

## "Our work over the last decade shows we have the creativity and ambition to deliver the biggest carbon turnaround in the country and bring forward a mixed energy economy that will shape the future and attract investment and jobs."

## Foreword.

As 2021 comes to a close, I take the opportunity to look back on the huge amount we've done this year. It's also a time to reflect on how far we've come since we were formed in 2011.

In the decade since it was established, D2N2 has secured more than £1.5 billion in investment for the region.

Our Local Growth Fund deal has successfully delivered 60 major projects and created over 16,000 jobs. We have supported 17,000 of our region's SMEs through our Growth Hub, and we have helped to secure the UK's only inland Freeport.

We have worked tirelessly with political, education and community leaders to support our outstanding natural assets, including Sherwood Forest and the Peak District, help grow the vibrant cities of Nottingham and Derby, and invest in our historic market towns such as Buxton, Chesterfield and Worksop.

Unlocking D2N2's full economic potential remains our core priority. Our work over the last decade shows we have the drive and ambition to deliver our vision of delivering the biggest carbon turnaround in the country. We are determined to build on our achievements and bring forward a mixed energy economy that will attract investment and jobs.

As we look to the future, I look forward to working with our partners to unlock the expertise, creativity, and political backing to collectively deliver the sustainable economic growth that our region needs and deserves.



**Elizabeth Fagan CBE** D2N2 Chair

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## Interim Chief Executive's Overview.

This is my first annual review as Interim Chief Executive and I am delighted to see how much has been achieved. When the team and I talk about our region, it is always with pride and optimism. There is incredible energy around the region to recover and rebuild our economy.

The launch of our Recovery and Growth Strategy marked a turning point for us. It has set new ambitions for the LEP team and partners and will drive the development of several exciting new initiatives, from low carbon investments to skills projects, and work to strengthen our region's global appeal as we lead the UK's drive towards net-zero.

One of our key developments has been creating business-led themed groups focused on low carbon and manufacturing. They are made up of business leaders - from both SMEs and large employers - who represent different subsectors. These groups are developing specific growth plans - responding to the immediate and urgent opportunities and challenges that face different businesses - and forging new routes to longer-term growth.

The LEP has also punched above its weight by securing £44.4 million from the Government's Getting Building Fund, now committed to ten key projects, which will help create and safeguard 6,000 jobs. This investment will support green growth, build 1,000 new housing units, and leverage a further £400 million of public/private sector investment. Most importantly, these projects will be delivered between now and the beginning of 2022.

Other LEP funding streams continue to play a critical role in stimulating growth across the region. All remaining funds from our £257 million of Growth Deal investment previously secured by the LEP is now committed to supporting 60 projects. These projects are forecast to create and safeguard nearly 30,000 jobs and leverage a further £700 million of additional investment.

As a LEP, we remain focused on our people. This year, we have pushed forward on careers-focused activity, engaging with even more schools, and raising aspirations whilst future proofing our workforce. We have launched new Careers Hubs working with schools in every part of D2N2 to ensure students are inspired and informed about the amazing career opportunities available to them.

The LEP works in partnership with many local stakeholders, including all the region's local authorities, MPs, educational institutions and business networks. Through the LEP Network and the Midlands Engine, we continue to develop regional collaborations which generate benefits for the region far greater than we could achieve if acting alone. I would like to thank all our sponsors, partners, and stakeholders for this continued commitment to partnership working and support.

Finally, I would like to thank the Executive team and those who deliver our programmes. They have all demonstrated the utmost professionalism and commitment in what have been incredibly challenging circumstances. I look forward to working with them, the LEP Board, our partners, our local communities, and our businesses to ensure we can continue to create a sustainable and inclusive economy for everyone.



Will Morlidge
Interim D2N2 Chief Executive

"As a LEP, we remain focused on our people."

## Our region.

We are the heart of England. Our place is Derby, Derbyshire, Nottingham, and Nottinghamshire, which is home to 2.2 million residents with a vibrant blend of cities, towns and rural areas. We have a proud industrial heritage, which has shaped the global economy and will continue to influence our future.



## Our impact this year.

Over the last year we have worked hard to support the D2N2 economy during the Covid-19 pandemic. With the unprecedented scale of the economic shock caused by the crisis, our role is more critical than ever. We continue to work closely with local authorities, business representative groups, our universities and colleges, and the voluntary sector to help businesses get back on their feet and to support individuals to improve their skills and find new jobs.

