Foreword from the Chair

I am delighted to share the 2020/21 plans for the D2N2 Local Enterprise Partnership.

We are proud to be at the heart of England, and the champion for our places, our people and economic growth. Our vision is of a more prosperous, better connected, increasingly resilient and competitive economy.

We are well positioned to build on the solid foundations we have developed to deliver a ‘step change’ in our approach to address the complex challenges that face the UK economy.

Our 2020/21 delivery plan sets out the key milestone targets that we intend to focus on within the financial year. Our approach is intended to be transformative and with a shared ambition to drive greater prosperity across our region, for everyone.

We recognise the rapid pace of change in our economy because of the Covid-19 pandemic. It is important we remain flexible and able to support business activity and the economy. As we respond to these new challenges, our priority areas may change as we support the economic recovery and focus on longer-term growth.

We will continue to focus on the effective delivery of the public funding we receive, maximising benefits within the local economy. This will be underpinned by our continuing work to implement all aspects of the LEP review and strengthen our governance within a sound strategic framework.

Our ongoing commitment to collaboration and partnership working will be crucial as we look to develop our plans. As the year progresses, we will keep this delivery plan under review with our partners to ensure that resources are focused on the most pressing areas.

I look forward to continuing our work together to ensure our economy recovers and grows to improve the long-term future of our people and that of our environment.

Elizabeth Fagan CBE Chair,
D2N2 Local Enterprise Partnership

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OUR PARTNERS
Economic Context

D2N2 covers a large and diverse area; encompassing outstanding natural assets, serving culturally and environmentally rich rural hinterlands. With a population of over 2 million, we are the 5th largest LEP in the country.

D2N2 benefits from a highly functional economic geography that is advantageously located at the heart of the country. Our economy is the 4th largest outside London and the South East. It contributes £48.4bn in GVA to the UK economy; with 16% growth since 2012.

We are world leaders in transport equipment manufacturing, home to many large and global aerospace, automotive and rail manufacturers and engineers. The strength of these companies, such as Toyota, Rolls Royce, Bombardier, and their significant local supply chains, is based on strong innovation and manufacturing expertise clustered around Derby.

We are also proud of our growing life sciences cluster anchored by Boots, MediCity and BioCity in Nottingham, the third largest in the UK and our emerging digital tech cluster focused around Nottingham’s ‘Creative Quarter’ (12.6% growth between 2012 and 2017). Our strong science and innovation ecosystem is underpinned by D2N2’s three universities, (Nottingham, Nottingham Trent and Derby), six science parks and fifteen innovation centres/ incubators.

In addition to our two major cities, D2N2’s districts generate almost two-thirds of the region’s GVA and over a third of its employment takes place in predominantly rural local authority areas. These networks of towns and villages are also home to much of the region’s workforce too.

However, there are significant differences in the socio-economic conditions experienced across D2N2’s communities, a polarised productivity problem and a legacy of carbon-intensive industries.

The impact on the economy from Covid-19 is likely to have a significant impact on our region, and we will need to adapt to recover and restore economic growth across the whole of D2N2.

OUTSTANDING STRENGTHS

- D2N2 has one of the most functional economic geographies in the country - 92% of D2N2 workers live in the D2N2 area, and 87% of D2N2 residents work in the D2N2 area.
- Manufacturing generates £18bn in GVA across D2N2, ranking 2nd outside London and the South East.
- D2N2 is one of the UK’s most accessible locations – 9 million people reside within 20 miles of its boundary and 80% of the country’s population within 4 hours drive.
- D2N2 attracts around 3 million visitors and £475 million in visitor spending per year, which is 70% higher than the Midlands Engine averages.

CHALLENGES TO ADDRESS

- The labour productivity gap is persisting, with GVA per hour worked 14% below the UK average. This gap has widened over the past five years.
- 54,000 jobs are at high risk of automation with a further 413,000 likely to experience various forms of automation.
- 12/17 local authorities within the D2N2 area are identified as social mobility cold spots.
- 28% higher emissions per capita than the UK average due to concentration of energy-intensive industries.
- Poor regional rail connectivity, with many slow lines lacking electrification, and many rural areas are bypassed altogether.
- High proportion of low skilled and low earning jobs, and long-term unemployment.

