

**Adding Value** – strategic; not duplicating; working in partnership; innovative

**Inspirational and Excellence** - Action orientated; good quality, timely management information

Achieving our vision

Our Strategic Economic Plan sets out how we will deliver our vision for a more prosperous, better connected, increasingly resilient and competitive economy. The Strategic Economic Plan has five key objectives:

- To deliver 55,000 (largely private sector) jobs by 2023
- To support delivery of 77,000 new homes by 2023
- To achieve a step change in skills
- To increase in the business base 30%
- To share the benefits of growth across all communities

These objectives are considered annually, through our State of the Economy dashboard and report - [http://www.d2n2lep.org/growth/research](http://www.d2n2lep.org/growth/research) - and are delivered through the 5 key pillars set out in the Strategic Economic Plan.
Achieving our Strategic Economic Plan: Our resources and assets

Our Partnership
- **LEP Board**: Chaired by Peter Richardson
- **Infrastructure and Investment Board**: chaired by Councillor Anne Western
- **Skills Commission**: chaired by Melanie Ullyatt
- **Enterprise Zone Group**: chaired by Peter Gadsby
- **European Structural and Investment Funds Sub-committee**: Chaired by Peter Richardson
- **HS2 Programme Board**: chaired by Councillor Jon Collins
- **Growth Hub Board**: chaired by David Williams

Leadership, Accountability and Governance
Following, the lack of progress on devolution, the LEP has developed an updated Governance framework

Moreover, the financial sustainability of LEPs is currently dependent on Government and local contributions, particularly as the Nottingham and Derby Enterprise Zone has not yet brought forward the envisaged level of business rate uplift, part of
which was originally intended to support LEP core costs. Therefore without devolution, the LEP will need to continue to be funded from Government and local contributors for at least the next 3 years to retain the current level of overhead.

Following the stalling of Devolution, the 19 D2N2 Local Authorities, have agreed to establish a single D2N2 Joint Committee increasing both accountability and scrutiny through elected members.

In January 2017, the D2N2 Board agreed a series of actions to improve transparency, scrutiny and accountability following the NAO report and subsequent recommendation and changes to the Assurance Framework. These have been implemented and confirmed by our Accountable Body (S151 Officer – Derbyshire County Council).

Key influences and challenges for 2017/18
The referendum decision to leave the EU and the subsequent change in style and substance of the Government means that whilst the objectives of the Local Enterprise Partnership remain broadly similar, and the 5 key pillars are likely to be retained - we are reviewing our Strategic Economic Plan particularly in the context of driving productivity, increasing inclusivity (that all communities share the benefits of growth) and to support delivery of the emerging Industrial Strategy, the Housing White Paper and Midlands Engine.

Moreover, we are looking to achieve this within the same funding and resource base of the last 2 years.

How do we manage the challenges ahead?

1. Strategic Leadership and Advocacy
2. Business engagement and communications
3. Delivering key strategies
4. Delivering our Programmes
5. High performing organisation
1. Strategic Leadership and Advocacy

We will be influencing the national agenda on the things that matter most to our area. We believe we are uniquely placed to add value on the Government’s priorities such as addressing the skills gap, making effective infrastructure investments to support economic growth and delivering sufficient houses and business space to support the economy. We will sustain our national profile, work closer with local businesses and business support organisations and increase awareness of investment opportunities that D2N2 LEP offers including working across sectors and partners to develop a more inclusive economic model for D2N2.

Priorities in 2017/18

Influence and contribute to the debate and delivery at a national level on:

1. Industrial Strategy
2. Preparing for Brexit
3. The opportunities to increase housing and regeneration in our area, based on informed engagement with senior business figures in our region and the Housing White Paper
4. Developing the Midlands Engine including putting the case for greater investment in first class transport and infrastructure for our region; including strong engagement in road and rail infrastructure decisions.
## What we will do

<table>
<thead>
<tr>
<th>What we will do</th>
<th>Lead</th>
<th>Measured by</th>
<th>Funded by</th>
</tr>
</thead>
<tbody>
<tr>
<td>Use the knowledge of our board and partners to engage with government on unlocking growth at local level, supporting local authorities and contribute fully to ongoing devolution discussions. Our contribution to the debate will be firmly rooted in our experience in delivering our local strategies for transport, infrastructure, skills and business competitiveness, innovation and our understanding of what the economy and business needs.</td>
<td>Board, Chair and CEO</td>
<td>Publication of Midlands Engine Strategy, Successful LGF3 and Growth Hub settlements, Effective response and contribution to Industrial Strategy, Direct engagement with CLG on Housing White Paper and accelerating local delivery</td>
<td>Core</td>
</tr>
</tbody>
</table>
2. Business Engagement and Communications

We will increase our engagement with as wide a range of businesses as possible. Our effectiveness in unlocking growth will depend on our ability to understand what businesses want and to communicate their views. We will use high-quality, in-house communications to get our messages across, for example, by revamping our website and further increasing our social media presence.

To increase our effectiveness and make sure we are focussing on the things that will make a real difference to our economy, we intend to engage with the businesses in our region, articulating their views and putting our weight behind their key concerns. We aim to have a dialogue with as wide a range of businesses as possible and the organisations that represent them. This will be reinforced by our investment in high-quality communications.

Priorities in 2017/18
1. Engage more effectively with the business community on the basis of a clear strategy to understand their key concerns and their views on how to stimulate growth.
2. Board members to hold a series of meetings with key companies and support organisations in the D2N2 area.
3. Continue to develop our website, media presence and our marketing collateral to reflect our ambition
4. Hold our AGM and publish our Annual Review
## What we will do

<table>
<thead>
<tr>
<th>Implement our strategy for engaging with our large and growing business population of over 70,000 registered businesses, 90% of which are small and have fewer than 10 employees. Reaching out to such a varied audience is a challenge, but is essential if we are to speak with authority on their behalf.</th>
<th>Lead</th>
<th>Measured by</th>
<th>Funded by</th>
</tr>
</thead>
<tbody>
<tr>
<td>Segment our businesses carefully and develop key messages for each, making sure that there is a benefit to them in engaging with us.</td>
<td>Growth Hub</td>
<td>Revised Business Engagement Plan</td>
<td>Core</td>
</tr>
<tr>
<td>Listen carefully to what businesses say and develop a sound understanding of the key issues from their business perspective.</td>
<td>CEO</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Engage with them using a variety of mechanisms including networks, forums, conferences and events, surveys, on-line communications, newsletters and social media.</td>
<td>Comms</td>
<td>Meet Comms Plan targets</td>
<td>Core</td>
</tr>
<tr>
<td>Our communications strategy will underpin our engagement with businesses as well as raising our profile nationally. To do this effectively, we employ a full-time professional communications manager. We will also be using our board members to a much greater extent to act as advocates to the business community.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>We will use web-based communications and social media as well as getting out and talking to as wide a range of businesses and stakeholders as possible. We will develop feedback mechanisms so that we know how others view our progress and where the areas for improvement are.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
3. Delivering our Key Strategies

Through our committees/working groups, we will deliver the goals in our Strategic Economic Plan, leading thinking and implementing strategies in five key areas (see right).

Our objective is to achieve the goals in our Strategic Economic Plan and the individual strategies for Infrastructure, Skills, Innovation, Business Support and Access to Finance, Housing and Regeneration to support economic growth in our region. This work is led by our sub-committees, chaired by Board Members and comprising of partners and businesses.

Priorities in 2017/18.

1. Refresh the SEP
2. Deliver a D2N2 wide Strategic Infrastructure Plan
3. Refresh the skills strategy and develop an implementation plan
4. Develop a housing strategy and review any other strategy to better reflect our priorities.
5. Agree the HS2 Growth Strategy
### What we will do

<table>
<thead>
<tr>
<th>What we will do</th>
<th>Lead</th>
<th>Measured by</th>
<th>Funded by</th>
</tr>
</thead>
<tbody>
<tr>
<td>Refresh our Strategic Economic Plan</td>
<td>MW</td>
<td>Meet SEP refresh timetable</td>
<td>Core</td>
</tr>
<tr>
<td>Strengthen our committees as required revising their terms of reference and reviewing membership where necessary</td>
<td>Board</td>
<td>Internal Review – published July 2017</td>
<td></td>
</tr>
<tr>
<td>Review and refresh the Skills Strategy and implement the recommendations of the Area based Review, including developing a stronger skills implementation plan</td>
<td>SC</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
4. Delivering LEP Programmes

As well as successfully delivering the 33 projects from Rounds 1 and 2 of the Local Growth Fund, we will need to deliver LGF Round 3.