## **INCREASED INVESTMENT**

We have unlocked over £139 million of additional investment through our funding programmes, helping to deliver and safeguard thousands of jobs, homes and learners helping the region bounce back from the coronavirus pandemic, and supporting future growth and investment across the D2N2 region.

## **CHAMPIONED BUSINESS VOICE**

We have engaged with nearly 3,000 new businesses providing access to business support, and convened new routes for business groups to share crucial intelligence with Government on issues such as the impact of Covid-19, EU Exit, and future skills challenges.

## **ECONOMIC LEADERSHIP**

In partnership with the Leicester and Leicestershire LEP (LLEP), we led the successful East Midlands Freeport bid - the UK's only inland Freeport. Based around East Midlands Airport, the proposal has the potential to create 60,000 jobs and deliver over £2 billion to the local economy.

## SUPPORTED WORKFORCE

We have worked with many national and regional partners to support the region's needs. We were the first LEP to set up a Redeployment Triage Service to match those made jobless through the Coronavirus pandemic with new work in sectors experiencing a surge in employment. We also secured an additional £6 million of European Funding to support skills, enhance access to employment and increase social inclusion.



## A decade of delivery.

Over £550 million Over £1 billion **Created over** of additional of public funding 18,500 jobs secured for our investment unlocked as a result of our usinesses and apprenticeships. Over 17.000 Supported over £69.5 million businesses 12.000 learners invested in skills supported through and over 160 to support the our D2N2 workforce of the and colleges. future. £18 is returned to and 800 the local economy businesses for every £1 invested protected from hrough our ocal Growth Fund. Since the D2N2 LEP was created in 2011 we have made a significant difference 6.600 premises to businesses and communities across superfast our region. Steered by a business-led Board, we have worked in partnership to attract investment to build a stronger economy and unlock greenhouse gas opportunities to create future emissions by prosperity for the region.

# projects.

#### D2N2 WIDE

D2N2 Careers Hub (The Careers and Enterprise Company) Skills Bootcamps (Plan for Jobs)

D2N2 Growth Hub

GRADS for D2N2

Driving Research and Innovation

Energy Innovation and Collaboration -Energy for Business

Upscaler

INSTILS (Inspiring Networking to Stimulate Technology Innovation in Life Sciences)

FEAST (Food Enterprise Advisory Support Team)

ENSCITE (Centre for Supply Chain Competitiveness in

Transport Engineering)

Your Time

**Growing Enterprise** 

**Unlocking Potential** 

D2N2 SME Growth and Innovation Programme

Better Off in Business

Invest in D2N2

**Enabling Innovation** 

Catalysing Growth

The D2N2 Digital Business Growth Programme

The Big House

Skills Support for the Workforce Skills Support for Redundancy

Priority Skills for D2N2 SMEs

Wav2Work

iProgramme for the unemployed

iProgramme for the employed

Skills Access Hub

Taste Local

SAIL (Smart and Inclusive Leadership)

Branch out in STEM

Community Grants Programme

Building Better Opportunities (Towards Work, Money Sorted in D2N2 and Opportunity and Change)

Productivity through innovation

Internationalising SMEs

Step Forward

Careers Local

Links to Work (Inspire Local)

