D2N2 LEP BOARD – AGENDA  
Tuesday, 9 July 2019, 10am – 12.00pm  
Optional Tour of Advanced Manufacturing Building 12.00-12.30pm

University of Nottingham, RAD building, Jubilee Campus, Triumph Road, Nottingham NG8 1BB

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<tbody>
<tr>
<td>1.1</td>
<td>Welcome and Introductions</td>
<td>Verbal</td>
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<tr>
<td>1.2</td>
<td>Welcome to University of Nottingham</td>
<td>Ben Sumner, Interim Director of Research</td>
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<td>1.3</td>
<td>Declarations of Interest</td>
<td>Verbal</td>
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<td>1.4</td>
<td>Minutes of meeting 14/5/19 and matters arising</td>
<td>Paper</td>
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2. **Strategic discussion**

2.1 Chair’s Report, including:
   a) D2N2 Board Governance Implementation
   b) Implementation of the LEP Review (Appendix A)
   c) Media Coverage and Social Media Report (Appendix B)

   Elizabeth Fagan
   David Williams
   Kath Mitchell
   Viv Russell

   Paper | 10.20 |

2.2 D2N2 Chief Executives Report and Appendix, including:
   a) Pipeline Call
   b) ESIF Summary Update

   Sajeeda Rose

   Paper | 10.35 |

3. **Standing Items**

3.1 Performance Review and update
   Sajeeda Rose
   Paper | 10.40 |

3.2 HS2 Update Report
   For Information Only
   Paper | 10.50 |

3.3 Development Corporation Update
   Anthony May
   Paper | 10.50 |

3.4 Infrastructure and Investment Board report
   Cllr Lewis
   Paper | 11.00 |

4. **Key Item for Discussion and Approval**

4.1 Local Industrial Strategy: Economic Review and Emerging Ideas
   Paul Harris
   Presentation & Paper | 11.05 |

5. **Any other business**

Proposed Cities Summit
   Elizabeth Fagan | 11.55 |

6. **Date of next meeting:** Tuesday, 24 September, 2019 (Derbyshire tbc)
Tea/coffee will be available on arrival

Optional tour of the Advanced Manufacturing Centre after the meeting
Item 1.4: **DRAFT Key Decision/Action Points from Board**

D2N2 LOCAL ENTERPRISE PARTNERSHIP BOARD MEETING

Tuesday 14 May, 2019

Rushcliffe Borough Council, Rushcliffe Arena, Rugby Road,

West Bridgford Nottingham NG2 7HY

Chair Elizabeth Fagan
Minutes Sally Hallam

**1. Present and Apologies**

**D2N2 Board Members in Attendance**

Cllr Tony Ashton High Peak Borough Council  
Graham Cartledge Business Representative  
Cllr Kay Cutts, MBE Nottinghamshire County Council  
Peter Gadsby Business Representative  
Paul Harris Business Representative  
Jane Howson VCS Representative  
Cllr Barry Lewis Derbyshire County Council  
Emma Rigler Business Representative  
Cllr Simon Robinson Rushcliffe Borough Council  
Viv Russell Business Representative  
Karen Smart Business Representative  
David Williams Business Representative  
David Wright Assistant Director, BEIS

**Also in attendance**

Anthony May Nottinghamshire County Council CEO  
Nicki Jenkins sub for Nottingham City Council CEO  
Frank Horsley representing Derbyshire County Council  
Christine Durrant sub for Derby City Council CEO  
Kath Marriott Rushcliffe Borough Council CEO-designate  
Simon Baker High Peak Borough Council CEO  
Scott Knowles East Midlands Chamber CEO  
Susan Caldwell LEP Sponsor DIT

**Officer Support**

Sajeeda Rose Chief Executive, D2N2  
Matthew Wheatley Growth Plan Manager, D2N2  
Lindsay Wetton Senior Programme Manager – Business Engagement, D2N2  
Rachel Quinn Careers, Employability and Inclusion Manager, D2N2  
Tom Goshawk Capital Projects Manager  
Sarah Wainwright Senior Accountant and Project Monitoring Officer, Derbyshire County Council
Apologies

Apologies were received from Board members Prof Kath Mitchell, Cllr Chris Poulter, Dawn Ward and David Williams (Geldards).

1.1 Welcome and Introductions

The Chair welcomed attendees to the meeting including LEP sponsor, Susan Caldwell and extended thanks to Cllr Simon Robinson and Rushcliffe Chief Executive designate, Kath Marriott for kindly hosting the meeting. Elizabeth Fagan also welcomed new Board member, Graham Cartledge to his first Board meeting, giving him the opportunity to introduce himself briefly to the group.

1.2 Welcome to Rushcliffe Borough Council

Ahead of the main agenda items, the Chair invited Kath Marriott to give a short presentation. KM gave an overview to the group about key economic initiatives in Rushcliffe, highlighting schemes around the 6 main towns and villages as strategic growth sites. The presentation drew attention both to provision being made for required housing stock and employment units for use by local businesses in areas such as Bingham on the A46 corridor and Cotgrave.

The Chair thanked Kath on behalf of Board for the presentation.

1.3 Declarations of Interest

The Chair reminded all Members that Declarations of Interest should be stated to be recorded where an interest arose.

No declarations were made.

1.4 Minutes of last meeting and matters arising

The Minutes of the previous meeting held on 19 March, 2019 were confirmed as a true record.

There were no matters arising other than those already covered on the agenda.

2. Items for Strategic Discussion

2.1 Chair’s Report

The Chair updated Board on a number of developments since the last Board, including:

a) D2N2 Board governance implementation
b) Implementation of the LEP review
c) Annual Delivery Plan
d) Media Coverage.

On Board governance, the Chair indicated that she was satisfied with progress made on this with the support of BEIS. Elizabeth Fagan reported that she had visited and spoken with
other LEPs on governance and felt that our measures fitted well with standard governance practice elsewhere. She drew members’ attention to the summary notes in the report, noting that the proposed late July inaugural meeting of the new Investment Board had been selected deliberately to give time for a smooth handover to the new AB and for the benefit of local authority members post-elections.

On implementation of the LEP review, the Chair indicated that communication was still awaited post-election from Chesterfield Borough Council regarding ongoing membership of D2N2.

Elizabeth referred to the meeting with James Muir to work on the draft collaboration framework which would be shared with the Minister, Jake Berry on 21 May. A copy of this document would be circulated to Board members for information. Regular meetings would be taking place between D2N2 Chair and Sheffield City Region Chair going forward.

On the draft Delivery Plan, the Chair reminded members that one of the outcomes of the review of LEPs was that each LEP was required to provide an Annual Delivery Plan, giving an overview of strategy, deliverance and governance arrangements for 2019/20. She drew attention to the draft Delivery Plan attached to the papers and invited members to consider and approve it for sign off and submission to Government by the end of May, 2019.

The Chair also provided the committee with a brief verbal update on her attendance at the Midlands Engine LEP Chairs’ dinner on 30 April with Secretary of State, James Brokenshire. She informed the group that a clear message had come from the Minister of commitment to the Midlands region and to promoting inward investment.

There had been a discussion on how work could be additive and incremental to attract inward investment. She asked Anthony May from Nottinghamshire County Council to summarise work under way in connection with the Midlands Development Corporation.

Anthony May reported that Sir John Peace had set up a structure in the form of an Oversight Board whose membership included Elizabeth for D2N2. Below this would be a working group of officers looking at detailed proposals and again, D2N2 LEP would be represented thereon. The structure had been agreed by MHCLG and signed off by the Secretary of State and would come with £2m funding stream, administered through the LEP, to support feasibility studies. Three commissions were being drawn together to work on the following:

1. The economic case for a Development Corporation (including scope and benefits of potential sites for inclusion in plans)
2. Legal status for local circumstances
3. Framing a compelling narrative to draw sites together to ‘sell’ as a package to Government.

In response to a question from Paul Harris on the likely timescale for feasibility studies insofar as it related to the Local Industrial Strategy, Anthony May estimated somewhere in the region of 18 months.

Board NOTED the report. Board APPROVED the draft Annual Delivery Plan for formal submission to Government by the end of May, 2019.

2.2 Chief Executive’s Report
Sajeeda Rose introduced her report updating Board on six items as outlined therein and referred members to the detailed notes under each item.

She referred members to notes on the Local Industrial Strategy on which Paul Harris was presenting separately to Board and thanked the universities in particular for their contribution to evidence-gathering work. The July Board would focus heavily on the LIS, as part of the planned timeline to enable a final version to be signed off by November, 2019.

On the Annual Performance Review, members noted that D2N2 had been rated as requiring improvement in terms of delivery, specifically in the context of Local Growth fund. Despite good progress, difficulties had still been experienced in getting complex projects over the line and reducing the underspend from previous years.

As part of the improvement plan, D2N2 was to refresh the pipeline of schemes to mitigate the risk of not achieving the full programme targets. On the advice of BEIS, the LEP was now looking to establish a new call for capital projects in the short to medium term to provide the Investment Board and LEP Board with a pipeline of projects to utilise should funding become available. Sajeeda drew members’ attention to the further notes on this under paragraph 5 of her report and asked that they consider approving the launch of the pipeline call.

A general discussion ensued. In response to questions concerning delivery and accountability, the Chair confirmed that individual programme owners would be responsible for delivery and the new Investment Board would hold projects to account.

Sajeeda updated verbally on feedback received on the bid for a D2N2 Careers Hub around schools in the North Derbyshire Learning Community cluster

Board **NOTED** the report.
Board **APPROVED** the recommendation to launch a pipeline call.

3. Standing items

3.1 LIS Update Presentation

Paul Harris spoke to a short slide presentation, updating Board on the evidence-gathering and engagement phase of work to develop the Local Industrial Strategy (LIS).

He highlighted recurrent emerging messages, from the challenge of planning for a region with a massive diversity of economic and social situations to recognition of the fact that sectors will transform greatly in terms of need as they grow or shrink over the next decade.

He confirmed that much work had already taken place on engagement with local authorities, the universities and the business community. In response to a question from Cllr Lewis, he also confirmed that this engagement had included contact with representatives of the tourism sector in this area.

The Board was committed to ensuring that it took the opportunity provided by the LIS to collectively develop and get behind a single plan to drive the productivity and growth of the D2N2 economy.
Board RECEIVED the progress report with thanks.

3.2 HS2 Update Report

Andrew Pritchard introduced his report updating Board on developments with the HS2 Growth Strategy. He drew the committee’s attention to the note concerning the bid for the Chesterfield-Staveley Regeneration route, which was significant not just for that area but for the impact it would have on the Midlands as a whole within this scheme.

He also referred again to the need for cross-party support for HS2 to make a successful political and economic case for its progress.

Board NOTED the report.

3.3 Performance Review and Update

Sajeeda Rose introduced an update report on the Local Growth Fund in addition to the IIB paper relating to the meeting of 21 March, 2019.

Board was informed that, following the Annual Performance Review, the LEP had agreed and set milestones with government to track performance of the Local Growth Fund programme and ensure that the targets for 2019/20 were delivered. The total target for 2019/20 over four quarters was £40M and included the underspend from the previous year and the current estimate of spending stood at £46.39M.

The CEO referred to the three projects that remained on the high-risk register (Gedling Access Road, A61 Corridor and Newark Southern Link Road) and highlighted information on milestones for those projects yet to have a full business case approved. These projects would be reviewed half way through the financial year at the end of September, 2019 to determine progress against set milestones and to inform any decisions on bringing forward projects from the pipeline call to mitigate the risk of not delivering on overall programme targets.

A short discussion took place on whether and how the Board might feel it appropriate to be involved with a pre-planning stage and of ways in which it might manage projects differently in future whilst respecting the democratic process for planning applications. The Chair confirmed that this would be considered further by the new Place Board.

Board NOTED the report.