We will showcase the value of investment in our area, focusing on projects which will have the potential to transform the region. We will make faster progress on our European Structural and Investment Funds Strategy to provide revenue funding for business support and skills. We will review the delivery mechanism for our Growing Places programmes and continue to invest to make the Nottingham and Derby Enterprise Zone a reality, including starting on site at Nottingham Science Park. We will develop robust assurance and project management systems, and strengthen our team to ensure that we meet the standards necessary for the effective administration of public money.

We have a portfolio of 33 capital projects funded by the Local Growth Fund, as well as projects supported by the Growing Places Fund, the Nottingham and Derby Enterprise Zone, significant European Structural and Investment Funds and the Growth Hub.

Local Growth Fund Round 3 is likely to result in a further increase in our project management task.

Priorities in 2017/18

1. Implement an updated robust assurance framework to support effective project management.
2. Implement LGF Round 3 and progress all the current Local Growth Fund schemes through the pipeline from business case to funding agreement and delivery as soon as possible, ensure targets and drawdown are achieved.
3. Through increased local capacity, review the current Growing Places Fund Delivery Mechanism and progress the Nottingham and Derby Enterprise Zone projects as quickly and effectively as possible.
4. Work with the Managing Authorities to increase the speed of delivery, develop calls for projects and the project pipeline to deliver our ESIF Strategy and spend our allocation.
<table>
<thead>
<tr>
<th>What we will do</th>
<th>Lead by</th>
<th>Measured by</th>
<th>Funded by</th>
</tr>
</thead>
<tbody>
<tr>
<td>The D2N2 Local Growth Fund is delivered through our Infrastructure and Investment Board delivered in accordance with the D2N2 Local Assurance Framework to ensure transparency and accountability and the effective use of public money. During 17/18, we will consult partners on the how to improve accountability and particularly scrutiny and we will appoint a Capital Project Manager whose main role will be to manage LGF delivery and other capital programmes.</td>
<td>Capital Projects</td>
<td>Appointed</td>
<td>CORE, LGF recharge</td>
</tr>
<tr>
<td>We will continue to drive progress on the projects from Rounds 1 and 2 of the Local Growth Fund and implement the next round of major projects in LGF Round 3.</td>
<td>IIB</td>
<td>LGF Performance targets</td>
<td>Core, LGF recharge</td>
</tr>
<tr>
<td>We will review our delivery mechanism for Growing Places Fund and progress the EZ and Growth Hub projects as quickly as possible, that outputs are achieved and that the money is spent on time and to budget.</td>
<td>Capital Projects</td>
<td>Revised GPF Delivery Framework</td>
<td>Core, LGF recharge</td>
</tr>
<tr>
<td>Identify key interventions such as new projects where there are market failures. In some cases, such as the Growth Hub and Enterprise Advisors, we provide direct services and are funded by Government to do so.</td>
<td>CEO/Exec</td>
<td>Programme Commissioning accelerated</td>
<td>Core, LGF recharge</td>
</tr>
</tbody>
</table>

We are accelerating the implementation of our European Structural and Investment Funds Strategy to provide business support, skills development and employment and we will evaluate their impact and contribution towards our objectives.
5. High Performing Organisation

We aim to be a highly professional organisation which adds value to everything we do, is widely respected and a great place to work. This requires an engaged and committed Board comprising high calibre individuals, excellent committees, whose members regard them as a good use of their time, and a professional and well-resourced team, focussed on outcomes and impact. We must operate in a financially sustainable way, make sure that our processes for governance and accountability are exemplary and rigorously review our progress towards these aims using measures for impact and added value.

In accordance with our core values, we aim to add value to everything we do and to be a widely respected organisation and a great place to work.

We must operate in a transparent and accountable way through a financially sustainable model rigorously reviewing and scrutinising our progress towards these aims using measures for impact and added value.

Priorities in 2017/18

2. Provide sufficient capacity (within our budget) to complete our responsibilities
3. Put in place a Board level review group to look ahead at improved local working
4. Meet the requirements of the National Assurance Framework including improving scrutiny of decision making and value for money
### Operational Plan 2017/18

**D2N2 Local Enterprise Partnership**

**What we will do**

<table>
<thead>
<tr>
<th>Lead by</th>
<th>Measured by</th>
<th>Funded by</th>
</tr>
</thead>
<tbody>
<tr>
<td>We will support our active and committed Board, chaired by Peter Richardson. The board is responsible for strategic direction, progress towards our aims and oversight of our operations.</td>
<td><strong>Board (appointee)/CEO</strong></td>
<td><strong>Core</strong></td>
</tr>
<tr>
<td><strong>For 17/18. Peter will Chair a review group to look at LEP processes particularly in line with the emerging joint committee, refreshed SEP and requirements for stronger Accountability and Transparency</strong></td>
<td><strong>Publication in July 17</strong></td>
<td></td>
</tr>
<tr>
<td>The Board's sub-committees will continue to be responsible for turning the strategy into action in their areas of interest and reporting progress to the board, supported by the Board Member who leads on the operational aspects.</td>
<td><strong>Annual Conversation</strong></td>
<td></td>
</tr>
<tr>
<td>We will ensure that the organisation remains on a sound financial footing and continues to perform well under audit and scrutiny.</td>
<td><strong>Board Reports</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Chamber/ AB</strong></td>
<td><strong>Management Accounts</strong></td>
<td></td>
</tr>
</tbody>
</table>
Our Executive

Through our Service Level Agreement with the East Midlands Chamber, we are committed to our employees and to operating as a cohesive, inclusive and committed team. We will encourage openness and fairness in the workplace and actively seek to develop each member of staff and give them the opportunity to progress their careers.

Having reviewed our SMT in 16/17, we have invested in additional resource to develop our evidence base – ahead of the SEP refresh and to assess our impact - and our support for low carbon and social inclusion – in part funded through ESIF Technical Assistance Funding. We will invest in our people and strongly encourage personal development of our employees through training, mentoring and coaching to help them to progress as far as their skills and talents will take them.

Feedback from external partners will be a key part of this. We will make sure that team members’ personal objectives are linked to the priorities in this business plan so that employees can see how they contribute directly to the aims and objectives of D2N2 LEP.

Our existing staffing structure is set out below.

Our Suppliers

D2N2 has committed to the objectives of the Social Value Act and will use our procurement processes and policy to ensure that contracts are awarded fairly to suppliers and that we are able to procure the best possible value for money and standard of goods and services from suppliers.
Our Partners

D2N2 LEP is a partnership and is more than just the sum of its Executive and Board. National government departments and agencies, local authorities, the area partnerships, business support organisations, sector networks, voluntary and community sector, higher and further education institutions are all essential partners and our success depends on close collaborative working with them. We will continue to engage with our partners and find ways of deepening our engagement, listen to what they say and involve them in developing and delivering our aims and priorities.

Our Communications

D2N2 continues to communicate news about the LEP’s activities, widening awareness of what it does and how it is investing (public) monies to support the area’s economic development. The D2N2 LEP website now gives public access to:

- Board members’ declarations of financial and other interests;
- its gifts, hospitality and entertainment policy;
- information on D2N2 LEP Governance;
- a digital copy of the D2N2 Local Growth Fund Local Assurance Framework agreement;
- Board agendas and minutes, with non-confidential Board papers and access to meetings also provided to media on request;
- Digital copies of D2N2’s Annual Review publications to date, including its annual accounts.

Media Coverage Reports are included at each Board meeting and include the (successful) efforts made to promote and publicise positive D2N2 news across print, TV and radio, digital and social media raising awareness of the LEP’s strengths as a private-public partnership.

Regular events continue to be held, by both the LEP and D2N2 Growth Hub, allowing senior officers to engage directly with businesses, to detail past and current projects.

For example, the 2016 D2N2 Business Breakfasts series (held mid-October to end-November 2016) featured events in Derby, Nottingham, Chesterfield, Mansfield, Matlock and Worksop. Around 230 businesses, education and training, local authority, voluntary sector and other representatives heard from D2N2 senior officers and guest business speakers.

