As 2021 comes to a close, I take the opportunity to look back on the huge amount we’ve done this year. It’s also a time to reflect on how far we’ve come since we were formed in 2011.

In the decade since it was established, D2N2 has secured more than £1.5 billion in investment for the region. Our Local Growth Fund deal has successfully delivered 60 major projects and created over 10,000 jobs. We have supported 17,000 of our region’s SMEs through our Growth Hub, and we have helped to secure the UK’s only inland Freeport.

We have worked tirelessly with political, education and community leaders to support our outstanding natural assets, including Sherwood Forest and the Peak District, help grow the vibrant cities of Nottingham and Derby, and invest in our historic market towns such as Buxton, Chesterfield and Worksop.

Unlocking D2N2’s full economic potential remains our core priority. Our work over the last decade shows we have the drive and ambition to deliver our vision of delivering the biggest carbon turnaround in the country. We are determined to build on our achievements and bring forward a mixed energy economy that will attract investment and jobs.

As we look to the future, I look forward to working with our partners to unlock the expertise, creativity, and political backing to collectively deliver the sustainable economic growth that our region needs and deserves.
Interim Chief Executive’s Overview.

This is my first annual review as Interim Chief Executive and I am delighted to see how much has been achieved. When the team and I talk about our region, it is always with pride and optimism. There is incredible energy around the region to recover and rebuild our economy.

The launch of our Recovery and Growth Strategy marked a turning point for us. It has set new ambitions for the LEP team and partners and will drive the development of several exciting new initiatives, from low-carbon investments to skills projects, and work to strengthen our regions global appeal as we lead the UK’s drive towards net-zero.

One of our key developments has been creating business-led themed groups focused on low carbon and manufacturing. They are made up of business leaders - from both SMEs and large employers - who represent different sub-sectors. These groups are developing specific growth plans, responding to the immediate and urgent opportunities and challenges that face different businesses, and forging new routes to longer-term growth.

The LEP has also punched above its weight by securing £44.4 million from the Government’s Getting Building Fund, now committed to ten key projects, which will help create and safeguard 6,000 jobs. This investment will support green growth, build 1,000 new housing units, and leverage a further £400 million of public/private sector investment. Most importantly, these projects will be delivered between now and the beginning of 2022.

Other LEP funding streams continue to play a critical role in stimulating growth across the region. All remaining funds from our £257 million of Growth Deal investment previously secured by the LEP is now committed to supporting 60 projects. These projects are forecast to create and safeguard nearly 30,000 jobs and leverage a further £700 million of additional investment.

Finally, I would like to thank the Executive team and those who deliver our programmes. They have all demonstrated the utmost professionalism and commitment in what have been incredibly challenging circumstances. I look forward to working with them, the LEP Board, our partners, our local communities, and our businesses to ensure we can continue to create a sustainable and inclusive economy for everyone.

As a LEP, we remain focused on our people. This year, we have pushed forward on careers-focused activity, engaging with even more schools, and raising aspirations whilst future proofing our workforce. We have launched new Careers Hubs working with schools in every part of D2N2 to ensure students are inspired and informed about the amazing career opportunities available to them.

The LEP works in partnership with many local stakeholders, including all the region’s local authorities, MPs, educational institutions and business networks. Through the LEP Network and the Midlands Engine, we continue to develop regional collaborations which generate benefits for the region far greater than we could achieve if working alone. I would like to thank all our sponsors, partners, and stakeholders for this continued commitment to partnership working and support.

As a LEP, we remain focused on our people.
Our region.

We are the heart of England. Our place is Derby, Derbyshire, Nottingham, and Nottinghamshire, which is home to 2.2 million residents with a vibrant blend of cities, towns and rural areas. We have a proud industrial heritage, which has shaped the global economy and will continue to influence our future.

Our impact this year.

Over the last year we have worked hard to support the D2N2 economy during the Covid-19 pandemic. With the unprecedented scale of the economic shock caused by the crisis, our role is more critical than ever. We continue to work closely with local authorities, business representative groups, our universities and colleges, and the voluntary sector to help businesses get back on their feet and to support individuals to improve their skills and find new jobs.