3.4 (i)D2N2 Enterprise Zone – Markham Vale

Cllr Lewis introduced Board an update report on the Enterprise Zone, Markham Vale. This included information on jobs created, as requested at the last meeting.

Board NOTED the continuing progress being made on development activities, securing new occupiers and general updates.

3.4 (ii)D2N2 Enterprise Zones Nottingham and Derby

Sajeeda Rose introduced a paper updating Board on business from the last meeting of the Enterprise Zone Steering Group, which took place on 29 April, 2019, and on EZ activity
generally.

Board NOTED the report.

3.5 GPF Report

Board received a report updating members on the Growing Places Fund (GPF) programme.

Board NOTED the report.
Board APPROVED the recommendation detailed within the report.

3.6 D2N2 Infrastructure and Investment Board Report

Cllr Lewis introduced a report updating members on the penultimate meeting of the IiB which had taken place on 21 March, 2019.

Board NOTED the progress of the IiB and Local Growth Fund programme as outlined.

4. Any Other Business

Elizabeth Fagan thanked David Williams for his work with the LEP at the conclusion of his final Board meeting, as he prepared to stand down ahead of the official end of his tenure in July, 2019.

Elizabeth also thanked Cllr. Tony Ashton for his contribution to the LEP board as he would also be standing down following the changes from the local elections,

5 Date of next meeting

Tuesday, 9 July, 2019 (10.00am – 12.00 pm) – Nottingham University.
D2N2 LOCAL ENTERPRISE PARTNERSHIP
BOARD REPORT

DATE: 9 July 2019
REPORT LEAD: Elizabeth Fagan
AGENDA ITEM: 2.1

TITLE: Chair's Report

1. INTRODUCTION

1.1 This report updates members on significant developments since the last Board meeting, specifically:
   a. D2N2 Board Governance Implementation
   b. Implementation of the LEP Review (Appendix A)
   c. Media Coverage report and Social Media report (Appendix B)

2. RECOMMENDATION

Board is asked to NOTE the report

3. D2N2 BOARD GOVERNANCE IMPLEMENTATION

Following the last board meeting I am pleased to report that three of the four advisory boards have now held their inaugural board meetings. In addition to the update below I will invite each of the Chairs of the respective boards to provide feedback at the board meeting.

The Place, People and Skills and Business Growth Boards all held their meetings during the end of May and early June. As agreed the Innovation Board will meet in September, 2019.

The focus of the first meetings was to set the scope of the respective boards and agree a collective approach in taking forward priorities in each area. Given that shaping the Local Industrial Strategy is a clear initial priority for each board, Paul Harris presented findings from the emerging evidence for each theme area at the respective Advisory Board Meeting.

In terms of recruitment to the Boards, we have now confirmed representation from our Local Authority, HE and FE partners. Following an open recruitment exercise for both the private sector and social inclusion representatives we are in the process of finalising membership with a view to completing in time for the next round of meetings during July. Once all the membership is completed we will issue a full list.

Below is a summary of the scope and early priorities identified for each Board. The next meetings will look to develop focused work programmes to deliver against each of the issues.

Place Board – Meeting on 28 May, 2019
Chair: David Williams

- Inform Infrastructure priorities for a productive economy;
- Identifying physical and digital connectivity barriers and opportunities;
• Ensure we align our connectivity priorities with emerging Midlands Connect priorities;
• Work closely with government departments and agencies to maximise the potential investment benefits for the region (Highways England, Homes England, Network Rail, DIT);
• Understand barriers to bringing forward a pipeline of sites and premises for commercial development;
• Acceleration of housing development as a key enabler for place shaping;
• Understand our energy constraints and opportunities from the de-commissioning of 3 coal fired power stations within the area;
• Maximise the opportunities from our international connectivity through EMA;
• Unlock the potential of jobs growth and investment from our Enterprise Zones;
• Ensure we maximise the economic growth potential of HS2 by aligning with the existing work programmes underway;
• Compelling place marketing for Visitors and Investors;
• Maximising the opportunities of the Visitor Economy to support wider place making;
• Recognition of the inter relationship between the success of places and addressing the skills and aspiration of the area.

People and Skills Board – 5 June, 2019
Chair: Professor Kath Mitchell

• Delivery of the D2N2 Strategic Objectives for People and Skills;
• The ‘effective functioning of local labour markets’ – Skills Advisory Panel
• Coherence across the D2N2 skills, employability and inclusion landscape;
  o Focus and prioritisation
  o Avoiding duplication of local activity or plans
  o Measuring Impact
• Shaping and influence: connection between strategy, delivery and beneficiaries;
• Enabling collaboration;
• Quality: value for money and clear benefit to inclusion and productivity.

Business Growth Board – 18 June, 2019
Chair: Viv Russell

• Delivery of the Business Growth element of the Strategic Economic Plan;
• Productivity focus for business support;
• Improving the understanding of productivity;
• Supporting potential high growth businesses to improve productivity;
• Digitalisation and clean growth;
• Innovation led productivity growth;
• Expanding high growth business support;
• Skills and leadership needs;
• Working closely with DIT to maximise inward investment opportunities to the region;
• Maximising the benefits of exporting;
• Ensuring access to finance.

4. IMPLEMENTATION OF THE LEP REVIEW: REMOVAL OF OVERLAPS

At the time of writing we are continuing to make progress towards resolving the overlap. We have yet to receive formal confirmation of Chesterfield Borough Council’s position, which is the only one
of the 5 overlap districts yet to confirm their position. At the time of writing we are expecting a formal decision to be with us by 5 July and I will provide a verbal update.

We are making progress towards a formal collaboration agreement with Sheffield City Region LEP, With a view to formally submitting a joint plan to the Minister Jake Berry. I am due to meet James Muir, Chair of SCR LEP on 3 July and will provide a verbal update at the board meeting.

A copy of the latest version of the Draft Collaboration Framework is attached for Board Members reference.

5. MEDIA ACTIVITY

I attach the regular D2N2 Media Coverage Report (Appendix B) for the Board’s attention, detailing media coverage (in print, on radio and television, and digitally/online) achieved by D2N2.

This report lists coverage by:
  a. publication/media source
  b. date of article
  c. headline or summary of the news item
  d. ‘reach’ (maximum potential readership, listeners, viewers or website users) who might have seen the article.

There is also a ‘Highlights’ section listing the top media ‘talking points’ for the period. Copies of individual articles mentioned in the Media Coverage Report can be supplied to Board members on request.

I also include a Social Media brief, showing activity and growth on the D2N2 LEP’s Twitter SM channel.

Elizabeth Fagan
Chair
9 July, 2019
DRAFT SCR and D2N2 Local Enterprise Partnership’s Collaboration Framework

Section 1 Principles and Objectives

Principles underpinning the collaboration framework

1. Collaborate on shared endeavours
2. LEP Board / MCA/Accountable Body has primacy over local decision making
3. Appropriate and transparent oversight to monitor the agreed objectives is established with the areas affected
4. The Mayor / MCA and conversely the Districts and Counties may collaborate on matters of policy which are not in scope of the LEP and therefore outside this agreement

Proposed Objectives

1. Smooth transition for Districts currently part of an overlap to solely operating within a D2N2 framework ensuring no detriment to businesses or residents effected during the transitional period
2. No detriment to any of the current LEP areas following the transition
3. Continue to develop shared approaches where there is a clear rationale to do so and where the impact of doing the activity will exceed the economic benefits of separate endeavours

Section 2 - Transitional Phase 2019-2021

1. Strategic Collaboration
   Transport
   where there are potential benefits or disbenefits of schemes / proposals that are material across both LEP areas.

   Maximising the Impact of HS2
   Maximising the economic impact of the investment could include strategies relating to skills, supply chain or land and housing

   Local Industrial Strategies
   Work collaboratively on the emerging evidence base to shape shared outcomes where relevant and ensure alignment across both industrial strategies.

2. Operational Transition
   LGF schemes
   See annex for schemes in transition or with on-going reporting obligations. SCR will continue to support schemes in contract until the conclusion of the LGF programme and its monitoring of outcomes. Information will be shared with D2N2 on overlap schemes.
Growth Hub

SCR propose to conclude as many as possible detailed support for companies in the overlap during 19/20. Where this is not possible, and SCR Growth Hub is part way through a business assist activity this will be supported until concluded and outcomes reported thereafter as appropriate. A full list of these transitional businesses will be compiled and shared (annex of businesses to be developed closer to year end).

In 20/21 all new business enquiries for Growth Hub support in the overlap geography will be signposted to D2N2 Growth Hub.

ESIF

Both LEPs already work closely together at an operational level in terms of the delivery of ESIF across the overlap. Where funding is yet to be commissioned which will include delivery in the overlap areas, both LEPs will commit towards working together to inform future calls and jointly promote across the overlap area.

SCR Skills Bank

New deals will be entered during 2019/20, post transition companies in the overlap geography will be signposted to D2N2 skills and training provision, however deals in progress will be delivered to conclusion.

3. Resourcing

**SCR Enterprise Zone** – (Subject to Chesterfield decision) SCR will agree with Chesterfield District Council arrangements for Enterprise Zone business rates.

**Growth Hub resource for the overlap area** - during transition SCR will withdraw from funding business support in the overlap area, including any shared posts and D2N2 will assume full arrangements for the Districts in the overlap

**Modelling and appraisal tools** - The new SCR transport model (SCRTM1) and the new land use model (FLUTE 18) have both been designed to include all current SCR MCA local authority areas (with respect to the detailed modelled area). The effects of transport investment therefore can be modelled in the overlap at a granular level. All the LA districts and partners within the overlap districts will be able to use this model, irrespective of the redrawn boundaries. We will also work to ensure any issues thrown up by our modelling, and which affect the non-constituent members, are communicated in a timely and agreed manner.

4. Communication and Information Sharing

Areas to include:

**Evidence base supporting the SCR Economic Plan and Local Industrial Strategies**

to understand any emerging synergies from the evidence base

**Other investment plans and priorities** as appropriate to the scope of this collaboration framework e.g. cross boundary major investment / supply chains.
ESIF, both LEPs will look to share information wherever possible on contracts and providers delivering within the overlap area to ensure strategic alignment and coordination across both ESIF programmes.
Section 3 - Post - Transitional Phase 2021 onwards

1. **Strategic Collaboration**
   Both LEPS will continue to collaborate on shared areas of interest including but not exclusively related to infrastructure, housing, and HS2. Both Growth Hubs will also continue to work collaboratively and share intelligence to maximise the benefits for businesses.

2. **Joint Ventures**
   TBC if appropriate.

3. **Communication and information sharing**
   Both LEPS will commit to providing information to each other from legacy programmes on outcomes and outputs within the overlap areas.
Section 4 - Collaboration Approach

Both LEPs are committed to working together jointly during the transition period and beyond.

The chairs are committed to regular meetings to manage the implementation of the Collaboration Framework and ensure ongoing strategic alignment between D2N2 and SCR. At an operational level the CEOs of both LEPs will continue to meet regularly to ensure a smooth transition.