The LEP’s next Annual Conference, due to be held in July 2017, expected to attract around 160 delegates.
Operational Plan 2017/18
D2N2 Local Enterprise Partnership

Financials

DRAFT Expenditure
(£1,550,000)

Strategic Leadership, Board & Administration
£150,000

Business Engagement
£35,000

Growth Deal
£100,000

Growing Places Fund
£40,000

ESIF
£200,000

Enterprise Zone
£45,000

Growth Hub
£550,000

SEP Development
£80,000

Communications and Marketing
£80,000

Technical Support
£50,000

Accountable Body
£70,000

Office Costs
£150,000
DRAFT Income
(£1,550,000)

- **BEIS**: £250,000
- **CLG**: £250,000
- **Councils**: £250,000
- **LGF Recharge**: £200,000
- **BEIS Growth Hub**: £550,000 (tbc)
- **Technical Assistance**: £50,000
Appendix I – Programme Monitoring January 17
Projects – Approved

Infinity Park
Site access and infrastructure, I Hub creation. Main job outputs split fairly evenly between now and 2020-21 - http://www.infinityparkderby.com/

Project Type: Infrastructure  Start Date: 01/02/2015

<table>
<thead>
<tr>
<th>Project Outputs</th>
<th>Forecast</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs</td>
<td>2016/17 - 228</td>
<td>4272</td>
</tr>
<tr>
<td></td>
<td>2017-2032 – 4500</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>382</td>
<td>382</td>
</tr>
</tbody>
</table>

The Spot Derby
Public Realm now completed. Jobs due by q1 18-19

Project Type: Public Realm  Start Date: 01/03/2016

<table>
<thead>
<tr>
<th>Project Outputs</th>
<th>Forecast</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs</td>
<td>2017-32 – 10.6</td>
<td>66</td>
</tr>
<tr>
<td>Total</td>
<td>11</td>
<td></td>
</tr>
</tbody>
</table>

Our City Our River
Flood defences work to protect homes/businesses and create new employment and housing land. Job outputs split out over next 10+ years.

Project Type: Flood alleviation  Start Date: 01/01/2016

<table>
<thead>
<tr>
<th>Project Outputs</th>
<th>Forecast</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs</td>
<td>2015-16 – 106</td>
<td>128</td>
</tr>
<tr>
<td></td>
<td>2016/17 – 275</td>
<td></td>
</tr>
<tr>
<td></td>
<td>2017/18 – 7661</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>8042</td>
<td></td>
</tr>
</tbody>
</table>

Project Type: New homes  Start Date: 2015-16 - 106

<table>
<thead>
<tr>
<th>Project Outputs</th>
<th>Forecast</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs</td>
<td>2015-16 – 128</td>
<td>68</td>
</tr>
<tr>
<td></td>
<td>2016/17 – 68</td>
<td></td>
</tr>
<tr>
<td></td>
<td>2017/18 – 864</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>1060</td>
<td></td>
</tr>
</tbody>
</table>

Project Type: Learners  Start Date: 2015-16 - 106

<table>
<thead>
<tr>
<th>Project Outputs</th>
<th>Forecast</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Learners</td>
<td>2015-16 – 128</td>
<td>68</td>
</tr>
<tr>
<td></td>
<td>2016/17 – 68</td>
<td></td>
</tr>
<tr>
<td></td>
<td>2017/18 – 864</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>1060</td>
<td></td>
</tr>
</tbody>
</table>
Operational Plan 2017/18

D2N2 Local Enterprise Partnership

**Derbyshire Broadband**

The roll out of superfast broadband in Derbyshire. Annual jobs figures up to 2026. Other outputs to measure are households connected etc - [http://www.digitalderbyshire.org.uk](http://www.digitalderbyshire.org.uk)

<table>
<thead>
<tr>
<th>Project Type:</th>
<th>Start Date:</th>
<th>Jobs</th>
<th>Forecast</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Digital Infrastructure</td>
<td>02/06/2014</td>
<td></td>
<td>3000</td>
<td>Total – 3000</td>
</tr>
</tbody>
</table>

**Seymour Link**

Building of a road to open up employment land at Markham Vale Enterprise Zone. Now completed and open. Quarterly jobs figures up to q1 19/20. - [http://www.markhamvale.co.uk/north.php](http://www.markhamvale.co.uk/north.php)

<table>
<thead>
<tr>
<th>Project Type:</th>
<th>Start Date:</th>
<th>Jobs</th>
<th>Forecast</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure</td>
<td>05/10/2015</td>
<td></td>
<td>2017-2032 – 200</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2017-2032 – 1035</td>
<td>Total – 1235</td>
</tr>
</tbody>
</table>

**Newark Southern Link Rd**

Relief road between A1 and A46 to open up employment land and housing. Jobs all in 19/20 and 20/21 - [http://newarkadvertiser.co.uk/articles/news/Newark-southern-relief-road-may-take-years-to](http://newarkadvertiser.co.uk/articles/news/Newark-southern-relief-road-may-take-years-to)

<table>
<thead>
<tr>
<th>Project Type:</th>
<th>Start Date:</th>
<th>Jobs</th>
<th>Forecast</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure</td>
<td>01/05/2015</td>
<td></td>
<td>2017-2032 – 3118</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2017-2032 – 118</td>
<td>Total – 3118</td>
</tr>
</tbody>
</table>

<table>
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<th>Homes</th>
<th>Forecast</th>
<th>Actual</th>
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<tbody>
<tr>
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<td></td>
<td></td>
<td>2016/17 – 650</td>
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</tr>
</thead>
<tbody>
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</table>
## Bioscience expansion

Creation of bioscience employment space. Due to open in March. Main jobs outputs due in 17-18 - [http://www.biocity.co.uk/biocity/nottingham/discovery](http://www.biocity.co.uk/biocity/nottingham/discovery)

<table>
<thead>
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## Nottingham Broadmarsh


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<tbody>
<tr>
<td>Public Realm &amp; Transport infrastructure</td>
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<tbody>
<tr>
<td></td>
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<td></td>
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<th>Actual</th>
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## Cycle City Nottingham


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</table>
### Operational Plan 2017/18

#### D2N2 Local Enterprise Partnership

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**Nottingham Broadband**

The roll out of superfast broadband in Nottingham. All jobs due by end of 16/17 - [http://www.nottinghamshire.gov.uk/business-community/better-broadband-for-nottinghamshire-programme](http://www.nottinghamshire.gov.uk/business-community/better-broadband-for-nottinghamshire-programme)

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**A57/A60 Worksop**

Roundabout improvements. Works now complete

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<td>2016/2017 – 120</td>
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<tr>
<td>2017-2032 – 5880</td>
<td>2017-2032 – 5880</td>
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<td>Total – 6000</td>
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**Chesterfield Centre for Higher Level Skills**

Refurbishment of St Helena centre into a further education centre in Chesterfield, now open - [http://www.derby.ac.uk/campus/campuses/chesterfield](http://www.derby.ac.uk/campus/campuses/chesterfield)

<table>
<thead>
<tr>
<th>Project Type:</th>
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<td>2017-2032 – 45</td>
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<th>Homes</th>
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<th>Actual</th>
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<tbody>
<tr>
<td>Total - 1049</td>
<td>Total - 1049</td>
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</table>
Vision University Centre

Creation into a further education centre. Now open.
https://www.wnc.ac.uk/University-centre

<table>
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<table>
<thead>
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<td>Forecast</td>
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<table>
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<tbody>
<tr>
<td>Forecast</td>
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<table>
<thead>
<tr>
<th>Learners</th>
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<tbody>
<tr>
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Harworth Access Road

Transport infrastructure improvements

<table>
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<table>
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<table>
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<tbody>
<tr>
<td>Forecast</td>
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</table>

<table>
<thead>
<tr>
<th>Learners</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forecast</td>
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EZ Sustainable Transport

Creation of bridge and cycling paths at Boots EZ site

<table>
<thead>
<tr>
<th>Project Type:</th>
<th>Start Date:</th>
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<tbody>
<tr>
<td>Transport</td>
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<table>
<thead>
<tr>
<th>Jobs</th>
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<tbody>
<tr>
<td>Forecast</td>
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<table>
<thead>
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<table>
<thead>
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<th>Learners</th>
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</thead>
<tbody>
<tr>
<td>Forecast</td>
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</tbody>
</table>
## Operational Plan 2017/18