INCREASED INVESTMENT

We have unlocked over £139 million of additional investment through our funding programmes, helping to deliver and safeguard thousands of jobs, homes and learners helping the region bounce back from the coronavirus pandemic, and supporting future growth and investment across the D2N2 region.

CHAMPIONED BUSINESS VOICE

We have engaged with nearly 3,000 new businesses providing access to business support, and convened new routes for business groups to share crucial intelligence with Government on issues such as the impact of Covid-19, EU Exit, and future skills challenges.

ECONOMIC LEADERSHIP

In partnership with the Leicester and Leicestershire LEP (LLEP), we led the successful East Midlands Freeport bid – the UK’s only Inland Freeport. Based around East Midlands Airport, the proposal has the potential to create 60,000 jobs and deliver over £2 billion to the local economy.

SUPPORTED WORKFORCE

We have worked with national and regional partners to support the region’s needs. We were the first LEP to set up a Redeployment Triage Service to match those made jobless through the Coronavirus pandemic with new work in sectors experiencing a surge in employment. We also secured an additional £5 million of European Funding to support skills, enhance access to employment and increase social inclusion.
A decade of delivery.

Since the D2N2 LEP was created in 2011, we have made a significant difference to businesses and communities across our region. Steered by a business-led Board, we have worked in partnership to attract investment to build a stronger economy and unlock opportunities to create future prosperity for the region.

Our projects.
A partnership that delivers change.

Over the last decade, we have pursued a step-change in the inclusivity, productivity and sustainability outcomes of our region’s growth. The ambitious projects we are already delivering demonstrate our determination to invest where the evidence tells us we can have the greatest impact on the region’s economy.

NOTTINGHAM CITY HUB

The LEP invested £26 million into the Nottingham College City Hub. The LEP’s single largest capital investment since formation, the City Hub will house a landmark building for Nottingham, serving 2,000 students per year, providing a single point of access for the City Hub’s facilities. The City Hub fosters and supports links to employers and industry whilst providing industry-standard vocational learning, training facilities, and resources. It will also provide new business and incubation space.

Total Project Cost: £58 million
D2N2 LGF Allocation: £30 million

THE RAIL RESEARCH AND INNOVATION CENTRE (RRC)

In 2019, the Rail Research and Innovation Centre (RRC) at the University of Derby was unveiled to the rail industry, providing expertise and technology to support the development and transport of the future rail industry. The RRC will enhance the skills of rail sector employees, support the development of new business opportunities, and assist in the attraction of new businesses to the region. The Centre will attract opportunities and greater efficiencies to rail supply chains across the UK.

Total Project Cost: £4 million
D2N2 LGF Allocation: £10 million

BECKETWELL

The Becketwell project is to support the redevelopment of the Becketwell site in Derby. Commercial regeneration of the Becketwell site in Derby city center has been an ambition of Derby City Council for years, and its a key project in an important district for the city’s economic growth. The Becketwell scheme is expected to be completed by 2023, with work already underway to bring forward a second phase to comprise a new £50 million development at the Becketwell site. The Becketwell site will be managed in a way that maximizes community benefits and commercial viability.

Total Project Cost: £217 million
D2N2 LGF Allocation: £65 million

BUXTON CRESCENT

D2N2 has invested £24 million into the redevelopment of one of Derbyshire’s most iconic buildings, the Buxton Crescent. The Grade II listed Buxton Crescent has undergone a £42 million redevelopment and restoration to create a new one of a kind, mixed-use destination in the town. The project is expected to create over 100 jobs, as well as 70 retail units on the ground floor. It will provide a £45 million boost to the local economy running over £14 million spent into the local economy by visitors, as well as a heightened profile for Buxton and its local businesses.