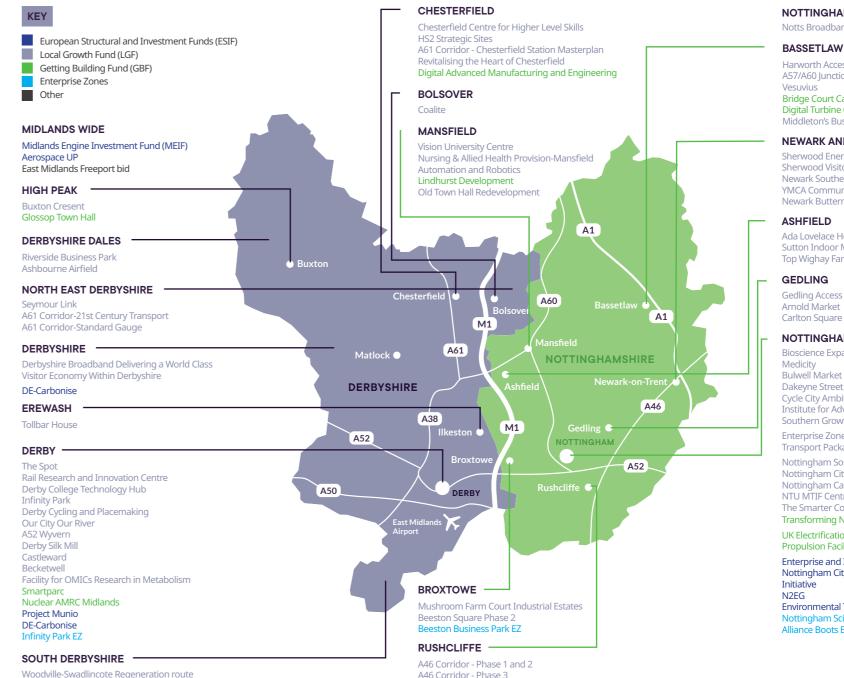
Employ Local

Skills Local Move Ahead

5.600 tonnes.

Get Ahead

Drakelow Park



Bingham Arena

#### **NOTTINGHAMSHIRE WIDE**

Notts Broadband

#### **BASSETLAW**

Harworth Access Road A57/A60 Junction Worksop

**Bridge Court Campus** 

Digital Turbine Centre Middleton's Business Hub

#### **NEWARK AND SHERWOOD**

Sherwood Energy Village **Sherwood Visitor Centre** Newark Southern Link Road YMCA Community and Activity Village Newark Buttermarket Redevelopment

#### **ASHFIELD**

Ada Lovelace House Sutton Indoor Market Top Wighay Farm

#### **GEDLING**

Arnold Market Carlton Square

#### **NOTTINGHAM**

Bioscience Expansion Medicity Bulwell Market

Dakevne Street Cycle City Ambition

Institute for Advanced Manufacturing Southern Growth Corridor

Enterprise Zone Sustainable

Transport Package

Nottingham Southern Gateway Nottingham City Hub

Nottingham Castle NTU MTIF Centre

The Smarter Connected Campus-NTU Transforming Nottingham's Southside

UK Electrification of Aerospace Propulsion Facility

Enterprise and Innovation Centre Nottingham City Youth Employment Initiative

**Environmental Technology Centre** Nottingham Science Park EZ Alliance Boots EZ

2021 D2N2 Annual Review 9

## A partnership that delivers change.

Over the last decade, we have pursued a step-change in the inclusivity, productivity and sustainability outcomes of our region's growth. The ambitious projects we are already delivering demonstrate our determination to invest where the evidence tells us we can have the greatest impact on the region's economy.

#### **NOTTINGHAM CITY HUB**

The LEP invested £30 million into the Nottingham College City Hub, the LEP's single largest capital investment since it was formed. Opened in 2020, the City Hub campus is a landmark building for Nottingham, serving 2,000 students per year, providing high-quality college and community facilities. The Hub fosters and supports links to employers and industry whilst providing industry-standard vocational learning, training facilities, and resources. It will also provide new business and incubation space.





## THE RAIL RESEARCH AND INNOVATION CENTRE (RRIC)

In June 2019, the Rail Research and Innovation Centre (RRIC) at the University of Derby was unveiled to the rail industry, providing expertise and technology to transform the development of rail transport. The RRIC will enhance the skills of rail sector employees, support businesses and develop new collaborative research projects to unlock opportunities and greater efficiencies to rail supply chain businesses in the region.

Total Project Cost: £1.4 million D2N2 LGF Allocation: £902.600



### **BIOCITY**

BioCity in Nottingham was founded in September 2003 and houses over 60 companies and 500 people. The initiative's success, which boasts a 91% start-up survival rate, has been helped by the support of Nottingham's universities, on-site patenting experts and partners from legal and financial service firms. In 2017, a striking state-of-the-art £30m 'Discovery Centre' extension opened, enabled by investment from the D2N2 LEP via our Local Growth Fund.