### D2N2 Local Enterprise Partnership

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**Buxton Crescent**

- **Regeneration of listed building into Spa Hotel** - [http://buxtoncrescent.com](http://buxtoncrescent.com)

<table>
<thead>
<tr>
<th>Project Type: Tourism</th>
<th>Start Date:</th>
<th>Jobs Forecast: 2017/32 – 140</th>
<th>Jobs Actual: 140</th>
<th>Homes Forecast:</th>
<th>Homes Actual:</th>
<th>Learners Forecast:</th>
<th>Learners Actual:</th>
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**Institute of Advanced Manufacturing**

- **Creation of University teaching and research facility**

<table>
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<tr>
<th>Project Type: Skills/Employment</th>
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<th>Jobs Forecast: 2017/32 – 60</th>
<th>Jobs Actual: 60</th>
<th>Homes Forecast:</th>
<th>Homes Actual:</th>
<th>Learners Forecast:</th>
<th>Learners Actual:</th>
</tr>
</thead>
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**Southern Growth Corridor**

- **Electric buses and infrastructure** - [http://transport.nottinghamcity.gov.uk/ecoexpressway](http://transport.nottinghamcity.gov.uk/ecoexpressway)

<table>
<thead>
<tr>
<th>Project Type: Transport</th>
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<th>Jobs Forecast:</th>
<th>Jobs Actual:</th>
<th>Homes Forecast:</th>
<th>Homes Actual:</th>
<th>Learners Forecast:</th>
<th>Learners Actual:</th>
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</table>
## Operational Plan 2017/18

**D2N2 Local Enterprise Partnership**

---

### A52 Wyvern

Transport infrastructure improvements to open up employment land

<table>
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<tr>
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</thead>
<tbody>
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</tr>
<tr>
<td>Learners</td>
<td></td>
<td>Forecast</td>
<td>Actual</td>
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### Coalite

Remediation of contaminated land to open up employment land and housing


<table>
<thead>
<tr>
<th>Project Type:</th>
<th>Start Date:</th>
<th>Jobs Forecast</th>
<th>Actual</th>
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</thead>
<tbody>
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<td>Infrastructure</td>
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<td>Actual</td>
</tr>
<tr>
<td>Learners</td>
<td></td>
<td>Forecast</td>
<td>Actual</td>
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### Ada Lovelace House

Refurbishment of employment space in Sutton in Ashfield


<table>
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<th>Project Type:</th>
<th>Start Date:</th>
<th>Jobs Forecast</th>
<th>Actual</th>
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</thead>
<tbody>
<tr>
<td>Employment</td>
<td>Jan-17</td>
<td>2017/32 – 9</td>
<td>Total - 9</td>
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<td>Homes</td>
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<td>Actual</td>
</tr>
<tr>
<td>Learners</td>
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Bulwell Market
Refurbishment of Market

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</tr>
<tr>
<td>Jobs</td>
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<td></td>
<td>Total - 30</td>
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<tr>
<td>Learners</td>
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Dakeyne Street
Refurbishment of employment space in the Creative Quarter in Nottingham

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<tbody>
<tr>
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<tr>
<td>Learners</td>
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Medicity
Refurbishment of employment space at Medicity on the EZ Boots campus

<table>
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<th>Forecast</th>
<th>Actual</th>
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<tbody>
<tr>
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<tr>
<td>Jobs</td>
<td>2017/32 – 190</td>
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<tr>
<td>Learners</td>
<td>Forecast</td>
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### Becketwell
Regeneration of an area of Derby to create employment and housing

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<thead>
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</thead>
<tbody>
<tr>
<td>Forecast</td>
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</table>

### A46 Corridor Rushcliffe
4 phases. 1st employment units in Cotgrave, 2nd improvement to Cotgrave Town Centre, 3rd flood mitigation and electrical servicing to land at Bingham. 4th road widening at RAF Newton

<table>
<thead>
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<th>Project Type: Infrastructure</th>
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<th>Jobs</th>
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<tbody>
<tr>
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### D2N2 Sustainable transport
Cycling infrastructure across all areas of D2N2

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<table>
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<table>
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<table>
<thead>
<tr>
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<thead>
<tr>
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Operational Plan 2017/18

D2N2 Local Enterprise Partnership

<table>
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<tr>
<th>A61 Corridor</th>
<th>Foundry Park</th>
<th>Sutton Indoor Market</th>
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<td><strong>Project Type:</strong></td>
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<tr>
<td>Transport</td>
<td>Employment</td>
<td>Employment</td>
</tr>
<tr>
<td>Infrastructure and sustainable transport along the A61 in Derbyshire to release housing and employment land</td>
<td>Refurbishment of employment space in Ilkeston</td>
<td>Refurbishment of Market</td>
</tr>
<tr>
<td><strong>Start Date:</strong></td>
<td><strong>Start Date:</strong></td>
<td><strong>Start Date:</strong></td>
</tr>
<tr>
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<td>Feb-17</td>
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<thead>
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<tr>
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<table>
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<tr>
<td>Forecast</td>
<td>Forecast</td>
<td>Forecast</td>
</tr>
<tr>
<td>Total - 4850</td>
<td>Total - 97</td>
<td>Total - 57</td>
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</table>

<table>
<thead>
<tr>
<th>Learners</th>
<th>Learners</th>
<th>Learners</th>
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<tbody>
<tr>
<td>Forecast</td>
<td>Forecast</td>
<td>Forecast</td>
</tr>
<tr>
<td></td>
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</table>

Jobs Forecast: 2017/32 – 6390, Total: 6390
Jobs Actual: 97
Homes Forecast: 2017/32 – 4850, Total: 4850
Homes Actual: 57
Learners Forecast: 2017/32 – 4850, Total: 4850
Learners Actual: 57
Projects – Yet to be approved

Nottingham Skills Hub

Creation of skills facility in central Nottingham

| Project Type: Skills | Start Date: only at design phase |

| Jobs | Forecast 2017/32 – 450 | Actual |
|      | Total - 450            |        |
| Homes | Forecast               | Actual |
| Learners | Forecast 2017/32 – 1426 | Actual |

A61 Whittington Moor roundabout

Improvements to roundabout in Chesterfield

| Project Type: Transport | Start Date: during 17/18 |

| Jobs | Forecast | Actual |
|      |          |        |
| Homes | Forecast | Actual |
| Learners | Forecast | Actual |

Gedling Access Road

Road in Gedling to open up housing and employment

| Project Type: Infrastructure | Start Date: during 17/18 |

| Jobs | Forecast | Actual |
|      |          |        |
| Homes | Forecast 2017/32 – 1120 | Actual |
| Learners | Forecast | Actual |

Jobs Forecast 2017/32 – 450
Total - 450

Homes Forecast

Learners Forecast 2017/32 – 1426
Total - 1426
Operational Plan 2017/18
D2N2 Local Enterprise Partnership

<table>
<thead>
<tr>
<th>Drakelow Park</th>
<th>Midland Mainline</th>
<th>Ashbourne Airfield</th>
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</thead>
<tbody>
<tr>
<td>Infrastructure (bridge) in South Derbyshire to open up housing and employment land</td>
<td>3 LEP’s project (Sheffield, Leicester &amp; D2N2). work on midland mainline train line to improve journey times</td>
<td>Road infrastructure to open up employment land</td>
</tr>
<tr>
<td><strong>Project Type:</strong> Infrastructure</td>
<td><strong>Project Type:</strong> Transport</td>
<td><strong>Project Type:</strong> Infrastructure</td>
</tr>
<tr>
<td><strong>Start Date:</strong> asap</td>
<td><strong>Start Date:</strong> during 17/18</td>
<td><strong>Start Date:</strong> during 17/18</td>
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<td><strong>Jobs</strong></td>
<td><strong>Jobs</strong></td>
<td><strong>Jobs</strong></td>
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<tr>
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<td>Total - 400</td>
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<td><strong>Homes</strong></td>
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<td>Forecast</td>
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<tr>
<td>Total - 1986</td>
<td>Actual</td>
<td>Actual</td>
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<td><strong>Learners</strong></td>
</tr>
<tr>
<td>Forecast</td>
<td>Forecast</td>
<td>Forecast</td>
</tr>
<tr>
<td>Actual</td>
<td>Actual</td>
<td>Actual</td>
</tr>
</tbody>
</table>
Operational Plan 2017/18