Both LEPs are committed to communicating progress of the Collaboration Framework with the overlap districts.
Annex A - Operational programmes Transitional arrangements

Local Growth Fund

Below is a list of live and pipeline projects within each respective programme where there is either an ongoing financial or output commitment:

D2N2 LGF Programme

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Applicant</th>
<th>Location</th>
<th>D2N2 LGF Contribution</th>
<th>Outputs</th>
<th>Status of the project</th>
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<tbody>
<tr>
<td>Chesterfield Centre for Higher Level Skills</td>
<td>University of Derby</td>
<td>Chesterfield</td>
<td>£3.48m</td>
<td>45 Jobs 1483 Learners</td>
<td>Construction Complete Monitoring of outputs</td>
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<tr>
<td>Harworth Access Road</td>
<td>Nottinghamshire County Council</td>
<td>Harworth, Bassetlaw</td>
<td>£1.1m</td>
<td>6650 Jobs 885 Homes</td>
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<td>Seymour Link Road</td>
<td>Derbyshire County Council</td>
<td>Markham Vale, North East Derbyshire</td>
<td>£2.52m</td>
<td>1235 Jobs</td>
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<td>A57/A60 Worksop</td>
<td>Nottinghamshire County Council</td>
<td>Worksop, Bassetlaw</td>
<td>£1.83m</td>
<td>1753 Jobs 6000 Homes</td>
<td>Construction Complete Monitoring of outputs</td>
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<tr>
<td>Vesuvius Works</td>
<td>Dooba Developments Limited</td>
<td>Worksop, Bassetlaw</td>
<td>£4.49m</td>
<td>400 Jobs</td>
<td>Construction Complete Monitoring of outputs</td>
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<tr>
<td>Ashbourne Airfield</td>
<td>Derbyshire County Council</td>
<td>Ashbourne, Derbyshire Dales</td>
<td>£1m</td>
<td>483 Jobs 367 Homes</td>
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<td>Riverside Business Park</td>
<td>Litton Properties Group</td>
<td>Bakewell, Derbyshire Dales</td>
<td>£3.35m</td>
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<td>HS2 Strategic Sites</td>
<td>Chesterfield Borough Council</td>
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<td>£2.4m</td>
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### SCR LGF Programme (information currently incomplete)

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<th>Project</th>
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<th>LGF Remaining to Claim</th>
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<td>Bassetlaw Employment Sites – Retford</td>
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<td>Worksop site delivery and Vesuvius scheme</td>
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<td>National Fluid Power Centre Integrated Systems</td>
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<td>Bassetlaw</td>
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<td>Northern Gateway</td>
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<td>Chesterfield College Infirmary Road Project</td>
<td>Chesterfield College</td>
<td>Chesterfield</td>
<td>£243,000</td>
<td>£0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER PRIVATE BUSINESS GRANT SCHEMES</td>
<td>Private Co.</td>
<td>Chesterfield</td>
<td>£249,000</td>
<td>£249,000</td>
<td>Not yet approved</td>
<td></td>
</tr>
<tr>
<td>OTHER PRIVATE BUSINESS GRANT SCHEMES</td>
<td>Private Co.</td>
<td>Chesterfield</td>
<td>£120,000</td>
<td>£0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER PRIVATE BUSINESS GRANT SCHEMES</td>
<td>Private Co.</td>
<td>Chesterfield</td>
<td>£110,000</td>
<td>£0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER PRIVATE BUSINESS GRANT SCHEMES</td>
<td>Private Co.</td>
<td>Chesterfield</td>
<td>£100,000</td>
<td>£0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER PRIVATE BUSINESS GRANT SCHEMES</td>
<td>Private Co.</td>
<td>Chesterfield</td>
<td>£51,372</td>
<td>£0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER PRIVATE BUSINESS GRANT SCHEMES</td>
<td>Private Co.</td>
<td>Chesterfield</td>
<td>£34,000</td>
<td>£0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER PRIVATE BUSINESS GRANT SCHEMES</td>
<td>Private Co.</td>
<td>Chesterfield</td>
<td>£25,000</td>
<td>£0</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Please see **below** the following key statistics for Twitter and an explanation of what they mean in business terms. Current SM strategy is to shift towards one that enhances our brand awareness through social media. This strategy has involved modifying when and what content we publish as well as the format users receive it. As a result, all tweets now feature graphical content and increasingly accompanying video which has proven highly engaging and is prioritised by the algorithms Twitter uses to prioritise what content to show users. Finally, a continuing goal of our social media, of course, is to drive traffic to the D2N2 LEP website.

**Impressions:**

![Twitter Impressions: June 2018 vs June 2019](image)

The number of times a tweet of ours was shown in a user’s timeline. This, combined with the engagement metric, is a good proxy for brand awareness. As you can see this new strategy has resulted in a very large increase (75%) in June 2019 over the previous June.

**Engagement:**
The number of times a Twitter user interacted (clicked a link, ‘liked’ the content, retweeted, or replied directly to it) with a tweet we published. Whilst not as stark as the impressions statistic, we can still report a significant increase (22%) in the levels of engagement we now enjoy.

**Additional Metrics:**

These increases in impressions and engagement have been achieved whilst sending out roughly the same amount of content as last year. We’ve also seen a 60% increase in new followers versus the previous (2018) month.

**Social Media Drive Website Traffic:**
In almost all cases, social media traffic is the third largest driver of traffic to a website; a long way behind ‘organic search’ (people searching for D2N2 LEP or a related topic e.g Local Industrial Strategy on Google or Bing) which typically account for between 50-80%, and ‘direct’ (people clicking a bookmark on their internet browser or typing in the website address into the navigation bar) which is usually somewhere in the range of 20-40% depending on the purpose of the site.

As the algorithms Google (who account for 95% of all search traffic) use to decide what websites show up in their search results have become ever more sophisticated, businesses have detected a gradual decrease in the amount of web traffic they receive via organic search.

Search Engine Optimisation is designed to combat and reverse this process but is an inexact science. At any one time, Google uses around 60 of approximately 180 different measures – which they do not disclose – to rank websites and how they appear in search results. Google are also apt to change them at will and without disclosure whenever they feel that people are becoming able to ‘game’ the system.

The end goal of the current D2N2 social media strategy is to mitigate this gradual decrease in organic traffic with increased traffic via social media. To that end I’m pleased to report a doubling in the amount of traffic sent to the site via social media (2.4% in June 2018 to 4.8% in 2019). This we attribute to the combination of greater brand awareness and consistently high-quality news articles.

Twitter Highlights:

- The individual tweet that garnered the highest number of impressions in the month of June 2019 (2,350) featured a video we put together to showcase the ongoing work at Nottingham Castle.
- We have also been running a sustained promotional campaign for Recruiting Talent 2019 (circa 20 tweets) which have accrued around 25,000 impressions and a hundred increments of engagement.
- CEO Sajeeva Rose speaking on BBC East Midlands Today from the Nottingham County Council Visitor Economy Summit (three tweets totalling 5,000 impressions)
- Capital Projects Manager Tom Goshawk speaking at the Idlewells Centre indoor market, Sutton-in-Ashfield (3,000 impressions from three tweets).
1. INTRODUCTION

1.1 This report updates Board on the following:
   - Annual Performance Review 2018/19 Update
   - Pipeline Call
   - ESIF Summary update

2. RECOMMENDATIONS

2.1 Board is invited to
   a. NOTE the report

3. D2N2 LEP Annual Performance Review 2018/19: Improvement Plan Update

We are continuing to make progress against delivering against the milestones and measures agreed within the Improvement Plan put in place following the outcome of the Annual Performance Review (see attached Appendix for update).

Given that most of the focus relates to delivery, the performance update captures the key targets agreed in the improvement plan and provides more details on our current position. The Investment Board will continue to monitor performance and report back to the board on any areas of risk that affect our ability to deliver against the plan milestones.

We remain committed towards constant review and improvement across all areas of our core business – Delivery, Strategy and Governance. In that context I have arranged to meet with the CEO of the South East Midlands LEP to exchange good practice, as they were the only LEP across all 38 to have received an outstanding rating across all areas.

4. PIPELINE DEVELOPMENT

One of the commitments within the Improvement Plan which was agreed at the last Board meeting was the development of a new Pipeline call for short- and medium-term projects. The intention being that should any of the current projects not progress against agreed milestones then new projects would be ready to come forward to deliver within the timeframe and against the output targets.
It also ensures that should any future funding opportunities come out from central government as a result of the Spending Review due in Autumn, D2N2 is well positioned to put forward clear and investable propositions aligned to our emerging LIS priorities.

Following a tendering process, we have appointed Thomas Lister Limited to support us in the process. We are anticipating launching the call by the end of July with a view to presenting the findings to the Investment Board at the end of September 2019.

5 ESIF SUMMARY UPDATE

5.1 ERDF Allocations and the future call schedule

The last LEP level calls will launch on 28 June and will close on 30 September 2019. Following the June calls, any funding remaining in the LEP allocation outside of contracted and selected applications will be transferred to the national Reserve Fund and will be made available through national calls. MHCLG have indicated that national Reserve Fund calls will commence in January 2020 and end in December 2020.

Following their meeting on 14 May 2019 the ESIF subcommittee agreed to the following allocations by Priority Axis for the June 2019 window

<table>
<thead>
<tr>
<th>Priority Axis</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>PA1 – Innovation</td>
<td>£3,300,000</td>
</tr>
<tr>
<td>PA2 – ICT</td>
<td>£236,732</td>
</tr>
<tr>
<td>PA3 – SME Competitiveness</td>
<td>£1,818,768</td>
</tr>
<tr>
<td>PA4 – Low Carbon</td>
<td>£864,497</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>£6,219,997</strong></td>
</tr>
</tbody>
</table>

MHCLG have confirmed that there will be no further future funding for PA5 and PA6.

MHCLG are removing the rule that applications for extensions can only be accepted if a project is within 18 months of completion. This change is intended to maximise the ability of projects at the LEP level to come forward. In addition, a revised and simplified outline application will be made available in advance of the calls going live.

5.2 ESF

ESFA opt in provision

The LEP has been informed that Serco have been chosen to deliver the Skills Support for the Workforce and Redundancy programme in the area. LEP officers will work with Serco to ensure their skills provision for SMEs will work closely with the D2N2 Growth Hub and aligns with existing skills provision in the area.

DWP open calls

There are still four final applications in appraisal by DWP for the following open calls

1.1 Access to Employment for Jobseekers and Inactive People in the D2N2 LEP area (£8.1 m of ESF) – 3 applications

This call for proposals aims to support unemployed and inactive participants into employment and self-employment.

1.2 Careers & Employability Service for those at risk of becoming NEET in the D2N2 LEP Area (£1m of ESF) – 1 application
This call will provide a ‘Careers and Employability Service’, to work with senior managers in educational establishments to agree a programme of enhanced careers and employability support to young people aged 15 – 19 identified as at risk of becoming NEET.

**ESF: Future calls schedule**

ESIF subcommittee have agreed the following ESF call schedule with DWP. LEP officers will now consult and work with local authority skills officers and other key stakeholders to refine call documentation. All calls are ‘open’ calls with applicant organisations required to bring 50% match.

<table>
<thead>
<tr>
<th>IP</th>
<th>ESF £</th>
<th>Name</th>
<th>Launch date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1</td>
<td>2,000,000</td>
<td>Technical Construction Skills for the Unemployed</td>
<td>June 2019</td>
</tr>
<tr>
<td>1.4</td>
<td>4,000,000</td>
<td>Healthy Work</td>
<td>June 2019</td>
</tr>
<tr>
<td>1.1</td>
<td>1,100,000</td>
<td>Supporting Progression into Food and Drink manufacturing sector</td>
<td>June 2019</td>
</tr>
<tr>
<td>1.4</td>
<td>2,500,000</td>
<td>Active Inclusion Programme - Multiple and Complex needs</td>
<td>July 2019</td>
</tr>
<tr>
<td>1.4</td>
<td>2,000,000</td>
<td>Active Inclusion Programme – Progress towards work</td>
<td>July 2019</td>
</tr>
<tr>
<td>1.2</td>
<td>494,784</td>
<td>Wellbeing support for young people who are NEET</td>
<td>July 2019</td>
</tr>
<tr>
<td>2.1</td>
<td>1,000,000</td>
<td>Fuller Working Lives Project</td>
<td>July 2019</td>
</tr>
<tr>
<td>1.4</td>
<td>1,814,046</td>
<td>Health and Social Care Workforce Development Programme</td>
<td>August 2019</td>
</tr>
<tr>
<td>2.1</td>
<td>1,778,187</td>
<td>Leadership and management training for SMEs</td>
<td>August 2019</td>
</tr>
<tr>
<td>2.1</td>
<td>1,000,000</td>
<td>STEM Skills in D2N2</td>
<td>August 2019</td>
</tr>
</tbody>
</table>

The following calls are now live:

- 2 interlinked calls for the D2N2 Digital Skills programme – Investment Priority 1.1 Digital skills for the Unemployed and the Investment Priority 2.1 Digital Skills for the Employed programmes to a total value of £3,132,973 of ESF. The closing date for both calls is 18 July 2019.