1 http://www.d2n2lep.org/key-sectors/life-sciences
2 D2N2 LIS Evidence Base, v1.7: http://www.d2n2lep.org/write/Documents/D2N2_LIS_Evidence_base_v1.7.pdf, based on NOMIS, BRES 2017
Our Priorities

We are determined together to close the productivity gap with the rest of the UK. This presents challenges but also opportunities, but we stand ready to deliver more through greater collaboration and connectivity.

In 2019, D2N2 refreshed its Strategic Economic Plan (SEP) ‘Vision 2030’. The SEP sets out an overarching plan on how we move D2N2’s economy to the next level outlining the priorities to enable economic growth and bring prosperity for our region.

Building on this approach, we are now developing our Local Industrial Strategy (LIS) that works with the SEP. Our LIS will showcase our differentiating economic assets and industry strengths, which we can develop to boost productivity in the region.

We are currently reshaping our LIS to reflect the impact of the current COVID-19 crisis and reviewing all emerging evidence, including a specific focus on skills to inform the future economic strategy for the region. We are supporting partners to re-evaluate their approach to initiatives, such as the Towns Fund, that are likely to be impacted by the pandemic.

Our focus is underpinned by the clear and specific commitments we have made to achieve a zero carbon economy, and our aspirations to be a national pioneer in clean growth.

As the fastest growing economy outside London, our vision for D2N2 is a region of continued high economic growth. By 2030, D2N2 will have a transformed high-value economy; which is prosperous, healthy and inclusive, and one of the most productive in Europe.

OUR PRIORITIES FOR 2020/21 ARE TO:

• Develop a robust, evidence-based local industrial strategy that addresses both long term ambitions and recovery from COVID-19; that is agreed with government and has stakeholder buy-in.
• Continue to develop a high performing and diverse LEP that is at the leading edge of governance, with transparent and accountable decision-making.
• Ensure we are continuing to make good progress towards delivering our programmes, and that spend is evaluated and tracked.
• Increase our collaboration and influencing powers to bring about change that drives growth in the region.
Strategy and Collaboration

D2N2’s priority for 2021 is the development of an ambitious skills strategy, aligned to our Local Industrial Strategy with clear and measurable outcomes. This will build on the flagship projects already delivering change across the region. Ongoing consultation will outline the needs in our region and identify the transformational actions needed to deliver a step-change in delivering improved outcomes for our people and businesses. With consensus from partners, a vision and set of principles and priorities will be agreed to help inform our work and action planning going forward.

In response to the Government’s call for Ten new Freeports to be established, a combination of public and private sector partners have come together to form a proposal for a new East Midlands Freeport Enterprise Zone.

The partners include D2N2 and LLEP, local authorities and the key private sector businesses including EMA and major local landowners who have agreed to collaborate to develop a potential proposition for a dual site Freeport to be established in the East Midlands. The proposition will involve development sites on the East Midlands Airport and surrounding area and the current Ratcliffe-on-Soar power station site which is set to be decommissioned by 2025.

In the first instance, through the established working group, we will co-ordinate a response to the Governments consultation on Freeports due by the 13th of July 2020. Additionally, we will lead the co-ordination of a compelling bid for the region in readiness for the launch of the formal competition at the end of the year.

A key deliverable for 2021 will be refreshing the D2N2 energy strategy, which is an important first step in addressing current energy constraints and identifying actions to support cleaner growth in our region. Throughout 2021, D2N2 aims to work closely with local stakeholders, BEIS and our energy strategy group towards the development of our energy strategy, with a revised strategy scheduled for November 2020.

Our draft emerging LIS sets out clear priorities to drive long-term growth in our regional economy. We are focusing on initiatives that unleash the potential of our people and drive a step-change in our economy to unlock more equitable and inclusive growth and take a lead in the transformation towards a carbon free future.