Total Project Cost: £248 million
D2N2 LGF Allocation: £7 million

UK ELECTRIFICATION OF AEROSPACE PROPULSION FACILITY (UEAAP)

The £6 million UEAAP project was delivered by the University of Derby’s Centre for Applied Energy Research (CAER) — alongside industry partners Astrium, the Defence & Security business of BAE Systems, and the Defence Science and Technology Laboratory (Dstl). The project will support the development of research and development projects related to the aerospace propulsion sector. The project will also support the creation of new jobs and businesses in the region.

Total Project Cost: £58 million
D2N2 LGF Allocation: £7 million

The Midlands Engine Investment Fund

The Midlands Engine Investment Fund, supported by the D2N2 LEP, is a collaboration between the British Business Bank and the Government’s Midlands Engine programme to reinvigorate the Midlands. The fund reached the milestone of investing £100 million in the region’s small and medium-sized enterprises (SMEs) in 2017. To improve the finance landscape for smaller firms in the Midlands, the fund reached the milestone of investing £100 million in the region’s small and medium-sized enterprises (SMEs) in 2017. To improve the finance landscape for smaller firms in the Midlands, the fund reached the milestone of investing £100 million in the region’s small and medium-sized enterprises (SMEs) in 2017.
Growth funding.

“To meet the region’s ambitions, we manage funding from a range of different sources invested through the LEP to identify investments and projects that will regenerate our communities.”

The D2N2 LEP secured £257.4 million of Local Growth Funding from 2015 to 2021 through three Growth Deals with Government. One of our key priorities this year has been to deliver the final year of the programme. Our Local Growth Fund brings together local, national and private sector partners to deliver transformational capital projects that benefit the local area and economy.

By 2035, our local growth fund will deliver:

- 29,000 jobs/apprenticeships
- 10,700 new homes
- £700m additional investment
- 2,000 learners

**REGENERATION OF FORMER BRICKWORKS**

The £16.5 million Vesuvius project in Worksop will eventually create almost 1,000 new jobs and contribute £23 million per year to the area’s economy. Wider local benefits include apprenticeships, training and skills development.

In 2020, ASDA opened a new foodstore and petrol filling station on the site and earlier this year, a 0.85 acre plot was sold to Nottinghamshire Fire and Rescue Service for a new £3.4 million fire station and practice tower.

More recently, planning permission was granted to Travis Perkins for a new builders merchants facility.

The LEP has allocated £12 million towards the SmartParc project. The collaborative hub at Spondon, Derby will create 3,000 direct jobs.

**EUROPEAN FUNDING PROGRAMME**

The LEP was allocated £235 million from the 2014-20 European Structural Investment Fund (ESIF) Growth Programme to stimulate growth and jobs. The LEP is responsible for the strategic oversight of ESIF on behalf of the Government. This year, working with local partners and stakeholders, we have invested in opportunities to help local areas grow, and supported investment in innovation, businesses, skills, and employment in line with the programme’s aims and objectives. In some cases, projects have been extended to the end of 2023.

**GETTING BUILDING FUND (BGF)**

In July 2020, the Ministry of Housing, Communities and Local Government confirmed an allocation of £44.4 million to the LEP for a wide-ranging package of projects that can be delivered within 18 months (to March 2022) to support the local economy. This funding is supporting ten projects across the region, all of which will contribute to the long-term green growth of the region.

**FUTURE PROOFING OUR FOOD INDUSTRY**

Climate change has highlighted the need for far-reaching industry change and, in response, SmartParc will provide a new sustainable blueprint for the food industry. The site will also be home to a Food Manufacturing Technology Centre of Excellence for future-proof the food industry, offering education and career opportunities to secure both the local and global food supply chain.

The LEPs £4.48 million investment from the Local Growth Fund is transforming a former brickworks site into a business and commercial hub, with phase one completed in October 2021.
**Peopl and skills.**

“The LEP continues to play a crucial leadership role in the skills system, developing skills analysis, engaging with employers, the education and skills sector, and expanding the work of Enterprise Coordinators.”