- 2 interlinked calls for the Investment Priority 2.2 programmes – the D2N2 Skills Access Hub and the Careers and Employability Hub to a total value of £3,922,181. The closing date for both calls is 1 August 2019.

- Investment Priority 1.1 Supporting progression into the Food and Drink Manufacturing Sector to a value of £1,100,000. The closing date for this call is 9 September 2019.

- LEP officers have held 3 Technical Assistance workshops for potential applicant organisations to the calls to support high quality applications and the development of rigorous delivery partnerships.

**5.3 The D2N2 Technical Assistance Service**

Applications have been made to both Managing Authorities (MHCLG and DWP) for further funding to continue the D2N2 Technical Assistance service. This service will continue to promote the future calls schedule and assist organisations to make high quality applications to both the ERDF and ESF programmes.
5.4 EAFRD

In the D2N2 LEP area 19 full applications have been received; of these, ten had been contracted, two in appraisal and seven withdrawn. The Rural Payment Agency (RPA) are still anticipating 22 full applications; these have a combined grant request of £5.7m and the deadline for receipt of these is the end of September 2019.

To help these applicants prepare their full applications, RPA have held two workshops in Nottingham in May and June. Once all selected projects are progressed through the system, RPA are anticipating that nationally some funding will remain uncommitted. RPA are having discussions with LEP representatives to discuss options of how to take up this funding, including the potential introduction of a national Reserve Fund.

Sajeeeda Rose
9 July, 2019
<table>
<thead>
<tr>
<th>Improvement summary</th>
<th>Milestones</th>
<th>Monitoring process</th>
<th>Area Lead progress update</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summarise the improvement that needs to be made, including KPIs</td>
<td>Add key milestones and dates (where possible)</td>
<td>Note how you will monitor progress</td>
<td>To be completed on a quarterly basis, referencing progress on KPIs</td>
</tr>
<tr>
<td><strong>1. D2N2 to reconcile LGF underspend and output delivery from previous years to ensure delivery against targets.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• D2N2 to spend:</td>
<td>• D2N2 will continue to monitor the progress of project milestones at each Investment Board (bi-monthly) with Local Growth Fund budget a recurring item on the agenda.</td>
<td>• A change from 31/07/19 to 31/09/19 for the first key milestone date has been formally noted. The change corrects a typo in the original document.</td>
</tr>
<tr>
<td></td>
<td>- £18m of LGF by 31/09/19</td>
<td></td>
<td>• A review of projects and the setting of individual project milestones took place at Investment Board (IB) in March 2019. Reviews to be carried out at each IB (bi-monthly) with a view to take the decision to withdraw projects failing to meet their milestones from the programme at September 2019 IB.</td>
</tr>
<tr>
<td></td>
<td>- £28m of LGF spend by 31/12/19, including at least £11m (30%) of the underspend carried forward from previous years.</td>
<td></td>
<td>• Regular meetings are in place with the project sponsors who are yet to present their Full Business Cases (FBC) to the IB. Projects are currently on track to deliver their business cases within the projected milestones.</td>
</tr>
<tr>
<td></td>
<td>- An additional £12m of underspend by 31/03/20.</td>
<td></td>
<td>£7.83m LGF expenditure has been achieved to date. Forecasts indicate projects are on track to achieve the £18m LGF expenditure target by</td>
</tr>
<tr>
<td></td>
<td>By end of 2019/20 total £23m of the underspend (79%) will have been spent, leaving a remainder of £6m underspend that will be carried forward into 2020/21.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• D2N2 Board will receive updates on LGF spend and outputs and programme risks at each Board meeting.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• A review of projects that have yet to be approved has taken place at the March</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Improvement summary</td>
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<tr>
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</tr>
<tr>
<td>Summarise the improvement that needs to be made, including KPIs</td>
<td>Add key milestones and dates (where possible)</td>
<td>Note how you will monitor progress</td>
<td>To be completed on a quarterly basis, referencing progress on KPIs</td>
</tr>
<tr>
<td><strong>2019 Infrastructure and Investment Board</strong> which provided future timescales and milestones, these milestones will continue to be monitored at each (bi-monthly) meeting of the Investment Board. Based on milestones:</td>
<td></td>
<td></td>
<td>31/09/19 and the £40m LGF expenditure target by 31/03/20.</td>
</tr>
<tr>
<td>- an additional 1 project will be fully approved and contracted by 31/08/19</td>
<td></td>
<td></td>
<td>• Milestone met - Riverside Business Park project approved at May 2019 IB.</td>
</tr>
<tr>
<td>- Approve 6 additional projects by December 2019.</td>
<td></td>
<td></td>
<td>• Gedling Access Road public enquiry cancelled as all objections withdrawn. Risk rating of project to reduce and LGF expenditure to be accelerated.</td>
</tr>
<tr>
<td>• All projects will continue to be monitored throughout the year and regular catch ups with the project sponsors will be held to monitor progress. Monthly meetings with red rated schemes and quarterly meetings with amber risk rated schemes</td>
<td></td>
<td></td>
<td>• Two additional Amber rated projects reported in Q4 18/19 – A52 Wyvern and Tudor Cross (Coalite). Project management issues at Derby City Council (which led to the A52 Wyvern delivery problems) will need to be taken into consideration when the IB make their approval decisions for the FBC’s of the remaining Derby City Council projects (3 projects totalling £14.11m).</td>
</tr>
<tr>
<td>• If progress is not achieved against milestones a decision on whether projects</td>
<td></td>
<td></td>
<td>• Milestone not met - The stated milestone of 500 new learners by 31/09/19 is unlikely to be achieved. D2N2 to provide re-profiled outputs within the Q1 LGF return (for new learners, jobs and homes) and a</td>
</tr>
<tr>
<td>Improvement summary</td>
<td>Milestones</td>
<td>Monitoring process</td>
<td>Area Lead progress update</td>
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<td>Note how you will monitor progress</td>
<td>To be completed on a quarterly basis, referencing progress on KPIs</td>
</tr>
<tr>
<td>will be removed from the programme will take place at the September 2019 Investment Board.</td>
<td></td>
<td></td>
<td>rationale for the new Improvement Plan milestone.</td>
</tr>
<tr>
<td>500 learners and 300 jobs will be achieved in 19/20 by 31/09/19.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. D2N2 to develop a pipeline of new schemes aligned to its strategic priorities.</td>
<td>D2N2 to establish a process for refreshing the project pipeline to be agreed by the LEP Board in May 2019.</td>
<td>The project pipeline development process will be overseen by the LEP Investment Board (IB) and presented to the IB in September</td>
<td>LEP currently out to tender for the development of a project pipeline framework. Hope to launch a call for pipeline project proposals by the second week of July with a view to present a draft project pipeline to the IB in September. With the intention of undertaking a periodic review of the agreed pipeline in line with future funding opportunities.</td>
</tr>
<tr>
<td></td>
<td>A draft pipeline will be presented to the Investment Board September 2019.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. D2N2 and Accountable Body to revise the Quarter 3 LGF return to reflect the higher project risk rating.</td>
<td>D2N2 to revise the Quarter 3 LGF return with the reallocated risk placed on each project.</td>
<td>Cities and Local Growth Unit (CLGU) to confirm acceptance of the revised monitoring return via the agreed quarterly deadlines.</td>
<td>Meeting held with Tom Goshawk (D2N2) and Sarah Wainwright (AB) to discuss changes to presentation of data return 29.01.19. Changes noted in LGF Q3 data return submitted.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Q4 LGF return to be signed-off and submitted ASAP.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>LEP to include the LGF return dashboard within the IB meeting papers, ensuring oversight of the</td>
</tr>
<tr>
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<td>--------------------------</td>
</tr>
<tr>
<td>Summarise the improvement that needs to be made, including KPIs</td>
<td>Add key milestones and dates (where possible)</td>
<td>Note how you will monitor progress</td>
<td>data submissions – recognising that some explanatory information will need to sit alongside the dashboard figures.</td>
</tr>
</tbody>
</table>

4. **D2N2 to keep CLGU informed over the new learner outputs forecasting and whether the current target is at risk of not being achieved**
   - D2N2 to work with project sponsors and report to CLGU on the progress of learner outputs
   - An initial report and review will be presented at the May Investment Board
   - D2N2 will report back to the Cities and Local Growth Unit (CLGU) through regular monthly catch up meetings, IB papers and quarterly improvement plan meetings.
   - See above in relation to 19/20 new learner outputs.
   - The programme’s unrealistic new learner target (147,000) has been raised with central colleagues. If no resolution after mid-year review the LEP will raise as an issue.

5. **Reviews of the Growing Places Fund and Enterprise Zones to take place with a finalised report commissioned and agreed for both funding streams.**
   - Work tendered in April 2019
   - Contract to be awarded by June 2019.
   - Reports presented to the September 2019 Investment Board.
   - Future GPF scheme arrangements to be in place within recommended timeframe.
   - Regular updating will be submitted to the D2N2 LEP Board and Investment Board throughout the process. CLGU will be informed of the progress through regular catch up meetings (monthly)
   - The contract for the GPF Review has been let to Blue Sky Finance. The first round of consultation is complete, and second round is currently underway. On track to meet milestone.
   - The contract for the EZ Review has been let to Cushman Wakefield. Work progressing well. Final report to be presented to the Place Board rather than the IB. On track to meet milestone.
<table>
<thead>
<tr>
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<td>To be completed on a quarterly basis, referencing progress on KPIs</td>
</tr>
</tbody>
</table>
| 6. D2N2 will ensure that monitoring for all funded programmes is carried out on a quarterly basis | • D2N2 will continue to inform projects of the monitoring requirements and will clearly articulate potential sanctions for not receiving information.  
• D2N2 will submit a completed EZ Monitoring return by the 24 May 2019 and all future quarterly returns within prescribed deadlines.  
• D2N2 to undertake cross-LEP programme monitoring of programmes and projects to ensure greater transparency of added value of LEP activity on a quarterly basis. This to begin to be reported to Boards in June 2019.  
• D2N2 to implement new data source to illustrate programme performance from June 2019. | • Monitoring reports will be submitted to the Investment Board on a quarterly basis (in-line with CLGU set submission deadlines) with sanctions available to be used for projects not complying with the monitoring timescales.  
• Key LGF project milestones will be shared with CLGU on a monthly basis.  
• Board papers + website. | • Monitoring requirements have been articulated and reinforced to all projects; which has led to an improvement in returns.  
• Milestone met - The EZ monitoring return was submitted to CLGU in May 2019 as required.  
• LGF project milestone returns submitted monthly in line with CLGU’s requests. Work to continue to ensure projects inform LEP of milestones with sufficient time for publicity guidelines to be met.  
• Cross LEP monitoring of programmes and projects to commence from June 2019  
• Milestone met - LGF programme performance dashboard live on D2N2 website as of April 2019 |
### Improvement summary

Summarise the improvement that needs to be made, including KPIs

### Milestones

Add key milestones and dates (where possible)

### Monitoring process

Note how you will monitor progress

### Area Lead progress update

To be completed on a quarterly basis, referencing progress on KPIs

#### 7. D2N2 are to ensure that they adhere to government branding guidelines.

- D2N2 will continue to enforce branding guidelines with project sponsors and will update progress quarterly. This will include returning to completed projects and projects in progress to ensure compliance.
- D2N2 to ensure draft press notices relating to known LGF project milestones are submitted to CLGU within 2 weeks of their anticipated release date where possible.
- Quarterly reports will be returned to CLGU demonstrating compliance with guidance and including examples of progress.
- Media monitoring reports provided to D2N2 LEP Board will flag where media coverage failed to meet the relevant government branding guidelines.
- A first quarter branding report to be submitted by end of June 2019.
- Agreed with CLGU that LEP press notices will be issued to meet two week timeframe for securing a quote, with the acceptance that milestone details may change.
- Monitoring requirement unmet - May LEP Board media report lacking branding detail.