Total Project Cost: £31.3 million
Total LGF Allocation: £6.5 million



#### BECKETWELL

D2N2 is proud to be supporting the redevelopment of the Becketwell site in Derby. Commercial regeneration of the Becketwell site in Derby city centre has been an ambition of Derby City Council for years, and it is a key project in its City Centre Masterplan. Completion of the first phase of the scheme is expected by early 2023, with work already underway to bring forward a second phase to comprise a new 3,500-capacity performance and conference venue.

Total Project Cost: £200 million
Total LGF Allocation: £8.1 million



## MANSFIELD AUTOMATION AND ROBOTICS TRAINING CENTRE

D2N2 has invested just over £670k towards the development of a new Automation and Robotics Training Centre at Vision West Nottinghamshire College's Suttonin-Ashfield campus. The new facility will deliver a proactive response to the development of skills and raise the number of higher-skilled roles within the future workforce in Engineering, Manufacturing and Distribution. The project will support skills delivery to over 1,100 learners and safeguard jobs for years to come in Nottinghamshire.

Total Project Cost: £1.4 million D2N2 LGF Allocation: £673.618



#### REVITALISING THE HEART OF CHESTERFIELD

D2N2 is supporting the £3.25 million improvement works to Chesterfield outdoor market and an extension of the public space in the town's Northern Gateway area. In addition, D2N2 has provided funding for several infrastructure projects based in Chesterfield, including the Hollis Lane Link Road, the station area redevelopment, improvements to the A61, and the Chesterfield Centre for Higher Level Skills.

Total Project Cost: £3.25 million
Total LGF Allocation: £650,000



#### UNLOCKING GROWTH IN N2 TOWN CENTRES

D2N2 is supporting a Nottinghamshire County Council programme to reinvigorate Nottinghamshire town and local centres, including Kirkby-in-Ashfield, Worksop, Beeston, Arnold, Carlton, Bingham, Mansfield and Newark. Alongside this work, D2N2 has continued to work with partners across our region on two independent government schemes - Future High Streets Fund and Towns Fund - to renew and reshape our town centres and high streets.

Total Project Cost: £20 million
D2N2 LGF Allocation: £7.6 million



#### THE MIDLANDS ENGINE INVESTMENT FUND

The Midlands Engine Investment Fund, supported by the D2N2 LEP, is a collaboration between the British Business Bank and ten Local Enterprise Partnerships (LEPs) in the West Midlands and East Midlands. The Government's British Business Bank launched the £250 million fund in 2017 to improve the finance landscape for smaller businesses in the Midlands. This year the fund reached the milestone of investing £100 million in the region's small business making 481 investments in 350 businesses located across the Midlands.

D2N2 ERDF contribution: £11.75 million



#### **BUXTON CRESCENT**

D2N2 LEP has invested £2m into the redevelopment of one of D2N2's most historic and magnificent buildings, Buxton Crescent in Derbyshire. The Grade I listed Buxton Crescent has undergone a £70m redevelopment and restoration to create an 80-bedroom, luxury hotel and spa business, as well as six retail units on the ground floor. It will provide a £4.5 million boost to the local economy through new spa-related businesses, as well as a heightened profile for Buxton's tourism offer.

Total Project Cost: £68.4 million
Total LGF Allocation: £2 million



## UK ELECTRIFICATION OF AEROSPACE PROPULSION FACILITY (UKEAPF).

Hosted within the new Power Electronics and Electrical Machines Centre at the University of Nottingham, the UK Electrification of Aerospace Propulsion Facility (UKEAPF) will support the East Midlands vision to be the world's foremost location for low carbon aerospace innovation. At a national level, UKEAPF will support the government's target of raising research and development investment and contribute to the Government 10 point green plan by supporting increased decarbonisation in a key sector.

Total Project Cost: £16.8 million
Total GBF Allocation: £7.6 million



LGF = Local Growth Fund, GBF = Getting Building Fund.

## Growth funding.

"To meet the region's ambitions, we manage funding from a range of different sources invested through the LEP to identify investments and projects that will regenerate our communities."



## THE LOCAL GROWTH FUND (LGF)

The D2N2 LEP secured £257.4 million of Local Growth Funding from 2015 to 2021 through three Growth Deals with Government. One of our key priorities this year has been to deliver the final year of the programme. Our Local Growth Fund brings together local, national, and private sector partners to deliver transformational capital projects that benefit the local area and economy.