**SKILLS BOOTCAMPS**

In January 2021, the LEP secured funding for a pilot digital bootcamps programme. Bootcamps are high-quality short courses, normally around 12 weeks, designed to equip adults with Level 3+ digital skills. Unemployed participants are guaranteed a job interview at completion, while employed participants have clear career progression identified by their employers. Four hundred individuals participated in the initial programme, with over half being female. Bootcamp delivery has been extended into 2021/22, and the LEP has been successful with another bid to increase delivery and expand into the Greater Lincolnshire, Leicester and Leicestershire area.

**CAREERS HUBS**

In 2019, the LEP brought the Careers Hub model to 21 schools in North Derbyshire, and in 2021 funding was secured to expand our Careers Hub model and work with every state funded secondary school and college in the D2N2 area. Careers Hubs play a key role in supporting localised skills development, providing high quality delivery of careers advice and guidance, working closely with local businesses and our 130 Enterprise Adviser volunteers drawn from local employers. Their development is part of an expansion announced by the Department for Education and The Careers and Enterprise Company.

**UNIVERSAL DIGITAL SKILLS MODULE**

The D2N2 LEP is working with further education colleges in our region to drive collaboration on digital skills training. Our curriculum mapping exercise in 2020 identified that there was a gap in basic digital literacy for students on courses not related to Information and Communications Technology (ICT). The colleges have developed a new module on key digital skills, which has been completed and tested, with roll-out to all D2N2 colleges from September 2021. This means that all students at D2N2 Further Education colleges will have the chance to gain the basic digital skills they need, no matter what subject they are studying.

**OPENING DOORS FOR YOUNG PEOPLE**

Launched in February 2021, the Open Doors programme gives 25 young people the opportunity to take part in a series of sessions led by Motorpoint UK, to gain an insight into the business, meet employees, and complete work-related tasks. The Coronavirus pandemic has presented a number of challenges to people with SEND and the Virtual sessions have allowed the students to see into the world of work despite the current pandemic; delivering this virtually has actually opened up the opportunity for students to meet people from across our business, with the restrictions of geographical locations being taken away by video technology.”

Emma Wilson
People Development Manager at Motorpoint UK

The D2N2 LEP, Horizons 6th Form, and Motorpoint UK have been working in partnership to improve employment opportunities for people with Special Education Needs and Disabilities (SEND) in Derby.
Business growth and innovation.

“We recognise the huge contribution that businesses, large and small, make to the local economy. We will continue to champion the benefits of innovation, research, and development in our key sectors to support our region’s recovery and growth.”

**D2N2 INVESTOR DEVELOPMENT SERVICE**

With support from the Department for International Trade and Investment (DIT) and our local authority partners we have launched our D2N2 Investor Development Service to provide a free account management service to foreign owned companies based in the region. The new service provides regular market intelligence and facilitates new opportunities, as well as providing a conduit to localised Government support.

**MANUFACTURING ADVISORY PANEL**

June 2021 saw the inaugural meeting of the LEP’s Manufacturing Advisory Panel. The panel aims to support and accelerate the growth, productivity, and competitiveness of the manufacturing economy in the region with a particular focus on promoting the digital technologies to drive change and prosperity. Led by Martin Rigley MBE, Chief Executive Officer and Managing Director of Lindhurst Engineering, the panel’s private and public sector members include local manufacturing business leaders, the region’s universities, local authorities, and business organisations including Make UK.

“Manufacturing is key to the prosperity of D2N2. The need to ensure our manufacturers are equipping themselves with the skills and technologies to boost their competitiveness, has never been so important.”

Charlotte Horobin
Region Director for Make UK in the Midlands and East

**D2N2 GROWTH HUB**

Funded by the European Regional Development Fund (ERDF), our Growth Hub is a vital network for growing ambitious businesses across Derby, Derbyshire, Nottingham, and Nottinghamshire. It provides free, relevant, and impartial support to help achieve their growth ambitions. This year, the Growth Hub has generated over 5,000 referrals for business support and finance providers. They have also provided nearly £2 million of ERDF grants to help over 50 small and medium-sized businesses to grow.