#### 8. D2N2 to ensure that plaques recognising contributions of government funding are distributed and utilised by project sponsors

- D2N2 will assess the status of recognition for funding across its projects by the end of May 2019.
- All projects will comply with the visual recognition by the end of June 2019.
- Visual evidence of the compliant plaques for completed projects will be provided to CLGU by D2N2 by the end of July 2019 and thereafter at the point of each project completion.
- Assessment of project compliance still underway.
- On track to meet agreed milestone for compliance with visual recognition of LGF funding (where practical).
## Progress record for 2018 Annual Performance Review Governance Related Action Points

Last Review Date – 17 June 2019

<table>
<thead>
<tr>
<th>Action Point Summary</th>
<th>Milestones</th>
<th>Monitoring process</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Summarise the Action that needs to be undertaken</td>
<td>Add key milestones and dates (where possible)</td>
<td>Note how you will monitor progress</td>
<td>To be completed on a quarterly basis</td>
</tr>
</tbody>
</table>
| 1. D2N2 is to conclude its review of Governance ensuring that the arrangements allow local stakeholders to be enfranchised. | • The ToR for each of the boards agreed at the March 2019 LEP Board Meeting.  
• First meetings of the new Board structures to take place in May 2019. | • D2N2 to inform Government CLGU of the new governance structures being utilised through LEP Board papers.  
• Invitation to CLGU to attend each Board. | • ToR and new governance structure approved at meeting of Board in March 2019.  
• Inaugural meetings of new groups underway and the cycle of future meetings in place. |
| 2. Board diversity and attendance to be continually progressed | • D2N2 Board in March 2019 agreed the revised articles of association which included provision on attendance and that no substitutes are allowed.  
• Board to ratify new members. | • D2N2 informing government CLGU of the changes through the LEP Board meetings and regular local team catch up meetings.  
• D2N2 to formally record non-attendance of Board members within meeting minutes. | • New Board members ratified at meeting in March 2019.  
• D2N2 company incorporated by 01/04/19.  
• LEP Board recruitment for private sector member and Advisory Board members underway.  
• Board induction and training sessions in place – extended to public sector members (two new LA members following local elections (David Mellon Nottingham City Council and ... |
### 3. LEP D2N2 to approve the new revised LAF
- D2N2 Board reviewed and approved the revised LAF which conforms with the requirements of the revised National Assurance Framework at the March 2019 LEP Board.
- New LAF published on D2N2 website by 1 April 2019.
- LEP D2N2 informing government CLGU of the changes through the LEP Board meetings and regular local team catch up meetings.
- March Board papers confirm approval of LAF.
- Milestone met - NAF published on website by 01/04/19.
- Amendments made in line with May 2019 compliance checks within specified deadline.

### 4. Completion of the revised LEP D2N2 website which provides easily accessible information about the work of the LEP and its governance structures
- D2N2 will complete the website review and update by August 2019 ensuring all National Assurance Framework requirements are fully met.
- Website information will be kept regularly updated; specifically, information relating to government funded projects.
- D2N2 to inform CLGU of progress against website action plan and compliance with NAF.
- Milestone delayed - Website specification currently out for tender. Due to the link between the website refresh and the LEP’s wider marketing and communications strategy review the website refresh is unlikely to be completed until the end of the calendar year.
- In the meantime the existing website will be updated and maintained in line with NAF requirements.

### 5. LEP D2N2 to keep CLGU informed of the progress with regards to LEP resourcing
- April begin work to review D2N2 capacity. Process to be overseen by the Board Nominations and
- D2N2 informing CLGU of progress through regular catch up meetings.
- The Nominations Committee has agreed a revised structure for the LEP and the process to put this in place commenced on 17 June 2019.
| Renumeration Committee. |  |  |
### 1. Development and completion of the Local Industrial Strategy ensuring its harmonisation with other local strategies.

- **Milestones**
  - D2N2 officers to continue to work with CLGU to ensure Area Lead is well sighted on developing plans to enable planned and meaningful engagement with Govt to test thinking and development throughout co-design process.
  - D2N2 to submit a draft Local Industrial Strategy to Government by November 2019 at the latest.

- **Monitoring process**
  - D2N2 will engage regularly (at least monthly) with the CLGU Area Lead throughout the development of the Local Industrial Strategy.

- **Area Lead progress update**
  - Work-ongoing – Area Lead fully engaged with development process.
2. D2N2 to maintain its proactive approach to collaboration with neighbouring LEPs and the Midlands Engine across sectors and spatial interventions e.g. HS2. Maintenance of collaborative relationships within and cross-LEP

<table>
<thead>
<tr>
<th>Activity</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>D2N2 will continue to engage with neighbouring LEPs including through the Midlands Engine as well as with Sheffield City Region in the development of its LIS and specifically with SCR on a collaboration agreement for the overlap areas.</td>
<td></td>
</tr>
<tr>
<td>Regular updates will be provided to the CLGU Area Lead.</td>
<td></td>
</tr>
<tr>
<td>Reporting of the LEPs collaborative relationships to appear within the LEP Board Papers.</td>
<td></td>
</tr>
<tr>
<td>Draft Collaboration Agreement currently with SCR.</td>
<td></td>
</tr>
</tbody>
</table>

3. D2N2 will evaluate its current programmes and interventions made to date in line with the Strategic Economic Plan.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>D2N2 will work to put together an evaluation tender by May 2019.</td>
<td></td>
</tr>
<tr>
<td>Evidence from the previous programmes gathered summer 2019 to inform the preparation of the LIS.</td>
<td></td>
</tr>
<tr>
<td>Regular updates with CLGU Area Lead throughout the production of the Local Industrial Strategy</td>
<td></td>
</tr>
</tbody>
</table>

Milestone delayed by CLGU - On 17 Jun LEP took part in a CLGU led teleconference focused on LGF programme evaluation and the development of some consistent principles that could provide a framework for a common approach. CLGU committed to providing these common principles by week commencing 1 July 2019. LEP will await this advice before commissioning their evaluation work but remain confident the initial work can be completed by September 2019.
1 Introduction

This paper provides an update on the Local Growth Fund in addition to the IIB paper relating specifically to the 30th of May Meeting. Updates and performance reporting for GPF and Enterprise Zones are also included within this paper.

2 Recommendation

The LEP Board are asked to NOTE this paper

3 Growing Places Fund (GPF)

3.1 GPF overview

To date, 8 loans have been approved totally £11,093,000 from rounds 1 and 2. There are now 2 loans from round 3 which are being reviewed and going through a due diligence process.

A summary of the overall funding position is set out below:

<table>
<thead>
<tr>
<th>D2N2 Capital Allocation</th>
<th>£24,348,668</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loans</td>
<td></td>
</tr>
<tr>
<td>Boots NEZ</td>
<td>-£5,000,000</td>
</tr>
<tr>
<td>Prometheus</td>
<td>-£240,000</td>
</tr>
<tr>
<td>Derby Magistrates Court</td>
<td>-£515,000</td>
</tr>
<tr>
<td>Castleward</td>
<td>-£850,000</td>
</tr>
<tr>
<td>DSF Pipeline</td>
<td>-£2,150,000</td>
</tr>
<tr>
<td>LIME House</td>
<td>-£180,000</td>
</tr>
<tr>
<td>Medicity</td>
<td>-£600,000</td>
</tr>
<tr>
<td>Marble Hall</td>
<td>-£1,500,000</td>
</tr>
<tr>
<td>Total</td>
<td>-£11,035,000</td>
</tr>
<tr>
<td>Funds Unallocated</td>
<td>£13,311,668</td>
</tr>
</tbody>
</table>
### Funds Returned (Principal)

<table>
<thead>
<tr>
<th></th>
<th>£884,023</th>
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</table>

### Subtotal

<table>
<thead>
<tr>
<th></th>
<th>£14,197,691</th>
</tr>
</thead>
</table>

### Projects under review

<table>
<thead>
<tr>
<th></th>
<th>£2,000,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>J26</td>
<td></td>
</tr>
<tr>
<td>Guildhall</td>
<td></td>
</tr>
</tbody>
</table>

### Total available

<table>
<thead>
<tr>
<th></th>
<th>£10,197,691</th>
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</table>

### Interest Available

<table>
<thead>
<tr>
<th></th>
<th>£607,047</th>
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</thead>
</table>

### 3.2 GPF Review

Blue Sky Corporate Finance have been commissioned to undertake a review of the existing finance available through the Growing Places Fund and present new potential products to the LEP which would be alternatives to utilise the remainder of this funding. Blue Sky have consulted with various stakeholders across the area including lead council officers, Place Marketing organisations, Business membership organisations and key local businesses to inform the emerging options.

A first draft of findings has been presented to the LEP and reviewed internally, the consultants will now resume a second round of consultation with a wider consultation group and re-present the findings to the LEP. Following the conclusion of this process a set of options and final outcomes will be delivered to the Investment Board in September 2019 for consideration.

### 4 Enterprise Zones

### 4.1 Enterprise Zone Review

D2N2 has commissioned Cushman and Wakefield (C&W) to undertake a review of the Enterprise Zones to date as well as a forward looking perspective of potential growth in the sites. C&W will present the initial findings of the review to the Place Board on the 10th of July and will continue to work towards a finalised report following any feedback on the draft from this point.

The finalised report is anticipated to be presented to the LEP Board at the September meeting.
5 Local Growth Fund (LGF)

5.1 Performance Targets

Given the increased focus on performance on the back of the annual performance review we have agreed and set milestones with government to track performance of the programme and ensure that we deliver the targets for 2019/20. The new targets include the underspend from previous year’s.

The Financial Milestones agreed for this year are:

<table>
<thead>
<tr>
<th>Milestone target</th>
<th>Quarter 1</th>
<th>Quarter 2</th>
<th>Quarter 3</th>
<th>Quarter 4</th>
<th>Total 2019/20</th>
</tr>
</thead>
<tbody>
<tr>
<td>£8M</td>
<td>£10M</td>
<td>£10M</td>
<td>£12M</td>
<td>£40M</td>
<td></td>
</tr>
<tr>
<td>£8.1M</td>
<td></td>
<td></td>
<td></td>
<td>£8.1m</td>
<td></td>
</tr>
</tbody>
</table>

The LEP and Accountable Body have worked with all projects to agree quarterly profiles to monitor ongoing progress.

The annual forecast of project spend currently stands at £46.39m. As of this date, D2N2 has released £8,102,534 as part of the Quarter 1 payments to projects.

The output targets for the year are:

<table>
<thead>
<tr>
<th>Total 2019/20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jobs created</td>
</tr>
<tr>
<td>Learners</td>
</tr>
</tbody>
</table>

D2N2 will continue to monitor the projected spend and outputs of projects quarterly against actuals to ensure that the LEP reaches its end of year targets and will highlight any risks to achieving the performance targets to both the Investment Board and main Board. Quarter 1 monitoring for the LGF projects will be received after the end of June and will therefore be reported to the September Board.