D2N2 Local Enterprise Partnership

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Derby Cycling and Placemaking

Cycling and public realm in Derby City Centre

**Project Type:** Transport/Public Realm

**Start Date:** Sep-17

<table>
<thead>
<tr>
<th>Jobs</th>
<th>Forecast 2017/32 – 35</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs</td>
<td>Total - 35</td>
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<table>
<thead>
<tr>
<th>Homes</th>
<th>Forecast 2017/32 – 1426</th>
<th>Actual</th>
</tr>
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<tbody>
<tr>
<td>Homes</td>
<td>Total - 1426</td>
<td></td>
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<table>
<thead>
<tr>
<th>Learners</th>
<th>Forecast 2017/32 – 1426</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Learners</td>
<td>Total - 1426</td>
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**Grand Total:**

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<tr>
<th>Jobs</th>
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<th>Forecast</th>
<th>Actual</th>
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<tr>
<td>Jobs</td>
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<td>106</td>
<td>128</td>
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<tr>
<td>Learners</td>
<td>1,211</td>
<td>718</td>
<td>56,061</td>
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<tr>
<td>Learners</td>
<td>56,061</td>
<td>16,769</td>
<td>4,019</td>
</tr>
<tr>
<td>Learners</td>
<td>17,615</td>
<td>4,019</td>
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1. Introduction

1.1 This paper summarises current work on the development of the East Midlands HS2 Growth Strategy. It goes on to set out a Commissioning Budget for the next phase of work up to the submission of the Growth Strategy in July 2017, including work in and around the Hub Station at Toton, Chesterfield and the Staveley Depot.

2. Growth Strategy Tranche 2 Funding

2.1 Following discussion at the last Strategic Board meeting and subsequent endorsement by the EMC Executive Board and the D2N2 Board, a submission was made to the Government to draw down the remaining £625,000 of Growth Strategy funding originally announced in the Government’s 2015 Command Paper on the 16th December 2016.

2.2 The Government accepted the submission on the 30th January 2017, and the funds will be made available through D2N2 by the end of March 2017. The total amount of funding available to complete the Growth Strategy (excluding partner contributions & Midlands Connect funding) will be:

- GS Tranche 1 uncommitted: £308,000
- GS Tranche 2: £625,000
- Total GS Funds Available: **£933,000**

3. Commissioning Budget

3.1 Working with the HS2 Growth Partnership, a ‘commissioning budget’ has been developed identifying the work that will need to be undertaken over the coming months to inform the July 2017 submission (highlighted in orange below), and longer term work to inform the development of the Phase 2b Hybrid bill (highlighted in green below).

<table>
<thead>
<tr>
<th>Commission</th>
<th>GS Funds</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>Delivery &amp; Funding Mechanisms</td>
<td>153,000</td>
<td>This study is underway and will set out a financial model to fund key investments and proposals for a delivery body to take forward implementation, covering the Hub Station, Chesterfield and Staveley.</td>
</tr>
<tr>
<td>Development Infrastructure Funding (DIF)</td>
<td>100,000</td>
<td>A draft brief for this study was agreed by the 25th January Strategic Board and procurement will be completed w/c 6th March. It will produce a high level infrastructure capacity and needs exercise to demonstrate the scale of investment</td>
</tr>
<tr>
<td>Description</td>
<td>Amount</td>
<td>Description</td>
</tr>
<tr>
<td>-------------------------------------------------</td>
<td>--------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Toton Development Framework</td>
<td>£140,000</td>
<td>A draft brief for this study was agreed by the 25&lt;sup&gt;th&lt;/sup&gt; January Strategic Board and procurement will be completed w/c 6&lt;sup&gt;th&lt;/sup&gt; March. It produce an ambitious yet realistic vision for the scale and form of development around the Hub Station and a route map for its delivery. To be overseen by the Hub Station Delivery Board.</td>
</tr>
<tr>
<td>Chesterfield Development Framework</td>
<td>£60,000</td>
<td>This will be developed in partnership with Chesterfield Borough Council and Derbyshire County Council, and will follow a similar format to the Toton Development Framework. The Government expects that the study should be joint funded with HS2 Growth Strategy resources allocated to Sheffield City Region, giving a total budget of £120,000. To be overseen by the Chesterfield &amp; Staveley Delivery Board.</td>
</tr>
<tr>
<td>Skills Strategy Phase 2</td>
<td>£50,000</td>
<td>A draft brief if this study was agreed by the 25&lt;sup&gt;th&lt;/sup&gt; January Strategic Board and procurement has been completed. To be led by Nottinghamshire County Council to inform the July 2017 submission.</td>
</tr>
<tr>
<td>Toton Freight Depot Options Concept Study</td>
<td>£25,000</td>
<td>This is a study to look at strategic options for re-locating the rail freight depot to free up additional land at Toton for high value economic uses. To be taken forward jointly with Network Rail to inform the July 2017 submission.</td>
</tr>
<tr>
<td>M1 J25 Hub Station Access Concept Study</td>
<td>£25,000</td>
<td>This is a study to develop an initial proposition for highway access to the Hub Station building on work already carried out through Midlands Connect, to inform the July 2017 submission.</td>
</tr>
<tr>
<td>Public Transport Concept Study</td>
<td>£25,000</td>
<td>This is a study to develop an initial strategic concept for heavy rail services serving the Hub Station to inform the July 2017 submission.</td>
</tr>
<tr>
<td>Tram Route Assessment Concept</td>
<td>£25,000</td>
<td>This is a study to undertake an initial prioritisation on alternative tram/BRT routes previously identified to inform the July 2017 submission.</td>
</tr>
<tr>
<td>Hub Station Design Support</td>
<td>£120,000</td>
<td>This will be to procure a specialist technical support to work with HS2 Ltd’s design consultants (when procured) to inform the Phase 2b Hybrid Bill, to ensure the Hub Station is capable of facilitating the delivery of the Growth Strategy.</td>
</tr>
<tr>
<td>A52 Corridor MMS</td>
<td>£100,000</td>
<td>This is an initial contribution to the development of a Multi-Modal Study for the corridor that will inform the Phase 2b Hybrid Bill which will focus on model development. Additional contributions from Midlands Connect, HE and HS2 Ltd are anticipated to deliver the whole study.</td>
</tr>
<tr>
<td>Classic Compatible Full Business Case</td>
<td></td>
<td>This will be led by Midlands Connect and will build on EM work previously undertaken and will inform the Phase 2b Hybrid Bill. No further EM Growth Strategy contribution anticipated.</td>
</tr>
<tr>
<td>Heavy Rail Access including Trent Junction</td>
<td></td>
<td>This will be led by Midlands Connect and will build on the Midlands Connect SOBC work to be completed by the end of March 2017 and will inform the Phase 2b Hybrid Bill. No further EM Growth Strategy contribution anticipated.</td>
</tr>
<tr>
<td>Programme Management</td>
<td>£60,000</td>
<td>Contributions towards HS2 Executive Team. Contributions (in-kind or cash) secured/expected from key partners</td>
</tr>
<tr>
<td>Contingency</td>
<td>£50,000</td>
<td>Available to meet any budget shortfall or additional work</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>£933,000</strong></td>
<td></td>
</tr>
</tbody>
</table>

3.2 A large amount of inter-dependant technical work will be commissioned and delivered in a short space of time in order to inform Growth Strategy submission in July 2017 (summarised below). In line with the agreed MoU with the Strategic Board, The HS2 Growth Partnership will play a key role in managing the delivery the work programme and ensuring that, as far as possible, the consultants for different studies act as part of an integrated team.
3.3 The more detailed work to inform the Phase 2b Hybrid bill will take place over a longer time-period, with the transport elements being taken forward through the Midlands Connect 3 Year Programme funded by additional £12 million of support announced by Government in October 2016.

3.4 In addition the Strategic Board has established a Mitigation Officer Group to share experience and best practice across the East Midlands to inform the Hybrid Bill process, which will be chaired by Derbyshire County Council.