In the light of the Covid-19 pandemic, we will refresh our LIS evidence base to ensure we are working from the new baseline of economic performance and addressing the needs of the economy to adapt, recover and grow. We will work with partners across the area to find innovative solutions to these problems as part of our approach to recovery.

D2N2 LOCAL ENTERPRISE PARTNERSHIP 2020/21 DELIVERY PLAN

09

D2N2 LOCAL INDUSTRIAL STRATEGY (LIS)

D2N2 ENERGY STRATEGY

D2N2 SKILLS STRATEGY

EAST MIDLANDS FREEPORT ENTERPRISE AREA
D2N2’s priority for 20/21 is to continue to enhance its existing strong partnership work with the public and private sectors at the local, regional and national levels. The LEP is working on a new stakeholder engagement plan to harness the power of our stakeholder network to drive our ambitions. The LEP will continue to strengthen its communications channels and continue to collaborate both formally through the established governance arrangements and informally. This includes a greater focus on engagement with businesses and developing stronger links with Government and local MPs through briefings, visits and face to face meetings.

We will continue to actively work with partners across the Midlands Engine area to support the collective vision for supporting the growth of the Midlands economy. Together we are committed to capitalising on the many opportunities ahead, including the Midlands Engine Development Corporation which will enable the Midlands to capitalise on the transformational economic opportunities linked to HS2 investment. We will also actively support other key government priorities such as clean growth, innovation, research and incubation centres and housing delivery. We will support Midlands Connect in driving forward an integrated portfolio of partner-prioritised transport initiatives – as enablers for regional growth.

STRATEGY AND COLLABORATION MILESTONES FOR 2020/21

- Finalisation and co-production of the LIS (Quarter 1).
- Develop LIS implementation strategy (Quarter 3).
- Develop new skills strategy; aligned to Local Industrial Strategy and incorporating a strong cross-cutting focus on digital needs for the economy.
- Strategically convene HE, FE and business partners to develop a strong Institute for Technology bid for D2N2.
- Confirm and outline next steps for the D2N2 the Energy Strategy.
- Develop draft frameworks for sustainable development and social inclusion.
- Evaluate Local Growth Fund (LGF) to inform future programme design to implement LIS.
- Finalise and formerly submit our East Midlands Freeport Enterprise Zone bid.
- Develop a first draft inward investment strategy for D2N2.
Governance

We have made significant changes over the last year to strengthen our overall governance and remain committed to seeking opportunities for continuous improvement across all areas of our work. We have established a new stronger model of governance that clearly sets out roles and responsibilities of the different boards and their members.

Our refreshed private sector board membership has resulted in the LEP being ahead of the Government’s gender balance target. We will continue to factor in as we undertake the recruitment of new private sector members and refreshing the representation from our HE, FE and inclusion board members.

All boards, including our main and Advisory Boards, have clear terms of reference which are publicly available.

The membership of the boards ensures the LEP's commitment to collaboration and engagement with a breadth of external stakeholders to lead on strategic development and thought leadership for the region. Further work is planned to review the business growth and innovation agenda with a key focus on productivity and to ensure they are fully supported by our delivery interventions, notably the Growth Hub.

We now have a single accountable body in place who oversees the governance of the LEP. They have supported the LEP to put in place an independent scrutiny committee with elected representatives from across the region.

D2N2 ASSURANCE FRAMEWORK

Our 2019 published Assurance Framework remains at the core of our governance. We will continue to take the actions required to remain compliant with the Government’s advice. D2N2 LEP will review policies throughout 2020/21, committed to continuous improvement, high standards of transparency and effective governance. D2N2’s Assurance Framework and other documents relating to our governance are available on D2N2 website.

GOVERNANCE MILESTONES FOR 2020/21

- Recruit to private sector board vacancies (Quarter 1).
- Refresh board membership as terms for HE, FE and Inclusion Representation come to an end in July 2020.
- Ongoing review of the Advisory Boards to ensure they remain fit for purpose.
- Each Advisory Board to have clear work programme in place.