A copy of the Dashboard reported to Government is included as Annex A to this report.
## 5.2 High Risk Projects

Three projects remain on the high risk register as part of the programme overview, these projects are:

<table>
<thead>
<tr>
<th>Project</th>
<th>Why is this high risk?</th>
<th>Mitigation</th>
<th>LGF Amount</th>
<th>Action for IIB</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gedling Access Road Nottinghamshire County Council</td>
<td>The promoter has been delayed in delivering the infrastructure for this project by land purchases that needed to be undertaken through a Compulsory Purchase Order process.</td>
<td>D2N2 continue to engage with the project promoter with regards to the progress of the CPO process. The final land acquisition was acquired before the public inquiry and therefore all land is now in control of the promoter. The project still requires Secretary of State sign off but this is expected to be achieved in time for a business case to be delivered to the September Investment Board.</td>
<td>£10.8M</td>
<td>IIB have previously approved the pre-compliance request from the applicant. IB are requested to wait for the business case to be submitted to the September meeting.</td>
</tr>
<tr>
<td>A61 Corridor Derbyshire County Council</td>
<td>Delays in the submission of the projects business case have led to multiple phases not delivering against projected spend.</td>
<td>The promoter has provided previous updates to the IIB on progress and has had approval for a Pre-Compliance Agreement to support the development of the full corridor development. The IIB formally replaced the Whittington Moor element of the programme at the February IIB with a new project at Clowne. The project will now be monitored against the milestones provided for each element at the March meeting of the IIB.</td>
<td>£15.64M</td>
<td>IIB have received an update on the projects progress in March 2019. The IIB will continue to monitor the progress of the delivery of various elements for the project.</td>
</tr>
</tbody>
</table>
Why is this high risk?

This has been put at high risk due to output targets being missed and uncertainty over match funding contributions for the completion of the road.

Mitigation

The applicant made a submission to the Housing Infrastructure Fund which was not successful. The applicant is now working with Homes and Highways England alongside D2N2 to look for potential solutions to the issue. The project is undergoing a financial review of the viability of the project and Homes England are assessing the ask to the site. The work is anticipated to take continue for at least 3 months.

LGF Amount

£7M

Action for IIB

The LEP continue to meet with the project promoter alongside other partners. A full update on the project was received by the IIB in February.

### 5.3 Unapproved projects Milestones

Following presentations to the Infrastructure Investment Board in March 2019, milestones have been agreed by the D2N2 LEP and project promoters to be monitored through to the delivery of a Final Business Case (FBC) which are detailed below.

Progress against the milestones will help to inform a review at the end of the September 2019 by the Investment Board on the overall programme, and whether any further projects will need to be brought forward from the pipeline call to mitigate the risk of not delivering the programme targets for the year.

<table>
<thead>
<tr>
<th>Project Details</th>
<th>FBC Approval to Board</th>
<th>19/20 Profile</th>
<th>20/21 Profile</th>
<th>Outputs</th>
<th>Current Position</th>
<th>Milestones to track</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gedling Access Road</td>
<td>September 2019</td>
<td>£1.8 Million</td>
<td>£8.5 Million</td>
<td>600 Jobs 1050 Homes</td>
<td>The Project has been working through a CPO process and the project did not go to public enquiry as the issues were resolved before this process. Land negotiations have been settled.</td>
<td>Outcome of the CPO process to update the board – <strong>July 2019</strong></td>
</tr>
<tr>
<td>Nottinghamshire County Council</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Final Business Case to be submitted – <strong>September 2019</strong></td>
</tr>
<tr>
<td>Project Details</td>
<td>FBC Approval to Board</td>
<td>19/20 Profile</td>
<td>20/21 Profile</td>
<td>Outputs</td>
<td>Current Position</td>
<td>Milestones to track</td>
</tr>
<tr>
<td>-----------------------------------------</td>
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<td>-----------------</td>
<td>------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Becketwell Derby City Council</td>
<td>March 2020</td>
<td>£1.08 Million</td>
<td>£1.62 Million</td>
<td>450 Jobs 280 homes</td>
<td>Purchases of additional land pieces have taken place following the transfer of £4.1m from the Assembly Rooms Project to Becketwell. The developer has now submitted an outline planning permission for the site.</td>
<td>Outline Business Case to be presented to the LEP – May 2019 (Complete) Planning permission to be submitted for the public square and the first phase of residential units on the site - May 2019</td>
</tr>
<tr>
<td>New Assembly Rooms Derby City Council</td>
<td>September 2019</td>
<td>£4.48 Million</td>
<td>45 Jobs</td>
<td>The public consultation for the project has taken place and Derby City have submitted the planning application for the project and have subsequently submitted the OBC for the project.</td>
<td>Following more detailed design work and conversations with the Local Authority planning team, submission of the projects Outline Business Case will concur with submission of outline planning - June 2019 (Complete)</td>
<td></td>
</tr>
<tr>
<td>Castleward Derby City Council</td>
<td>March 2020</td>
<td>£0.76 Million</td>
<td>£0.75 Million</td>
<td>200 Homes</td>
<td>Match funding contributions which allow the housing delivery to continue are yet to be confirmed.</td>
<td>Review of the project to be concluded and match funding identified to meet the remainder of the build cost for the school – July 2019</td>
</tr>
<tr>
<td>Ashbourne Airfield Derbyshire County Council</td>
<td>November 2019</td>
<td>£1 Million</td>
<td>477 Jobs</td>
<td>A Land option has been presented to the project which allows a single land owner to deliver the project. Planning will be resubmitted in July 2019</td>
<td>Planning permission to be submitted to Derbyshire County Council for the revised scheme – July 2019 Full Business Case to Investment Board - November 2019</td>
<td></td>
</tr>
<tr>
<td>Woodville Swadlincote Regeneration Route</td>
<td>November 2019</td>
<td>£1.6 Million</td>
<td>£4.8 Million</td>
<td>3,100 Jobs 300 Homes</td>
<td>Purchase and land assembly discussions subject to intensive negotiation (e.g. 3 meetings on 20th May) and advancing well.</td>
<td>Original Milestone - The CPO publishing has taken place in March 2019 with a six week consultation period, any objections from this</td>
</tr>
<tr>
<td>Project Details</td>
<td>FBC Approval to Board</td>
<td>19/20 Profile</td>
<td>20/21 Profile</td>
<td>Outputs</td>
<td>Current Position</td>
<td>Milestones to track</td>
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</tr>
<tr>
<td>Derbyshire County Council</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HS2 Strategic Sites Chesterfield Borough Council</td>
<td>September 2019</td>
<td>£1 Million</td>
<td>£1.4 Million</td>
<td>300 Jobs</td>
<td>Chesterfield Borough Council continue to engage with key landowners in the masterplan area, to acquire sites for redevelopment and perform associated enabling activities in line with the Chesterfield HS2 Masterplan vision.</td>
<td>Outline Business Case to be delivered to the LEP – May 2019 (Complete)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>CBC to conclude discussions with a suitable JV partner on one of the key sites within the masterplan – September 2019</td>
</tr>
<tr>
<td>A46 Corridor (Phases 3&amp;4) Rushcliffe Borough Council</td>
<td>April 2020</td>
<td>£3.25 Million</td>
<td>2200 Jobs 1130 Homes</td>
<td></td>
<td>The project sponsor delivered a presentation to the May IIB outlining the future partnership for the site and the delivery plan of the group.</td>
<td>Gap intervention for the site to be identified – September 2019</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Final Business Case to be delivered – December 2019</td>
</tr>
<tr>
<td>Overview of A61 Corridor Programme</td>
<td></td>
<td>£4.43 LGF Million</td>
<td>£8.62 LGF Million</td>
<td>Total 5,000 Jobs 3,500 Homes enabled</td>
<td>The programme is made up of four inter-related A61 projects and Clowne North. See below for details.</td>
<td>An update on all phases of the project to be brought back to the IIB as ongoing high risk monitoring – May 2019</td>
</tr>
<tr>
<td>Project Details</td>
<td>FBC Approval to Board</td>
<td>19/20 Profile</td>
<td>20/21 Profile</td>
<td>Outputs</td>
<td>Current Position</td>
<td>Milestones to track</td>
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<td>-------------------------------------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Derbyshire County Council</td>
<td>September 2019</td>
<td>£2.800 million</td>
<td>£2.240 million</td>
<td>along A61 corridor. Clowne North deliver 2,500 jobs and 1,800 homes.</td>
<td>0.6km Hornsbridge to Derby Road complete. 0.6km Derby Road Rother Washlands on site.</td>
<td>Project plan in place with delivery targets included.</td>
</tr>
<tr>
<td>Standard Gauge for Sustainable Travel</td>
<td></td>
<td></td>
<td></td>
<td>DfT WebTag Transport outcomes e.g. Decongestion Casualty reduction Reduced absenteeism Employmen t benefits</td>
<td>2.5km Whittington Moor to Sheepbridge detailed design on track to complete in July 19 and start of works Q3 2019/20. All construction contractors procured. Full Business Case being prepared.</td>
<td>Full Business Case submission for September 2019 Investment Board. Rother Washlands planned to be complete in Q3 19-20 Whittington Moor to Sheepbridge planned to be complete in Q1 2020-21</td>
</tr>
<tr>
<td>21st Century Transport Corridor Innovation and technology to keep traffic</td>
<td></td>
<td>£3.840 million</td>
<td></td>
<td>DfT WebTag Transport outcomes e.g. journey time and</td>
<td>Real-time bus passenger information completed and new information infrastructure live. A61 St Augustine’s Road junction upgrade – all works complete.</td>
<td>Project plan in place with delivery targets included.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>gross cost.</td>
<td></td>
<td></td>
<td></td>
<td>Full Business Case submission for September 2019 Investment Board.</td>
</tr>
<tr>
<td>Project Details</td>
<td>FBC Approval to Board</td>
<td>19/20 Profile</td>
<td>20/21 Profile</td>
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</tr>
<tr>
<td>moving and create a platform for growth, including urban traffic control and transport information systems.</td>
<td></td>
<td>£3.072 million LGF. £0.599 million spend to March 2019.</td>
<td>journey reliability changes</td>
<td>A61 Sheepbridge junctions designs substantially complete, in line with current programme. Detailed design for urban traffic control and car park/ pre-emptive traffic management information systems on track for completion in July 19. Delivery contractor and framework suppliers in place. Full Business Case being prepared.</td>
<td>All remaining planned works including technology systems rollout and construction of Sheepbridge signals to be complete Q4 2020/21.</td>
<td></td>
</tr>
<tr>
<td>Project Details</td>
<td>FBC Approval to Board</td>
<td>19/20 Profile</td>
<td>20/21 Profile</td>
<td>Outputs</td>
<td>Current Position</td>
<td>Milestones to track</td>
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</tr>
<tr>
<td>Delivery of Hollis Lane Link Road and Lordsmill Roundabout upgrade to maximise economic growth in close proximity to Chesterfield Rail Station and take opportunities presented by HS2.</td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Clowne North</td>
<td>December 2019</td>
<td>£7.000 million gross cost. £2.800 million LGF.</td>
<td>Up to 2,500 jobs Up to 1,800 homes</td>
<td>Assessment of highway infrastructure progressing. Early contractor involvement authorised.</td>
<td>IIB update May 2019 on conclusions of ‘due diligence’ Confirmation of final design and cost of scheme by May 2019. Full Business Case submission for December 2019 Investment Board.</td>
<td></td>
</tr>
<tr>
<td>Upgrade of A619/ A616 Treble Bob junction to enable delivery of Clowne North major development site</td>
<td></td>
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<td></td>
</tr>
</tbody>
</table>
# Annex A – Government Dashboard