4. Chesterfield and Staveley Depot

4.1 The Government’s proposal to serve Sheffield Midland Station with classic compatible services via an electrified Erewash Valley Line (in preference to a new station at Meadowhall) raises the exciting opportunity of Chesterfield being served by high speed rail services – reducing journey times to London to 71 minutes. Journey time savings to the north would result if the loop back onto the HS2 line north of Sheffield were also to be completed.

4.2 There are already proposals for major housing and employment development around Chesterfield Station including the Chesterfield Waterside and Northern Gateway. The Town Centre Masterplan already indicates development opportunities and potential improvements within the ‘Station Arrival’ character area and will be used as the starting point for any further master-planning work related to the station. The significant growth that is planned in this area will further contribute to the demand for high speed rail services and could form the basis of a ‘Northern Growth Zone’.

4.3 The remit of the former Staveley Depot Delivery Board has been widened to include consideration of Chesterfield station. It will be important to ensure the membership of the Delivery Board reflects the full economic impact of what is now proposed across the ‘Northern Growth Zone’. The Government has made it clear that it expects the Chesterfield Development Framework study overseen by the Delivery Board to be jointly funded by SCR HS2 Growth Strategy funding – the first tranche of which has also now been released by
Government. This work will also feed into the wider East Midlands DIF and Funding and Delivery Mechanisms studies.

5. Recommendation

5.1 The D2N2 Board is invited to:

- Endorse progress on the development and delivery of the HS2 East Midlands Growth Strategy

Key Contacts

Andrew Pritchard East Midlands Councils: Andrew.Pritchard@emcouncils.gov.uk
David Ralph D2N2 LEP: david.ralph@d2n2lep.org
Ken Harrison HS2 Growth Partnership: kharrison@hs2gp.co.uk
1. **Key Messages**

1.1 **Refresh of the Skills for Growth Strategy**

A draft copy of the Strategy for Skills and Employment was provided to LAs in December and comment / feedback sought. Appropriate amendments and additions will be made based on the feedback by the end of March 2017 (an overview document of the feedback and changes to be made is available on request). Alan Graham presented the Strategy refresh to the N2 EPC on 24th February 2017. Formal approval of the Strategy was received by members. At the meeting a district level member for Nottinghamshire to lead on Skills was identified – this has been taken up by Cllr Cheryl Butler, Kirkby Central, Ashfield District Council. Allen Graham has taken on an action to brief Cllr Butler. Formal approval of the Strategy will also be sought from D2.

1.1.1 **Demand & Supply**: D2N2 LEP is working with The Centre for Progressive Capitalism on research to evidence skills mismatches in Derby, Derbyshire, Nottingham, and Nottinghamshire. This will result in a report to show an overview of demand across D2N2, detailed mapping of the supply and demand for new technical and professional skills (including drilling-down the supply of technical skills using data from the Skills Funding Agency’s Data Cube on completions of college-based courses and apprenticeships against the demand using job vacancy data from Burning Glass and Labour Force survey on qualification levels.

1.1.2 **LMI – About Our Area**: A draft template has been produced to show LA data. This information sheet will be used by Enterprise Coordinators – for employability, careers advisers, young people. We are having preliminary conversations with Derbyshire County Council LMI Observatory on potentially developing a user friendly infographic.

1.2 **Area Based Review**

In July 2015, the government announced a rolling programme of around 40 local area reviews, to be completed by March 2017, covering all general further education and sixth-form colleges in England. The reviews are designed to ensure that colleges are financially stable into the longer-term, that they are run efficiently, and are well-positioned to meet the present and future needs of individual students and the demands of employers. Students in colleges have high expectations about standards of teaching and learning and the extent to which their learning prepares them to progress further, to higher education or directly into employment.

For D2N2 the process has been through a series of local steering groups, chaired by Richard Atkins, Further Education Commissioner. The steering group will have met on five occasions between 8th November 2016 and 21st March 2017, with additional informal meetings in between. Membership of the steering group comprises each college’s chair of governors and principal, representatives from Derby City Council, Derbyshire County Council, Nottingham City Council, Nottinghamshire County Council, D2N2 Local Enterprise Partnership, the Regional Schools Commissioner, and representatives from the Skills Funding Agency (SFA), the Education Funding Agency (EFA), and the Department for Education (DfE).
Seven colleges, (1 sixth-form college, 5 general further education colleges, and 1 independent specialist college) participated in the review.

- Bilborough Sixth Form College
- Central College Nottingham
- Chesterfield College
- Derby College
- New College Nottingham
- Portland College
- West Nottinghamshire College

For the purposes of the area review Central College Nottingham and New College Nottingham were treated as a merged institution. The fourth meeting of the Area Review takes place on 28th February. Items for discussion are – Option Recommendations, Draft Area Review Report, Communications, Next Steps for Steering Group 5. On completion of the Area Review process full details will be made public.

The review intends to make 9 recommendations – these are confidential at this time but we intend to discuss at the meeting ahead of the final joint review meeting when they will be signed off.

1.3 Institutes of Technology

Following the announcements in the Industrial Strategy green paper of £170m of capital funding to support the creation of Institutes of Technology (IoTs), DfE have issued a briefing and FAQs on a Government call for engagement. This includes information on the approach, who can bid and the timing for the process by which DfE will identify IoTs and allocate the capital funding. Potential applicants are invited to register interest through the dedicated e-mail address: institute.technology@education.gov.uk.

1.4 Apprenticeships

1.4.1 Skills Funding Agency - Apprenticeship Readiness and Growth Funding

The D2N2 LEP is utilising the £5k funding from the SFA to carry out a range of activities to better inform D2N2 Business Advisers of Apprenticeships and the Levy; to identify “experts” whom the Growth Hub can refer to for more in depth, independent advice This will enhance the general knowledge level of advisors and businesses in the arena of apprenticeship and boost take up across the locality.

- D2N2 LEP is the main sponsor for the ‘The Big Assembly’: for a greater focus on D2N2
- ‘The Big D2N2 Meet Up: employer events to promote apprenticeships and introduce SMEs to local resources including D2N2 Growth Hub, EMPLOY Local and SKILLS Local providers (1. Provisionally either 27th March or 31st March; 2. 12th April; 3. 1 x TBC).
- ‘The Big D2N2 Round Up’: Informing the D2N2 Growth Hub staff of Apprenticeships, the Levy, local resources, signposting, etc (28th March).
- Minimum Outputs:
  - 50 x employers to attend the showcase event (Meet Up)
  - 20 x D2N2 Growth Hub / D2N2 strategic stakeholder staff attend the best practice event (Round Up)
  - 20 x interactions with employers requesting ‘the service’ is carried out (Follow Up)
  - 30 x businesses across D2N2 connected with The Big Assembly
  - List of all D2N2 organisations and contacts who sign up to The Big Assembly
  - Rights to all D2N2 videos, captions, resources created for The Big Assembly for use on the D2N2 Growth Hub
1.4.2 “The Big Assembly”

Live online skills event world record attempt backed by D2N2. A world record attempt to have the largest ever number of people take part in a live online careers advice seminar is being backed by the D2N2 Local Enterprise Partnership. The ‘National Apprenticeship Week’ – taking place this year (2017) from March 6 to 10 – is co-ordinated annually by the National Apprenticeship Service; to highlight the positive impact of apprenticeships and traineeships on individuals, businesses and the economy. This year’s events will include ‘The Big Assembly’; a Guinness World Record attempt to involve the most ever schools, young people, parents, careers advisors and employers in a single live, online video stream to thousands of UK venues who want to find out more about apprenticeships and post-16 career options. **The online seminar will run from 8.45am to 9.15am on Tuesday March 7.** To pre-register to take part go to website www.bigassembly.org, Twitter:@bigassembly, Instagram:@bigassemblyuk, Facebook.