**D2N2 GROWTH HUB**

MANUFACTURING ADVISORY PANEL

**D2N2 GROWTH HUB**

MANUFACTURING ADVISORY PANEL

Nottinghamshire based The Production Lab, an award-winning clothing development and production company, took advantage of our Growth Hub’s services to join our Peer Networks scheme - a peer-to-peer networking programme for SMEs.

As a business owner, Fazane Fox felt very isolated before joining the network, especially during lockdown, with no one to turn to for advice. However, after joining the network, Fazane was able to chat through several issues she had with fellow members who offered advice, support, and leads for other businesses to help.

As a consequence, she has been able to double the business turnover.

“The benefits have been amazing. The advice and support given from my fellow members had been outstanding. Everyone is very warm, friendly, down-to-earth, honest, and very knowledgeable. I feel like not only do I have a new set of friends now but people that will support me going forward. It’s like a weight has been lifted.”

Fazane Fox, The Production Lab

**BUILDING TRUSTED CONNECTIONS**

Charlotte Horobin
Region Director for Make UK in the Midlands and East

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Fazane Fox, The Production Lab
Our funding.

The majority of our funding comes from the Government’s Local Growth Fund (Growth Deal). The LEP also receives funding from our Enterprise Zones and other Government initiatives, for example from the Department for Business, Energy, and Industrial Strategy (BEIS). In addition, we play a key role in managing the region’s £226.1 million European Structural and Investment Funds, ensuring they are creating the right opportunities for the region.

The majority of our expenditure is made through our Growth Deal programme, via grant payments, plus running costs to operate and help deliver these programmes. Other expenditure includes our staff and office costs, running costs, and funding awarded to external partners and projects.

<table>
<thead>
<tr>
<th>INCOME 2020/21</th>
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<tbody>
<tr>
<td>Grants and operational income</td>
<td>£68,432,338</td>
</tr>
<tr>
<td>Interest</td>
<td>£70,164</td>
</tr>
<tr>
<td>TOTAL INCOME</td>
<td>£68,502,502</td>
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<table>
<thead>
<tr>
<th>EXPENDITURE 2020/21</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grant expenditure</td>
<td>£66,186,168</td>
</tr>
<tr>
<td>Staff costs (incl travel)</td>
<td>£861,310</td>
</tr>
<tr>
<td>Running costs, fees and bad debts</td>
<td>£448,465</td>
</tr>
<tr>
<td>Other</td>
<td>£480</td>
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<tr>
<td>TOTAL EXPENDITURE</td>
<td>£69,496,423</td>
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<table>
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<tr>
<th>NET DEFICIT/SURPLUS 2020/21</th>
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<tbody>
<tr>
<td>TOTAL</td>
<td>£993,921</td>
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</table>

<table>
<thead>
<tr>
<th>RESERVES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL</td>
<td>£25,890,626</td>
</tr>
</tbody>
</table>

Our future plans.

“Supporting economic recovery and delivering our strategic priorities will guide our work for the forthcoming year.”

STRATEGY
We will continue to deliver on our Recovery and Growth strategy, building on the work we did for the Local Industrial Strategy and strengthening our approach to achieving Net Zero. We will start work to mobilise our green growth priorities by progressing feasibility work through our new Low Carbon Growth Group and Hydrogen Task Force to deliver opportunities for investment and jobs.

LEP REVIEW
The Government is expected to conclude its Local Enterprise Partnership Review in the coming months. It will set out our role and responsibilities in the future. Following this, we will make any changes to our governance and operational structure which are required. Similarly, the Growth Hub national evaluation may require modifications to the operation of our services long term.

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LEP REVIEW
For our full Financial Statement please visit the D2N2 website.
Economic context.

D2N2 is home to some of the country’s leading businesses, world-class universities, and a proud heritage of innovation.

Our Recovery and Growth strategy builds on our successes and focuses on the opportunities that will enable us to grow our economy quickly and sustainably, while improving the long-term health of the environment. We want to ensure our people are leading healthy lives, able to celebrate and take pride in where they live, and grow our economy collectively across the D2N2 region.