STRATEGIC ADVISORY BOARDS

We have four strategic advisory boards that bring together private sector experts and leaders from business and the public sector to advise our LEP Board. They drive progress forward across our key areas of work and help to influence collaborative working in support of the vision for a stronger region.

During the first quarter of 2020/21, we will review the form and function of all boards to ensure they remain fit for purpose. As part of that, we will ensure that there is a consistent approach towards a clear and measurable work programme across all the boards.

ADVISORY BOARDS MILESTONES FOR 2020/21

Business Growth

- Development of a local productivity performance indicator to measure both strategic and project impact and a “what works” function to evaluate activity and highlight best practice.
- Develop D2N2 Key Account Management service for Foreign Direct Investments.
- Oversee the development of a D2N2 wide Inward Investment Strategy.

Innovation

- Review the role and remit of the Innovation Board and consider a merger with Business Growth into a single Board.
- Review perceived barriers to innovation in order to improve engagement and take up by SMEs including a proposed ‘Innovation Week’.
- Maintain a strong focus on research and innovation investment across the region as a key driver for improving productivity.

Place

- Refinement of the transformational priorities across Place.
- Continue to develop the D2N2 wide infrastructure co-ordination plan, with a particular focus on digital infrastructure and sustainable connectivity.
- Co-ordination of the Towns Fund across the region to ensure alignment to the LIS.

Skills

- Development of a skills strategy, aligned to Local Industrial Strategy with clear and measurable outcomes.
- Increasing basic and higher digital skills across the labour market.
- Ensure that the Skills Advisory Panel fulfils its role in providing key local data to inform skills priorities, including publication of a D2N2 Local Skills Report.
Delivery

This section provides a summary of our activities for delivery. These include Local Growth Fund, European Structural Investment Fund (ESIF), Business Growth and Skills and Marketing and Communications.

LOCAL GROWTH FUND (LGF)

The Local Growth Fund has allowed D2N2 to invest in projects that benefit the local area and economy. The Government has awarded a total of £257.5 million to the D2N2 area from 2015 to 2021 for capital projects to support growth. D2N2 continues to work with stakeholder to support proposals and improve the quality of applications. As we enter the last year of the programme, we will continue to monitor all projects closely reviewing their milestones regularly and take into account impacts from Covid-19 on delivery timescales.

To date, the programme has spent £210.62 Million with the balance of £42.35 Million left to be delivered during 2020/21.

Our Local Growth Fund Programme will consider 13 new projects within the next year, including:

<table>
<thead>
<tr>
<th>PIPELINE PROJECTS PENDING APPROVAL</th>
<th>LIVE PROJECTS IN 2020/21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Top Wighay Farm</td>
<td>Ashbourne Airfield</td>
</tr>
<tr>
<td>Crocus Place</td>
<td>HS2 Strategic Sites Project</td>
</tr>
<tr>
<td>Woodville to Swadlincote Regeneration Route</td>
<td>NTU Medical Technological Innovation Facility</td>
</tr>
<tr>
<td>Chesterfield Station Masterplan</td>
<td>Becketwell</td>
</tr>
<tr>
<td>Mushroom Farm</td>
<td>Riverside Business Park</td>
</tr>
<tr>
<td>OMICs Research Facility</td>
<td>N2 Town Centres</td>
</tr>
<tr>
<td>Castlevard</td>
<td>Nottingham City Hub</td>
</tr>
<tr>
<td>A46 Corridor Phase 3</td>
<td>Silk Mill World Heritage Site</td>
</tr>
<tr>
<td>Heathcoat Immersive Incubator</td>
<td>Buxton Crescent</td>
</tr>
<tr>
<td>NTU Smarter Connected Campus</td>
<td>Southern Gateway</td>
</tr>
<tr>
<td>Tollbar House</td>
<td></td>
</tr>
<tr>
<td>NTU Allied Nursing and Health Provision in Mansfield</td>
<td></td>
</tr>
<tr>
<td>Revitalising the Heart of Chesterfield</td>
<td></td>
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</tbody>
</table>