## Outputs

<table>
<thead>
<tr>
<th>Housing</th>
<th>This Quarter</th>
<th>15-17</th>
<th>Financial Year</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>17-18</td>
<td>18-19</td>
</tr>
<tr>
<td>Houses Completed</td>
<td>121</td>
<td>128</td>
<td>589</td>
<td>474</td>
</tr>
<tr>
<td>Forecast for year</td>
<td>1,150</td>
<td>878</td>
<td>1,140</td>
<td>1,150</td>
</tr>
<tr>
<td>Progress towards forecast</td>
<td>11%</td>
<td>52%</td>
<td>41%</td>
<td>0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Jobs</th>
<th></th>
<th></th>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jobs Created</td>
<td>1,209</td>
<td>373</td>
<td>1,295</td>
<td>2,043</td>
<td>0</td>
<td>0</td>
<td>-</td>
<td>-</td>
<td>3,711</td>
</tr>
<tr>
<td>Apprenticeships Created*</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>-</td>
<td>-</td>
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</tr>
<tr>
<td>Jobs including Apprenticeships</td>
<td>1,209</td>
<td>373</td>
<td>1,295</td>
<td>2,043</td>
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<td>0</td>
<td></td>
<td></td>
<td>3,711</td>
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<tr>
<td>Forecast for year</td>
<td>2,377</td>
<td>375</td>
<td>2,002</td>
<td>2,377</td>
<td>6,133</td>
<td>6,469</td>
<td>13,984</td>
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<td>31,340</td>
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<tr>
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<td>51%</td>
<td>65%</td>
<td>86%</td>
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<td>0%</td>
<td>-</td>
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<table>
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<th>Skills</th>
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<tr>
<td>Area of new or improved floorspace (m2)</td>
<td>2,000</td>
<td>5,430</td>
<td>13,500</td>
<td>2,000</td>
<td>0</td>
<td>0</td>
<td>-</td>
<td>-</td>
<td>20,930</td>
</tr>
<tr>
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<td>5,430</td>
<td>13,500</td>
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<td>15,490</td>
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<td></td>
<td>34,420</td>
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<tr>
<td>Progress towards forecast</td>
<td>-</td>
<td>100%</td>
<td>-</td>
<td>-</td>
<td>0%</td>
<td>-</td>
<td>-</td>
<td></td>
<td>61%</td>
</tr>
<tr>
<td>Number of New Learners Assisted</td>
<td>151</td>
<td>0</td>
<td>344</td>
<td>212</td>
<td>0</td>
<td>0</td>
<td>-</td>
<td>-</td>
<td>556</td>
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<tr>
<td>Forecast for year</td>
<td>793</td>
<td>0</td>
<td>499</td>
<td>793</td>
<td>908</td>
<td>393</td>
<td>391</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Progress towards forecast</td>
<td>19%</td>
<td>69%</td>
<td>27%</td>
<td>0%</td>
<td>0%</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>19%</td>
</tr>
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**Transport**

| Length of Road Resurfaced | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | - | - | 0.0 |
| Length of Newly Built Road | 0.0 | 2.0 | 0.0 | 0.0 | 0.0 | 0.0 | - | - | 2.0 |
| Length New Cycle Ways | 163.0 | 0.0 | 1,186.0 | -921.5 | 0.0 | 0.0 | - | - | 264.5 |
## Spend

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<th>2015-16</th>
<th>2016-17</th>
<th>17-18</th>
<th>18-19</th>
<th>19-20</th>
<th>20-21</th>
<th>Total</th>
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<tbody>
<tr>
<td></td>
<td>£39,100,000</td>
<td>£55,400,930</td>
<td>£66,388,375</td>
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### LGF Outturn

<table>
<thead>
<tr>
<th>Financial Year</th>
<th>This Quarter</th>
<th>15-17</th>
<th>17-18</th>
<th>18-19</th>
<th>19-20</th>
<th>20-21</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forecast for year</td>
<td>£ 52,126,241</td>
<td>£ 83,696,630</td>
<td>£ 34,872,601</td>
<td>£ 52,126,241</td>
<td>£ 48,503,269</td>
<td>£ 31,560,901</td>
<td>£ 250,759,642</td>
</tr>
<tr>
<td>Progress towards forecast</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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### LGF Expenditure

<table>
<thead>
<tr>
<th>Financial Year</th>
<th>This Quarter</th>
<th>15-17</th>
<th>17-18</th>
<th>18-19</th>
<th>19-20</th>
<th>20-21</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual</td>
<td>£ 10,670,348</td>
<td>£ 73,291,620</td>
<td>£ 29,400,573</td>
<td>£ 42,132,101</td>
<td>-</td>
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<tr>
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<td>£ 83,696,630</td>
<td>£ 34,872,601</td>
<td>£ 52,126,241</td>
<td>£ 48,503,269</td>
<td>£ 31,560,901</td>
<td>£ 250,759,642</td>
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### Non-LGF Expenditure

<table>
<thead>
<tr>
<th>Financial Year</th>
<th>This Quarter</th>
<th>15-17</th>
<th>17-18</th>
<th>18-19</th>
<th>19-20</th>
<th>20-21</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual</td>
<td>£ 20,117,021</td>
<td>£ 88,876,483</td>
<td>£ 71,755,207</td>
<td>£ 53,312,119</td>
<td>-</td>
<td>-</td>
<td>£ 213,943,809</td>
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<tr>
<td>Forecast for year</td>
<td>£ 77,471,351</td>
<td>£ 77,471,351</td>
<td>£ 77,471,351</td>
<td>£ 176,958,385</td>
<td>£ 144,199,943</td>
<td>-</td>
<td>£ 476,101,030</td>
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### Progress towards forecast

<table>
<thead>
<tr>
<th>Financial Year</th>
<th>This Quarter</th>
<th>15-17</th>
<th>17-18</th>
<th>18-19</th>
<th>19-20</th>
<th>20-21</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual</td>
<td>26%</td>
<td>-</td>
<td>93%</td>
<td>69%</td>
<td>0%</td>
<td>0%</td>
<td>45%</td>
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</table>

### Total LGF + non-LGF Expenditure

<table>
<thead>
<tr>
<th>Financial Year</th>
<th>This Quarter</th>
<th>15-17</th>
<th>17-18</th>
<th>18-19</th>
<th>19-20</th>
<th>20-21</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual</td>
<td>£ 30,787,368</td>
<td>£ 162,168,103</td>
<td>£ 101,155,780</td>
<td>£ 95,444,221</td>
<td>-</td>
<td>-</td>
<td>£ 358,768,103</td>
</tr>
<tr>
<td>Forecast for year</td>
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<td>£ 112,343,953</td>
<td>£ 129,597,592</td>
<td>£ 225,461,654</td>
<td>£ 175,760,844</td>
<td>£ 726,860,672</td>
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</table>
Introduction

1.1 Cllr Jon Collins stood down as Chair of the HS2 Executive Board following the meeting of the 5th April 2019. The Vice-Chair Cllr Simon Spencer took the Chair for the 12th June 2019 meeting, pending the formal agreement of a new Chair at the EMC AGM on the 12th July 2019.

1.2 The HS2 Executive Board has focused on the following key issues:

- Progress on the East Midlands Gateways Connectivity Study - which will set out a Strategic Outline Business Case for a package of proposals to ensure surrounding cities, towns and local communities can access the HS2 Hub Station at Toton.

- Development of proposals in and around Chesterfield/Staveley linked to HS2 connectivity and the Infrastructure Maintenance Depot.

- Emerging proposals for a locally led East Midlands Development Corporation around Toton, East Midlands Airport and the Ratcliffe-on-Soar Power Station site.

- The need to secure additional resources to maintain progress on the delivery of the East Midlands HS2 Growth Strategy as a whole, including the mitigation agenda and skills and supply chain activity.

2. Route Refinement Consultation


2.2 The proposed changes in include:

- A change to the alignment of the HS2 route at Junction 10 of the M42. Specifically, the Secretary of State is minded to replace the currently proposed cut and cover tunnel under junction 10 of the M42 with a bored tunnel to reduce impacts on the junction.

- A change to the alignment of the HS2 route between Ashby-de-la-Zouch and Diseworth. Specifically, the Secretary of State is minded to realign approximately 13km of the current route by a maximum of 170m to the east between Ashby-
dela-Zouch and Diseworth. This is to reduce impacts associated with crossing former open-cast mines and historic landfills in the area between Ashby-dela-Zouch and Diseworth.

- A change to the alignment of the HS2 route at Trowel. Specifically, the Secretary of State is minded to realign the proposed route as it passes Trowell to avoid the need to permanently realign the M1.

- There is also a proposal for two new pieces of infrastructure, specifically, to introduce a permanent infrastructure maintenance base for rail near Austrey in North Warwickshire, and, to introduce a temporary construction railhead near junction 13 of the A42 and the existing Leicester to Burton upon Trent rail line, to support the construction of the new railway.

2.3 The consultation does not include provision for a conventional-compatible link at the East Midlands Hub Station at Toton. However, business case and design work is continuing and it is expected that proposals will be published at a later date.

3. National Political Context

3.1 The prospect of a new Prime Minister and a resulting Government reshuffle and policy review has led to renewed speculation about the future of HS2. Whilst publically the official Opposition remains fully supportive of HS2, there remains a perceived tension between HS2 and Northern Powerhouse Rail which some commentators and ‘think tanks’ have tried to exploit.

3.2 Enabling works are ongoing in London and Birmingham for Phase 1 of the line. Approvals for the main works are not due to be given until late 2019 – after the new Prime Minister will take office.

3.3 In addition, the Government had previously announced a zero-budget based 3 year spending review would take place in the autumn of 2019. The current Chief Secretary to the Treasury has not ruled out the de-scoping or cancellation of previously committed infrastructure projects.

3.4 To add to the pressure, there have been two well publicised recent reports which have strongly criticised HS2. The first was published by the Taxpayers Alliance and proposed 28 transport schemes that it is argued could be delivered instead of HS2. The report is available at: https://d3n8a8pro7vhmx.cloudfront.net/taxpayersalliance/mailings/2356/attachments/original/GBTC_Report_Press_Release.pdf?1557742612.

3.5 The second was published by the House of Lords Economic Affairs Committee and entitled ‘Rethinking HS2’, available at: https://www.parliament.uk/business/committees/committees-a-z/lords-select/economic-affairs-committee/news-parliament-2017/hs2--report-launch/

   The report argues that HS2 should be built from the north and de-scoped to reduce costs, but makes no mention of the economic benefits of HS2 to the East Midlands.

3.6 As a result, there remains a pressing need to make the political and economic case for HS2 and Phase 2b in particular. As Chair of both Midlands Engine and Midland
Connect, Sir John Peace had been a vocal and articulate champion of the benefits of HS2 to the Midlands and the East Midlands in particular, and made a robust response to the House of Lords report in particular - available at: https://www.midlandsconnect.uk/news-and-events/the-midlands-is-completely-ignored-by-house-of-lords-report-on-hs2/

3.7 In addition, leading businesses from across the north and midlands wrote an open letter in support of delivering HS2 in full. https://www.midlandsconnect.uk/news-and-events/the-midlands-is-completely-ignored-by-house-of-lords-report-on-hs2/

3.8 Although there has been more positive publicity and comment in recent days, further collective action by business and political leaders will be required over the coming months to secure the future of HS2.

4. Recommendation

4.1 The D2N2 Board notes the report and highlights any points of clarification or concern.
Item 3.3 Development Corporation Update

Midlands Engine Development Corporation (East Midlands)

Briefing Note – 1 July 2019

Introduction & Background

In October 2018, the Chancellor announced plans to establish a delivery body for an economic area in the East Midlands and £2m for Midlands Engine to establish a Development Corporation type model for the area. The Midlands Engine Development Corporation (East Midlands) will be based on three non-contiguous opportunity areas presenting several hundred hectares of development land at the heart of the East Midlands as follows:

- HS2 Station at Toton and Chetwynd Barracks¹;
- Ratcliffe on Soar Power Station (owned by Uniper)²; and
- East Midlands Airport (owned by Manchester Airport Group).