By 2035, our local growth fund will deliver:











The D2N2 LEP's £4.48 million investment from the Local Growth Fund is transforming a former brickworks site into a business and commercial hub, with phase one completed in October 2021.

## REGENERATION OF FORMER BRICKWORKS

The £16.5 million Vesuvius project in Worksop will eventually create almost 1,000 new jobs and contribute £23 million per year to the area's economy.

Wider local benefits include apprenticeships, training and skills development. In 2020, ASDA opened a new foodstore and petrol filling station on the site and earlier this year, a 0.85 acre plot was sold to Nottinghamshire Fire and Rescue Service for a new £3.4 million fire station and practice tower. More recently, planning permission was granted to Travis Perkins for a new builders merchants facility.



## **EUROPEAN FUNDING PROGRAMME**

The LEP was allocated £226 million from the 2014-20 European Structural Investment Fund (ESIF) Growth Programme to stimulate growth and jobs. The LEP is responsible for the strategic oversight of ESIF on behalf of the Government. This year, working with local partners and stakeholders, we have invested in opportunities to help local areas grow, and supported investment in innovation, businesses, skills, and employment in line with the programmes' aims and objectives. In some cases, projects have been extended to the end of 2023.



## **GETTING BUILDING FUND (BGF)**

In July 2020, the Ministry of Housing, Communities and Local Government confirmed an allocation of £44.4 million to the LEP for a wide-ranging package of projects that can be delivered within 18 months (to March 2022) to support the local economy. This funding is supporting ten projects across the region, all of which will contribute to the long-term green growth of the region.









The LEP has allocated £12 million towards the SmartParc project. The collaborative hub at Spondon, Derby will create 5,000 direct jobs.

## **FUTURE PROOFING OUR FOOD INDUSTRY**

Climate change has highlighted the need for far-reaching industry change and, in response, SmartParc will provide a new sustainable blueprint for the food industry. The site will also be home to a Food Manufacturing Technology Centre of Excellence to future-proof the food industry, offering education and career opportunities to secure both the local and global food supply chains.

## People and skills.

"The LEP continues to play a crucial leadership role in the skills system, developing skills analysis, engaging with employers, the education and skills sector, and expanding the work of Enterprise Coordinators."

studying.

**UNIVERSAL DIGITAL SKILLS MODULE** 

The D2N2 LEP is working with further education colleges in our

Our curriculum mapping exercise in 2020 identified that there

was a gap in basic digital literacy for students on courses not

related to Information and Communications Technology

(ICT). The colleges have developed a new module on key

region to drive collaboration on digital skills training.

digital skills, which has been completed and tested,

with roll out to all D2N2 colleges from September

2021. This means that all students at D2N2

Further Education colleges will have the

need, no matter what subject they are

chance to gain the basic digital skills they

## **SKILLS BOOTCAMPS**

In January 2021, the LEP secured funding for a pilot digital bootcamps programme. Bootcamps are high-quality short courses, normally around 12 weeks, designed to equip adults with Level 3+ digital skills. Unemployed participants are guaranteed a job interview at completion, while employed participants have clear career progression identified by their employers. Four hundred individuals participated in the initial programme, with over half being female. Bootcamp delivery has been extended into 2021/22, and the LEP has been successful with another bid to increase delivery and expand into the Greater

Lincolnshire. Leicester and Leicestershire area.

## **CAREERS HUBS**

ENTERPRISE COMPANY

In 2019, the LEP brought the Careers Hub model to 21 schools in North Derbyshire, and in 2021 funding was secured to expand to our Careers Hub model and work with every state funded secondary school and college in the D2N2 area. Careers Hubs play a key role in supporting localised skills development, providing high quality delivery of careers advice and guidance, working closely with local businesses and our 130 Enterprise Adviser volunteers drawn from local employers. Their development is part of an expansion announced by the Department for Education and The Careers and Enterprise Company.

## **OPENING DOORS FOR YOUNG PEOPLE**



The D2N2 LEP, Horizons 6th Form, and Motorpoint UK have been working in partnership to improve employment opportunities for people with Special Education Needs and Disabilities (SEND) in Derby.