Local Growth Fund 20/21 KPIs:

<table>
<thead>
<tr>
<th>JOBS CREATED</th>
<th>HOMES CREATED</th>
<th>LEARNERS SUPPORTED</th>
<th>FUNDING TARGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,793</td>
<td>355</td>
<td>841</td>
<td>£42.35m</td>
</tr>
</tbody>
</table>

LOCAL GROWTH FUND MILESTONES FOR 2020/21:
- Full delivery of all Local Growth Fund (LGF) programmes - March 2021.
D2N2 will continue to work with the Enterprise Zone landowners to develop the sites further and attract inward investment through the next year. The LEP has allocated funding towards two new developments on the Infinity Park site which are due to deliver business cases for final funding approvals within the financial year.

The opening of the New Elizabeth Garrett Anderson Building will create floorspace for new jobs and business growth on the Nottingham Science Park site. The second phase of Nottingham Trent University’s Medical Technology Innovation Facility is due to open in the autumn on the Boots Enterprise Zone site creating specialised facilities for Med-tech businesses. Progress continues to be made at the Beeston Business Park site, and the LEP will continue to monitor the uptake of new units that have been developed at the site.

ENTERPRISE ZONE MILESTONES FOR 2020/21
• D2N2 Enterprise Zone review to maximise delivery of sites, especially at Infinity Park.

GROWING PLACES FUND MILESTONES FOR 2020/21
• Redesigned GPF Programme commissioned.

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ENTERPRISE ZONE MILESTONES FOR 2020/21
• D2N2 Enterprise Zone review to maximise delivery of sites, especially at Infinity Park.

GROWING PLACES FUND MILESTONES FOR 2020/21
• Redesigned GPF Programme commissioned.

Following the external review of the Growing Places Fund, D2N2 will continue to work with partners to identify the next steps to utilise the unallocated funding. An initial consultation process has taken place, and the LEP will continue to build on this to utilise the money with a new, refreshed product to the market taking into account any new and emerging issues as a result of the impact of Covid-19.

The LEP continues to work with existing loans and partners and will continue to ensure that all loans are recouped for recycling and future use.

GROWING PLACES FUND MILESTONES FOR 2020/21
• Redesigned GPF Programme commissioned.

D2N2’s ESIF Sub-Committee will continue to oversee the delivery of a significant portfolio of ERDF funded projects. At the time of producing this delivery plan, ESIF provisions are still being confirmed for both ERDF and ESF in 2020/21. For ESF we will be contracting the following new programmes in 2020/21:
• Careers and Employability Hub.
• The Skills Access Hub.
• Supporting progression into the Food and Drink manufacturing sector.
• Active Inclusion – multiple and complex needs.
• Youth Employment Initiative.
• Technical and construction skills for unemployed people. Intensive support for young people with additional needs who are not in education, employment or training.
• Health and social care workforce development programme.
• STEM skills in D2N2.
• Leadership and management training for SMEs.
• Healthy work.

ESIF MILESTONES FOR 2020/21
• Promote ESIF calls launched by government in line with their programme timeframe.
• Maximise delivery of ESIF within the region including co-ordinating regional response to both reserve fund.

EUROPEAN STRUCTURAL INVESTMENT FUNDS (ESIF)
PEOPLE AND SKILLS

The LEP will continue to play an important leadership role in the skills system; developing the Skills Analysis, engaging with the education and skills sector and expanding the work of Enterprise Coordinators.

Skills Advisory Panel

Skills Advisory Panels aim to bring together local employers and skills providers to pool knowledge on skills and labour market needs, and to work together to understand and address key local challenges. A Local Skills Report will be produced during 2020/21; this analysis will underpin the ‘skills’ element of our Local Industrial Strategy.