1.5 Careers & Enterprise Company (CEC)

Enterprise Adviser Network Update. There are 7 Enterprise Coordinators operating across D2N2. Current activity is:

<table>
<thead>
<tr>
<th></th>
<th>Schools with a 'Signed Up' date on EAN Report</th>
<th>EAs with a 'Signed Up' Date on EAN Report</th>
<th>EAs Matched</th>
<th>EAs Withdrawn</th>
<th>Potential EAs</th>
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</thead>
<tbody>
<tr>
<td><strong>TOTAL</strong></td>
<td>86</td>
<td>43</td>
<td>50</td>
<td>13</td>
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<tr>
<td>D2</td>
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<td>3</td>
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<tr>
<td>N2</td>
<td>36</td>
<td>11</td>
<td>21</td>
<td>9</td>
<td>14</td>
</tr>
</tbody>
</table>

112 schools have been engaged in total. 8 schools have withdrawn. 86 schools are currently being supported by the Enterprise Coordinator. Against contract SCHOOL SIGN UP is 108% (over achieving by 6 schools). 43 Enterprise Advisers (volunteer employers) are currently working with schools. Against contract ENTERPRISE ADVISER SIGN UP is 54% of the contract. Through the CEC we are working with CiPD to increase Enterprise Adviser engagement. The shortfall of Enterprise Advisers is due to the strategic methodology we have adopted. An Enterprise Adviser is only signed up with a school when the school has carried out an audit of their employability, careers and enterprise activity. This then enables the Enterprise Adviser to be able to have an effective dialogue with the school at a strategic level.
Recommendations

The LEP Board are requested to note the progress taking place in the Enterprise Zone.

1. **Beeston Business Park**

The planning application for the Beeston Business park site went to Broxtowe’s Planning Committee on 12 October 2016 and was subsequently approved.

The planning application states the site will incorporate:

- 13,250m² of new additional commercial floorspace added to the 24,000m² of existing floor space.
- 342 new FTE jobs.
- 53% commercial/ 47% residential split

Nottinghamshire County Council are being consulted now over the Section 106 agreement relating to the development of the school. All relevant parties are looking at the ability to expand the school to resolve the issue surrounding primary school places in the section 106 agreement. An expanded school would work to resolve not only the permission for housing development on the Beeston Business Park but also the provision of housing on the Boots EZ Campus.

2. **Walgreens Boots EZ Campus**

**Infrastructure Delivery**

There are two contracts on site at present – construction of a new access road and bridge, and the remediation of development plots. Both are being delivered by the contractor, CA Blackwell Ltd. The road and bridge contract is for the Council and the remediation contract is for the Nottingham EZ Joint Venture Company (JVCo). Both will be completed by end March 2017.
The Council contract is to be extended by negotiation to deliver other, associated works. These are, primarily, the repair and upgrading to adoptable standard, of the existing road bridge into the site, to be completed by end April, and the works to Thane Road, by end June.

There will be similar extensions to the JVCo contract for the delivery of further developable development plots.

A planning application was submitted in February for the proposed pedestrian and cycling route into the Boots site from the University Boulevard. This has D2N2 funding, and includes a new bridge over the Nottingham/London railway line, which will provide pedestrian access to the Tram adjacent to the Nottingham Science Park. The new bridge will also be used for the provision of ducting and cabling to provide superfast broadband to the site, taken from the broadband service in ducts alongside the tram line on the University Boulevard. The planning application will be determined by the 31st of March 2017.

Promotional Activity

BPL and Innes England (their agents), have prepared a design guide for potential developers and occupiers. The site has been promoted at MIPIM (Cannes) last March, and at MIPIM UK (London) last October, and this will be repeated in 2017. Detailed information will also be provided at the appropriate stage to both Invest in Nottingham and the Department for International Trade (DIT).

Interest in the development opportunities is expected to accelerate as the road and bridge are completed and interested parties can then drive through the site. However, discussions are now under way between BPL, Innes England and potential developers regarding the development plots that will be available from April 2017. This applies to both the residential and the commercial opportunities.

On request of the Enterprise Zone Steering Group, Mark Chivers (Boots) and Tim Garratt (Innes England) will be invited to attend the next EZ Steering Group meeting to present the progress of the Boots site as well as future direction for it.
3. Infinity Park Derby

**Enterprise Zone protocol**

Formal confirmation is still awaited from DCLG that the Enhanced Capital Allowances and Business Rate Discount areas’ plans have been confirmed in Regulations. Application forms are now available to interested parties seeking to access the Business Rates Discounts and which explain the Capital Allowances available.

Derby City Council are currently working on an update to their Enterprise Zone Implementation Plan and will submit this to DCLG by the 31st of March.

**Enquiries Infinity Park Derby**

**Marketing:** Agents Jones Lang LaSalle and Salloway continue to market sites and feedback on interest to the Marketing Sub Group. An Agents’ launch event is took place on 26th January 2017. Infinity Park Derby remains short listed as a suitable 5.27ha site for a Medicines Manufacturing Innovation Centre (MMIC).

**University of Derby Science Park:** An audit of Science Parks was conducted in connection with work on the Midlands Engine. Part of Infinity Park Derby (the Innovation Centre Phase 2 site) is now confirmed as the University of Derby Science Park and is already promoted on the United Kingdom’s Science Park Association's website. The University of Derby Science Park is to be presented to at MIPIM.

**Speculative Development:** Proposals for a first phase of speculative development continue to be investigated. Feedback from potential funders is awaited.

**Innovation Hub**

Tenancies and live enquiries continue in a positive vein. It is expected that the ihub will be at least 60% let by end March 2017 (currently 50% let). This is well ahead of the Business Plan target.

The ihub is being increasingly used for events thus showcasing the building and Infinity Park Derby to visitors. A formal ihub “launch” event is planned for early summer.

On site extra car parking provision was completed at the end of January 2017 (circa 80 spaces).
South Derby Growth Zone and HCA Garden Villages

South Derby Growth Zone is critical to the next stage of development of IPD, as it unlocks additional employment land and will connect IPD to the A50 by a better access route.

The initial plans indicate an additional 4 million sq ft of employment floorspace, which of course will see a corresponding increase in job.

The developers are leading on the initial feasibility work and have put together an indicative masterplan, which the project partners are discussing.

The Homes and Communities Agency announced that South Derbyshire District Council and Derby City Council had been successful in an application made to their Locally-Led Garden Villages, Towns and Cities programme. DCC have been offered £200,000 towards up-front costs and are in the process of deciding how to allocate this funding.

This announcement is important for a number of reasons:

1. It will help to unlock additional HCA funding.
2. It gives the Local Authority partners leverage with the private sector partners to match funding and to ensure an appropriate level of development.
3. The outputs delivered will be accelerated – targets include a minimum of 2,000 new homes, 180ha land redeveloped, 4m. sq. ft. new employment floorspace, 2m sq. ft. new housing floorspace and 5,000 new jobs.

As part of this project, the partners will have to make a case for an additional A50 Junction to Highways England, which will be done in March 2017.

Planning applications – applications will be submitted by the developers. It is envisaged that this will be a detailed application for the new A50 Junction and an outline for the link road and associated infrastructure. The early indications are that these will be submitted in July 2017 with the above funding assisting studies etc. to be commissioned. Detailed proposals on these arrangements will be worked up over the next few weeks.

4. Science Park

It is proposed that this funding - £5.75m from the Building Foundations for Growth fund – will be used to support development if the Science Park site at the business case is being progressed.

Nottingham City Council are looking to incorporate what savings they can at a later point in the design of the project and the it was agreed that the project
continues to progress and the formal request for funding is made once the development has reached the full business case in line with the Local Assurance Framework.

5. Business Rates

Nottingham City Council as the Accountable Body for the Enterprise Zones are currently undertaking a review of business rates across all of D2N2’s current Enterprise Zone sites. The review will provide D2N2 with information regarding business rates that have been collected from the Enterprise Zones to date and will also provide a profile for future business rates that will be collected.

This exercise is due to be completed in time for the EZ Steering Group meeting in April and the paper will be discussed then. The application and use of these rates will be discussed with the EZ Steering Group to develop a plan to utilise these business rates to maximise the potential and delivery of the EZ Sites.

6. Rural EZ Site review

At the EZ Steering Group meeting on the 2nd of February a paper was delivered to the group setting out a potential review of the rural EZ sites that were submitted to government in September 2015. Four submissions were made but all returned unsuccessful therefore D2N2 are looking to employ external consultants to review all of the submissions received and advise whether any should be improved for possible resubmission.

D2N2 have issued a tender for external services to provide advice on:

1. An assessment in to the Strategic, Economic and Delivery case for each of the prospective sites.

2. Recommendations on how the sites would be brought to the market.

3. A recommendation of where the LEP should prioritise its resources.

This will be culminated in the form of a report advising the LEP on the benefits of any of the potential sites that were previously submitted. The report will advise where the LEP should focus its resources to develop any proposal further for a potential submission to government.