The programme will seek to combine the areas' environmental and education assets; renowned quality of life; with high-speed rail, energy supply, and international air travel. In considering opportunities in a holistic way there will be anticipated benefits associated with agglomeration and acceleration. This will transform the East Midlands into one of the UK's most attractive inward investment locations.

Aim & Objectives

The aim is to establish a fully functional, legally compliant, locally led Delivery Body (anticipated to be a Development Corporation), which will drive forward the growth and infrastructure plans to realise transformational investment across local authority boundaries.

The reasons for establishing an appropriate Development Corporation style model include:

- Putting the East Midlands firmly on the map;
- Delivering development and infrastructure investment on a scale unprecedented for several generations;
- Providing a credible and well-resourced point of contact and delivery agency;
- Realising transformational investment and growth in a streamlined way across local authority boundaries;
- Providing the necessary certainty and manage the risks for public and private sector investors and for developers and delivery partners; and
- Driving innovation in delivery.

The development corporation style model has been instrumental in delivering a range of transformational developments over the years from new towns to London Dockland/Canary Wharf and Stratford City. Led by Midlands Engine Chair, Sir John Peace, it is hoped that the East Midlands development corporation will deliver on an equally ambitious scale.

Funding

¹ Chetwynd Barracks Site is due to be decommissioned by the Ministry of Defence by 2024.
² Ratcliffe (Coal fired) Power Station is scheduled for decommissioning by 2026.
Government has set aside £2 million for the work required. A Memorandum of Understanding (MOU) for the first £1 million of Development Corporation funding for 2019/20 has been agreed between the Ministry of Housing, Communities and Local Government (MHCLG), Derbyshire County Council as the Accountable Body for the D2N2 LEP and Nottinghamshire County Council on behalf of the Midlands Engine. A further MOU will be required for 2020/21. Nottinghamshire County Council will procure services and incur expenditure on behalf of the region and will recover costs incurred from the D2N2 LEP.

**Governance**

As Chairman of the Midlands Engine, Sir John Peace chaired the first meeting of an Oversight Board on the 4th March 2019, which was established to provide interim governance and accountability for the project. The Oversight Board is made up of senior leaders from regional partners, including the Midlands Engine, Midlands Connect, D2N2 LEP, East Midlands Chamber, East Midlands Airport, city, county and borough councils from across the region, HS2 Ltd, Highways England and local universities. This Board provides the point of accountability for the project including oversight of the commissions and of the £2m investment and will be in place until shadow governance arrangements are established for the new body. The Oversight Board is supported by an Executive Group.

To date the following meetings have taken place:
- Oversight Board - 4th March 2019
- Executive Group - 23rd May 2019
- Oversight Board - 3rd June 2019

Future meeting dates include:
- Executive Group - 17th July 2019
- Oversight Board - 18th November 2019

**The Team & Deliverables**

A dedicated client-side programme team is being established to manage commissions and an integrated programme established to deliver the work. This will be based at Trent Bridge House, West Bridgford, Nottingham. The team will include a Programme Director and team seconded from the key stakeholder team including local authority partners and businesses. There have already been a number of offers of secondments from East Midlands Airport, Leicestershire County Council, North West Leicestershire District Council, Nottingham City Council, Nottinghamshire County Council, Rushcliffe Borough Council and Uniper, which have been gratefully received.

The client-team will work alongside a commissioned team of international specialist advisers working on three core commissions:
1) Developing a clear and compelling vision and narrative that will resonate with a national and international audience.
2) Establishing a clear technical strategic and economic case.
3) A governance and legal route map leading to the incorporation of a new entity to drive forward delivery including consideration of commercial, financial and management case for the entity.

Further details on the commissions are given below.

During the months ahead, partners will work together to develop a treasury compliant business case and put in place the necessary steps to establish an entity by April 2021.
The concept was gently introduced at MIPIM 2019 and will continue to be profiled at MIPIM 2020 with MIPIM 2021 anticipated to provide an opportunity to formally launch to International finance, investors and developers.
Visioning and narrative

This work will include vital elements of consultation with leading businesses, research institutions and key stakeholders who will both help refine the investment proposition and plans for the development. This will involve leaders already active in the region plus a wider range of external interests in the UK and global.

It is intended that the work undertaken for the Development Corporation will align with and support the Local Industrial Strategy (LIS) being developed through the LEP.

This commission will consider future trends and shape a brand and identity for the region and the entity that is formed through the process. It will create a framework to launch the opportunities to national and international investor audience, including through MIPIM 2020 and 2021.

This commission is currently subject to procurement and is due to be awarded by the end of July 2019.

Strategic and Economic Case

This commission will highlight the synergies across the sites and the benefits of de-risking and accelerating the developments to create new jobs, productivity and housing in the region and involve market testing to establish a clear strategic and economic case to support the formation of an entity.

Following a procurement exercise, a consortium led by Ove Arup has been awarded the contract for this commission.

For this commission, Arup have partnered with AMION, an economic and financial advisory business. AMION are highly regarded across Whitehall, having recently advised Government departments and agencies on the newly published Green Book guidance which forms the foundation of all Government business cases. The team also includes globally-renowned real estate experts Cushman & Wakefield.

Route map and legal structure

This commission will outline a route map leading to incorporation of the new body and beyond and will detail the legal and planning work required to consider the scope, powers and responsibilities required by the new body.

Whilst initially focused on the three areas highlighted above, it is envisaged that a new body would be able to have the potential flexibility to consider the delivery of other opportunities once operational.

Following a procurement exercise, Grant Thornton & Pinsent Masons have emerged as the preferred supplier for this work.

Next Steps

- Conclude commissioning and appointments including the vision and narrative advisers.
- Establish an integrated programme across the three commissions and establish highlight reporting arrangements.
- Establish a clear Communications and Engagement Plan and Strategy.
- Establish the dedicated programme team and office.

3 Including dedicated webpages on the Midlands Engine website.
Introduction
This paper provides an update from the Infrastructure Investment Board meeting on 30 May, 2019.

Recommendation
The LEP Board are asked to NOTE this paper and the decisions made by the Infrastructure Investment Board

Programme Overview
D2N2 are currently in the process of reviewing all projects spend and output forecasting for the upcoming financial year to ensure that all delivery is in line with the targets set by Government following last year’s annual performance review. The outcome of this will be referred back to the Investment Board.

Three high risk projects are currently identified by the Board and these are:

- **Gedling Access Road** – Compulsory Purchase orders still remain unresolved on the site and were subject to a public enquiry in June where a resolution would be decided.
- **Newark Southern Link Road** – The project remains high risk due to the unconfirmed match funding for the project which will enable the road to be fully completed. D2N2 are regularly engaging with partners to resolve the issue and are in conversation with Homes England, Nottinghamshire County Council and Newark and Sherwood DC.
- **A61 Corridor** – The project continues to have delays in the submission of the Final Business Case and progress on the projects has been delayed. The LEP are regularly engaging with the project sponsor to resolve the issues which have presented the delay.

Vision University Centre
The Vision University Centre project in Mansfield has encountered delays in the delivery of projected outputs due to changes in the FE sector and other student take up issues. The sponsor was invited to present a reprofile to the IIB on the 30th of May alongside a mitigation strategy for the revised output delivery. The IIB requested that further information be presented to the LEP before agreeing the reprofile of outputs and therefore the D2N2 Chair will meet with the new Principal of the college in July.
The Riverside Business Park project came forward for funding at the May meeting requesting £3.35m of Local Growth Funding against a £20.3m match funding contribution from Litton Properties Ltd. The project will deliver over 131,000ft² of new commercial floorspace to a constrained site near Bakewell as well as a new access bridge to the site which presents access issues at present. The project will deliver 154 new jobs and safeguard a further 113.

The IIB approved the request for funding and £3.35m will be released to the project over the next two financial years.
## D2N2 LOCAL ENTERPRISE PARTNERSHIP
### BOARD REPORT

<table>
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<th>DATE:</th>
<th>9 July 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>REPORT LEAD:</td>
<td>Paul Harris / Matthew Wheatley</td>
</tr>
<tr>
<td>AGENDA ITEM:</td>
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| TITLE: | D2N2 Local Industrial Strategy update |

### 1. INTRODUCTION

1.1 This report updates Board on the Local Industrial Strategy

### 2. RECOMMENDATIONS

2.1 Board is invited to

   a. NOTE the report
   b. CONSIDER and DISCUSS the presentation on emerging opportunities to at the meeting
   c. DELEGATE APPROVAL of the final draft LIS Consultation Document to the Chair, CEO and Board Member Paul Harris.

### 3. D2N2 LOCAL INDUSTRIAL STRATEGY - PROGRESS

3.1 Since the last Board meeting, the Government has published Local Industrial Strategies for the West Midlands and Greater Manchester Mayoral Combined Authority areas. Both give an indication of what HMG considers to be appropriate content for a Local Industrial Strategy, which will represent government policy within its area.

3.2 During this period, Paul Harris, supported by LEP officers, has worked with partners to gather and analyse further evidence, consult on its potential implications and identify emerging opportunities. This has included engagement with each of the newly convened LEP theme boards, the D2N2 Leaders board, a workshop with officials and independent academics on the emerging evidence and targeted engagement with businesses and business groups including the CBI, ICAEW, Food and Drink Forum, Rail Forum East Midlands, a visitor economy workshop and a D2N2 Innovation conference for local government. Further issue and sector specific consultations will be held to refine and develop the potential content of the LIS.

3.3 Between the dispatch of papers and the Board meeting, we will have also undertaken the second ‘challenge’ session with Government officials

   **Evidence Base**

3.4 D2N2 already has a substantive evidence base gathered to support the development of Vision 2030, the D2N2 Strategic Economic Plan. Whilst the Strategic Economic Plan,
remains the broad based strategy for the economy and provides our overall vision and
targets, the Local Industrial Strategy will be focused on a smaller number of evidence
backed priorities that will have the greatest impact in delivering our vision.

3.5 Further evidence is being gathered to supplement that already gathered for Vision 2030 to
cover the range of questions set in government guidance and to support the identification
of our key challenges, assets and opportunities. We are grateful for the support of our
three universities who have contributed academic time and supported student placements
to gather evidence across different ‘foundations’ and ‘challenges’ of the evidence base
and to Natural England and the Environment Agency who have piloted a new form of
gathering and presenting evidence on ‘natural capital’ for D2N2 LEP, which they intend to
then roll out to other LEP areas.

3.6 The evidence base will continue to be built throughout the process of developing the
strategy and will comprise both an iterative ‘economic review’ report that visually
highlights the key issues and data and more in depth reports on key issues. Evidence will
be posted on the D2N2 web-site at and shared with HMG. An emerging version of the
‘economic review’ report is accessible online; it contains a draft summary of key evidence
gathered to date. It will continue to be updated until publication by end of July and
periodically updated thereafter.

Consultation Document

3.7 To support the identification of strategic priorities, we intend to issue a LIS Consultat-
don Document later in July. This will be a short document that both describes the purpose of
the D2N2 Local Industrial Strategy and its relationship with Vision 2030 and identifies the
strengths and weaknesses of the D2N2 economy, trends and potential threats and the
potential opportunities arising that could become overall priorities in drafts of the full D2N2
Local Industrial Strategy.

3.8 Paul Harris will present on emerging potential opportunities to the Board and members
are invited to consider and discuss whether and how the potential opportunities should be
reflected in the Consultation Document.

3.9 The consultation document will be posted on the D2N2 web-site and promoted with
partners, business membership organisations, in newsletters and through social media
with input captured via an on-line survey. This will complement ongoing evidence
gathering and consultation with partners, businesses, other LEPs and government. Paul
Harris will present on emerging opportunities at the meeting. Board members are invited
to discuss the emerging thinking to inform the final content of the Consultation Document.

3.10 It is suggested that approval of the Consultation Document is delegated to the Chair, Paul
Harris and the Chief Executive.