Enterprise Advisor Programme

The Enterprise Advisor Programme funded by the Careers and Enterprise Company work will continue into 2020/21 with a target to ensure full coverage across the D2N2 region. Throughout the 2020/21 academic year the focus will shift to facilitating the transition towards a more strategic, lighter touch series of ‘hub’ models across D2N2 alongside of conventional delivery against targets and milestones. Key targets for the Enterprise Adviser Network contract, which commences September 2020, are still under negotiation but are outlined as:

<table>
<thead>
<tr>
<th>TARGET</th>
<th>ANTICIPATED TARGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total number of schools engaged</td>
<td>150</td>
</tr>
<tr>
<td>% Schools matched to an Enterprise Adviser</td>
<td>100%</td>
</tr>
<tr>
<td>% Schools fully meeting Gatsby Benchmark 1</td>
<td>60%</td>
</tr>
<tr>
<td>% Schools fully meeting Gatsby Benchmark 5</td>
<td>50%</td>
</tr>
<tr>
<td>100% Engaged schools using COMPASS+</td>
<td>100%</td>
</tr>
</tbody>
</table>

PEOPLE AND SKILLS MILESTONES FOR 2020/21

• Development of a skills strategy, aligned to Local Industrial Strategy with clear measurable outcomes Publish ‘Local Skills Report’ as part of the ongoing work of the Skills Advisory Panel.
• Ensure that the Skills Advisory Panel fulfils its role in providing key local data to inform skills priorities; including publication of a D2N2 Local Skills Report.
• Expansion of the Derbyshire Careers Hub to extend benefits across High Peak and Derbyshire Dales.

BUSINESS GROWTH

We recognise the huge contribution that businesses large and small make to the local economy. We want our region to be a growth-orientated, dynamic and productive environment where businesses start up, invest, grow and thrive. Improving productivity and resilience through boosting investment, supporting business development, promoting innovation and enabling access to finance are key drivers for economic growth.

Inward Investment

A key focus for D2N2 this year is to attract new foreign direct investment into our region capitalising upon our unique opportunities and ensuring these companies remain and grow through pro-active support. The first step of this process will be the development of key account management service that builds relationships with investors, supports their growth and encourages reinvestment in the future. This will initially be focused at Foreign Direct Investments to enable a deeper understanding which could serve as the attractor for new entrants. This will lay the foundation for a new inward investment strategy to accelerate economic growth in our region.

Growth Hub

Funded by BEIS, ERDF (European Regional Development Fund) and local partners and working through a region-wide team of Business Advisors, our Growth Hub delivers information, diagnostic and brokerage (IDB) to support firms in improving business performance, upskilling their workforce and boosting growth and productivity.

Working with our partners and through the D2N2 Growth Hub, we will continue to provide the help, advice and resources required to embrace business change, enable ready access to finance, improve management skills and open up new markets. We will work with our business leaders, so they are inspired and supported to achieve their goals through strengthened leadership, partnerships, innovation and trade.

Innovation

Innovation is a vital component of any thriving economy and is important for business growth from start-up through to maturity. Building upon the findings of the D2N2 Science and Innovation Audit, our focus will be on helping business overcome barriers and embrace new product and processes to drive productivity. A key focus will be on promoting adoption amongst SMEs by forming links with our Universities and larger businesses and OEMs; making the most effective use of our innovation assets and increasing investment in R&D across the region.

BUSINESS GROWTH MILESTONES FOR 2020/21

• Development of an inward investment strategy for D2N2.
• Review mid-term evaluation of the Growth Hub.
• Development of an Innovation campaign including potential ‘Innovation Week’.
• Continue to work towards the Growth Hub’s ERDF three-year funding targets.
MARKETING AND COMMUNICATIONS

Through 2019-20, the LEP will revise its marketing and communications approach to strengthen our digital profile through social media and the launch of a new website. We will continue to strengthen our brand and creative design so that it can adapt to the needs of the LEP and promote and support the delivery of our work more effectively. This includes an update to our brand guidelines providing the necessary components for a consistent brand identity to be delivered across all our platforms.