The closing date for tender returns is Friday the 10th of March.
1. **INTRODUCTION**

   This report provides an update on Markham Vale and the Enterprise Zone.

2. **RECOMMENDATION**

   2.1 To note the strong progress being made on infrastructure and development activities, securing new occupiers and other updates regarding the Enterprise Zone in general.

3. **PROJECT PROGRESS**

   3.1 **East of the M1**

   3.1.2 Construction has started for a speculative development comprising 13 workshop and office units totalling 25,621 sq. ft. The development by Priority Space Ltd is programmed to be completed summer 2017. Details of the opportunities available can be found at [www.priorityspace.co.uk](http://www.priorityspace.co.uk).

   3.1.3 Great Bear have started recruiting staff; an open evening in January attracted over 500 attendees. Interviews for a range of type and level of vacancies are being held towards phased starting dates.

   3.2 **West of the M1**

   3.2.1 Discussions are progressing with two potential occupiers for an office requirement and for a 40,000 sq. ft. warehouse and manufacturing unit.

   3.3 **Markham Vale North (Seymour)**

   3.3.1 The Seymour Link Road is now open for use.

   3.3.2 Derbyshire based Bowmer and Kirkland have completed the construction of the 220,000 sq. ft. advanced logistics and office building for German car components company Ferdinand Bilstein. The fit out works is underway and on target to be completed later in 2017. The Markham Vale ‘Grow Your Workforce Service’ is working with the occupier to identify possible areas of assistance with their recruitment initiatives as they start recruiting to their first 150 new vacancies.

   3.3.3 Bowmer and Kirkland have started construction of a 480,000 sq. ft. advanced logistics centre on part of Plot 13 for Great Bear; this is the second investment that the company has made at Markham Vale. Construction completion is programmed for September 2017, followed by a further fit-out period.
3.3.4 Planning permission has been secured for the development of a 58,000 sq. ft. state-of-the-art building for a technology company; however an option is being considered to relocate this development on to an alternative and better plot and therefore a second application may need to be submitted. Subject to finalising all approvals and agreements, construction is programmed to start slightly later than originally anticipated but completion still by end 2017. This development is expected to create up to 35 jobs in the first phase and increasing significantly when the second phase building is constructed.

3.3.5 Planning permission has been secured, enabling construction to start on a 90,760 sq. ft. food distribution facility. Construction is due to start spring 2017. When fully operational the development will create 200 employment opportunities.

4. MARKETING AND WIDER SITE

4.1 Marketing of the development opportunities continues, using a variety of forums and techniques briefly comprising general and development specific press releases, fixed advertising at strategic locations adjoining the motorway, Social Media, sponsorship and attendance at community and business events and awards and direct mailing.

4.2 The Council continue to offer assistance to new, as well as existing, businesses at Markham Vale through its Grow Your Workforce support service. This is largely a signposting and co-ordinating service to assist businesses with their recruitment and training needs.

4.3 Tenders have been invited for new planting and maintenance of the existing landscaping phases and also for an extension of the existing CCTV network.
1. **INTRODUCTION**

This report provides an update on the January and February Infrastructure and Investment Board (IIB).

2. **RECOMMENDATION**

To note the approval of the Changes to the National Assurance Framework, to note the Budget and Project Monitoring report, to note the update on Our City Our River, to defer a decision on Foundry Park and the approval of Sutton Indoor Market and to receive updates on all projects and high risk projects.

3. **PROGRESS**

January IIB

The January IIB was held on the 27th January 2017 at Loxley House, Nottingham, it considered the following agenda items:

- Changes to the Local Assurance Framework
- Local Growth Fund (LGF) Budget and Project Monitoring
- Update on Our City Our River
- Project updates and high risk projects
- Approval of Foundry Park and Sutton Indoor Market

- Approval was given to make the changes to the Assurance Framework following the issuing of the revised National Assurance Framework.

- A budget update was given on 16-17, showing that payments of £15m were made in quarter 3 and that there was a current underspend of £4.46m. Highlights from quarter 3’s monitoring returns were given, Chesterfield Higher Level Skills Centre, Vision University, The Spot and Seymour Link Road all opened during quarter 3. Some projects had failed to submit their monitoring returns on time.

- A presentation was given by Derby City Council showing the progress made for the Our City Our River project.

- A general update on all projects was given which have a 16/17 and beyond start date. Two projects were on the High Risk report. These were:

  o Nottingham Skills Hub. The Colleges have now been approved an allocation of £0.800m this financial year which is subject to 100% clawback. The project will
remain at high risk until a full stage 2 business case has been delivered by March 2018.

- Drakelow Park. The funding agreement between Drakelow Developments and Derbyshire County Council was continuing so the project remained at high risk

- The Foundry Park project was presented by Erewash Borough Council and Trust Utility Management.

  Foundry Park is the redevelopment site for the former Stanton Ironworks Foundry site in Ilkeston. The business case sought LGF investment to support Phase 1. Phase 1a will see the creation of new employment floor space through the refurbishment of the former Foundry building to create new business park/incubator unit facilities, together with the construction of new employment units and the provision of associated services and internal access roads and Phase 1b will see the creation of a southern access road linking the Foundry Park site to Lows Lane.

  The total cost of Phase 1 is £13.3m with the LGF ask being £3.624m and the remaining £9.7m coming from the Private Sector. Erewash Borough Council had agreed to be the scheme promoter and would release funding to Trust Utility Management at agreed milestones.

  Members of the IIB questioned whether the business case complied with the LAF requirements. Prior to approval being granted, the Board asked to see a more robust business case, including technical criteria and clarification of project costs. A decision was deferred until the next meeting.

- Approval was given for the Sutton Indoor Market project.

  The Sutton-in-Ashfield indoor market is located within the Idlewells Shopping Centre, at the hub of the town centre and the market hall is currently in need of refurbishment to bring it up to date, to meet health and safety requirement and make it a more effective and attractive destination. The project aims to bring forward 19,500 ft² of high quality floor space, refreshing the offer available, to accommodate and support aspiring entrepreneurs, to start new businesses and widening the appeal of indoor markets to new customers. The LEP contribution will secure a number of added value items which are essential in changing the culture of the indoor market for example a new market entrance.

  The total cost of the project is £1.6m with the LGF ask being £0.375m and the remaining funding coming from Ellandi (£50,000) and Ashfield District Council (£1.175m).

  Approval was given subject to the project attaining a good value for money report, which had not been completed in time for the meeting.

**February IIB**

The February IIB was held on the 24th February 2017 at County Hall, Matlock, it considered the following agenda items:
- Project updates and high risk projects
- Newark Update Presentation
  Under Exempt items:
- Drakelow update
- Budget update

- A general update on all projects was given which have a 16/17 and beyond start date. Three projects were on the High Risk report. These were:
  - Nottingham Skills Hub. The Colleges have been approved an allocation of £0.800m this financial year which is subject to 100% clawback. The project will remain at high risk until a full stage 2 business case has been delivered by March 2018.
  - Drakelow Park. Derbyshire County Council produced a specific paper on this.
  - Foundry Park. At the January IIB, members asked the promoter to provide a more robust business case including technical criteria and clarification of project costs including confirmation of funding. This had not been received in time for this meeting there was a deferral to March’s IIB for a decision.

- A presentation was given by the Chief Executive of Newark and Sherwood District on the progress of the Newark Southern Link Road.

  In the exempt section of the meeting:

  - An update on the Drakelow Park project was given and with the current information available a loan from the County Council can no longer be supported. The recommendation to remove the project from the programme was approved, with the request that the developer continue to work with the LEP and also to seek alternative methods of finance to support a new grant application.

  - A budget update was presented. Following requests from Derby City to change the profile for their element of the D2N2 sustainable transport project and the A52, Wyvern, the delays in approval for Foundry Park and the changes described approve for Drakelow Park the underspend for 16-17 is £10.16m, of which is a real underspend of £4.15m. Using the freedom and flexibilities of the section 31 grant Derbyshire County Council will use the LGF grant to fund other capital expenditure for the Council and return the equivalent amount of funding back to programme in future years when required.