<table>
<thead>
<tr>
<th>Indicator</th>
<th>2010-2021 Value</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Productivity</td>
<td>£48,117</td>
<td>(-16.3%)</td>
</tr>
<tr>
<td>Start-up Rate</td>
<td>11.5%</td>
<td>(-1.7%)</td>
</tr>
<tr>
<td>Business Survival Rate</td>
<td>42.8%</td>
<td>(-0.3%)</td>
</tr>
<tr>
<td>Higher Qualifications</td>
<td>38.4%</td>
<td>(-4.4%)</td>
</tr>
<tr>
<td>Economic Activity Rate</td>
<td>78.9%</td>
<td>(-0.2%)</td>
</tr>
<tr>
<td>Employment Rate</td>
<td>75.1%</td>
<td>(-0.7%)</td>
</tr>
<tr>
<td>Housing Affordability</td>
<td>6.3</td>
<td>(-20.8%)</td>
</tr>
<tr>
<td>Healthy Life Expectancy</td>
<td>60.2</td>
<td>(-5.0%)</td>
</tr>
<tr>
<td>C02 Per Head (Tonnes)</td>
<td>6.3</td>
<td>(+28.6%)</td>
</tr>
<tr>
<td>Employment Rate</td>
<td>75.1%</td>
<td>(+0.7%)</td>
</tr>
<tr>
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<td>(-5.0%)</td>
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<tr>
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<td>(+28.6%)</td>
</tr>
</tbody>
</table>

Notes:
The colour of each indicator reflects its position relative to England’s average, the percentage difference is stated in brackets.
Green: the latest value is at least 5% above the average.
Grey: the latest value is between 5% below or 5% above the average.
Purple: the latest value is at least 5% below the average.

Productivity is measured by GVA per full-time equivalent worker. Higher level qualifications is measured by the proportion of the working-age population with a level 4 qualification and above. The ratio of median house price to gross annual resident earnings is used to measure housing affordability (lower is better).
The Board.

The D2N2 Board has 16 members, bringing together business, local authority, skills, education, and community representatives to ensure that our work meets the needs of the region. The Board approves the LEP’s significant and strategic decisions, including its annual budget and business plans. It also retains overall responsibility for risk and performance. All our board members give their time voluntarily.

Elizabeth Fagan - CBE
Chair - D2N2

David Williams
Deputy Chair - Geldars LLP

James Brand
Managing Director - United Cast Bar

Graham Cartledge - CBE
Chairman - Handley House

Andrew Cosgrove
Principal, Derby College Group - Further Education Representation

Tim Freeman
Deputy Managing Director - Toyota Motor Manufacturing UK

Cllr. Barry Lewis
Leader - Derbyshire County Council

Cllr. David Mellen
Leader - Nottingham City Council

Cllr. Chris Poulter
Leader - Derby City Council

Becky Rix
Owner and Marketing Director - Roadgas Limited

Cllr. Simon Robinson
Leader - Rushcliffe Borough Council

Viv Russell
Group Managing Director - The Longcliffe Group

Professor Shearer West - CBE
Vice Chancellor - The University of Nottingham - Higher Education Representative

Clare James CBE
Managing Director - East Midlands Airport

Our Assurance Framework sets out clearly how the LEP operates. It ensures that Government, our partners, stakeholders, and members of the public have confidence in the way that we conduct our business and that we have high quality governance arrangements in place. The framework is reviewed regularly and strengthened in light of strategic and operational requirements and new national guidance.

Advisory Boards

Our Advisory Boards bring together over 200 partners to support the D2N2 Board, strengthen our governance, and create greater collaboration and inclusivity in our decision making.

We continually review our Advisory Boards to ensure they remain fit for purpose and support our ambitions.

Our three Advisory Boards are:
- Place
- Business Growth and Innovation
- People and Skills

D2N2 publishes all Board and Advisory Board meeting documents and minutes on our website. You can also read more about our governance and decision-making processes in our Assurance Framework on our website. Search ‘D2N2 Board’ on the D2N2 website for more information.