Branding

As part of our commitment to improve communications, we will refresh our brand and creative design so that it can better adapt to the needs of the LEP and promote and support the delivery of our work more effectively. This includes an update to our brand guidelines providing the necessary components for a consistent brand identity to be delivered across all our platforms.

Multi-channel communications

We will continue our focus on direct, regular and multi-channel communications to strengthen and actively promote the work and impact of our LEP. Social media, particularly Twitter, will stay in sharp focus in 2020/21. LinkedIn will also be a priority during 2020/21 with an increase in engaging, branded and themed content.

Website

Work is currently ongoing for a new fully refreshed website, ensuring co-ordinated content, clarity of messages and consistency across our platforms. And as we develop an updated ‘narrative’ for the region, work will be ongoing to highlight a range of stories, highlighting successes to showcase the D2N2 region and our partner achievements.

MARKETING AND COMMUNICATIONS MILESTONES FOR 2020/21

- Launch of new D2N2 website.
- Review the D2N2 brand.
- Develop a database of stakeholders and businesses, to support effective and increased engagement.
- Develop stakeholder engagement plan.
- Deliver LIS communication and engagement plan.
- Develop marketing and communications strategy.
To meet the needs of a strengthened LEP and fully implement our revised governance model, a new team structure was implemented in 2019/20.

The new structure provides greater support to the board and our advisory groups and supports the enhanced role of the LEP, while remaining affordable and within budget. The new structure is designed to bring more focus and improve the delivery of our strategic and policy goals, our business and innovation growth, and our consultation and engagement.

The D2N2 Executive Team is primarily funded from government core funding, which is locally matched by the four upper tier authorities with additional funding through programme funding contributions.

### Budget summary

<table>
<thead>
<tr>
<th>Income</th>
<th>2020/21</th>
<th>2019/20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Central Government Basic Funding</td>
<td>£500,000</td>
<td>£500,000</td>
</tr>
<tr>
<td>Local Authority Funding*</td>
<td>£250,000</td>
<td>£250,000</td>
</tr>
<tr>
<td>Additional LEP review funding from Central Government</td>
<td></td>
<td>£200,000</td>
</tr>
<tr>
<td>Income from grants</td>
<td></td>
<td>£152,810</td>
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<tr>
<td>Local Growth Fund</td>
<td>£85,000</td>
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</tr>
<tr>
<td>Growth Hub</td>
<td>£25,000</td>
<td></td>
</tr>
<tr>
<td>Growing Places Fund</td>
<td>£4,500</td>
<td></td>
</tr>
<tr>
<td>Balance brought forward from previous years</td>
<td>£723,554</td>
<td>£425,655</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>£1,588,054</td>
<td>£1,528,465</td>
</tr>
</tbody>
</table>

*£62,500 each for Derbyshire County Council, Derby City Council, Nottinghamshire County Council and Nottingham City Council

<table>
<thead>
<tr>
<th>Expenditure</th>
<th>2020/21 Forecast</th>
<th>2019/20</th>
</tr>
</thead>
<tbody>
<tr>
<td>LEP Core Staff</td>
<td>£794,320</td>
<td>£557,214</td>
</tr>
<tr>
<td>Other expenditure</td>
<td>£361,213</td>
<td>£350,188</td>
</tr>
<tr>
<td><strong>Total Expenditure</strong></td>
<td>£1,155,533</td>
<td>£907,401</td>
</tr>
</tbody>
</table>

### Monitoring and Evaluation

The D2N2 LEP is involved in a range of monitoring and evaluation activity, relating to its key project, programmes and investments. Each Funding/Growth Programme has developed its own monitoring and evaluation processes, helping to record specific activities and successes as well as identifying potential risks and any lessons learnt.
This Annual Delivery Plan sets out our programme of work for 2020/21. It was approved for submission to Government by the D2N2 LEP Board on 19 May 2020. It will be regularly reviewed and monitored as we respond to the economic challenges and opportunities that impact the local and national economy.