Launched in February 2021, the Open Doors programme gives 25 young people the opportunity to take part in a series of sessions led by Motorpoint UK, to gain an insight into the business, meet employees, and complete work-related tasks. The Coronavirus pandemic has presented a number of challenges to people with SEND and the virtual sessions have been used to inspire our young people and showcase new opportunities.

"The virtual employer encounter sessions have allowed the students to see into the world of work despite the current pandemic; delivering this virtually has actually opened up the opportunity for students to meet people from across our business, with the restrictions of geographical locations being taken away by video technology."

Emma Wilson
People Development Manager at Motorpoint UK

Business growth and innovation.

"We recognise the huge contribution that businesses, large and small, make to the local economy. We will continue to champion the benefits of innovation, research, and development in our key sectors to support our region's recovery and growth."

## **D2N2 GROWTH HUB**

Funded by the European Regional Development Fund (ERDF), our Growth Hub is a vital network for growing ambitious businesses across Derby, Derbyshire, Nottingham, and Nottinghamshire. It provides free, relevant, and impartial support to help achieve their growth ambitions. This year, the Growth Hub has generated over 9,000 referrals for business support and finance providers. They have also provided nearly £2 million of LEP grants to help over 500 small and medium-sized businesses to grow.

## **D2N2 INVESTOR DEVELOPMENT SERVICE**

With support from the Department for International Trade and Investment (DIT) and our local authority partners we have launched our D2N2 Investor Development Service to provide a free account management service to foreign owned companies based in the region. The new service provides regular market intelligence and facilitates new opportunities, as well as providing a conduit to localised Government support.

## MANUFACTURING ADVISORY PANEL

June 2021 saw the inaugural meeting of the LEP's Manufacturing Advisory Panel. The panel aims to support and accelerate the growth, productivity, and competitiveness of the manufacturing economy in the region with a particular focus on promoting the digital technologies to drive change and prosperity. Led by Martin Rigley MBE, Chief Executive Officer and Managing Director of Lindhurst Engineering, the panel's private and public sector members include local manufacturing business leaders, the region's universities, local authorities, and business organisations including Make UK.

"Manufacturing is key to the prosperity of D2N2. The need to ensure our manufacturers are equipping themselves with the skills and technologies to boost their competitiveness, has never been so important."

Charlotte Horobin Region Director for Make UK in the Midlands and East



Nottinghamshire based The Production Lab, an award-winning clothing development and production company, took advantage of our Growth Hub's services to join our Peer Networks scheme - a peer-to-peer networking programme for SMEs.

As a business owner, Fazane Fox felt very isolated before joining the network, especially during lockdown, with no one to turn to for advice. However, after joining the network, Fazane was able to chat through several issues she had with fellow members who offered advice, support, and leads, for other businesses to help. As a consequence, she has been able to double the business turnover.

"The benefits have been amazing. The advice and support given from my fellow members had been outstanding. Everyone is very warm, friendly, down-to-earth, honest, and very knowledgeable. I feel like not only do I have a new set of friends now but people that will support me going forward. It's like a weight has been lifted."

Fazane Fox, The Production Lab



**BUILDING TRUSTED CONNECTIONS** 

# Our future plans. "Supporting economic recovery and delivering our strategic priorities will guide our work for the forthcoming year."

## Our funding.

## STRATEGY

We will continue to deliver on our Recovery and Growth strategy, building on the work we did for the Local Industrial Strategy and strengthening our approach to achieving Net Zero. We will start work to mobilise our green growth priorities by progressing feasibility work through our new Low Carbon Growth Group and Hydrogen Task Force to deliver opportunities for investment and jobs.

## **LEP REVIEW**

The Government is expected to conclude its Local Enterprise Partnership Review in the coming months. It will set out our role and responsibilities in the future. Following this, we will make any changes to our governance and operational structure which are required. Similarly, the Growth Hub national evaluation may require modifications to the operation of our services long term.

The majority of our funding comes from the Government's Local Growth Fund (Growth Deal). The LEP also receives funding from our Enterprise Zones and other Government initiatives, for example from the Department for Business, Energy, and Industrial Strategy (BEIS). In addition, we play a key role in managing the region's £226.1 million European Structural and Investment Funds, ensuring they are creating the right opportunities for the region.

The majority of our expenditure is made through our Growth Deal programme, via grant payments, plus running costs to operate and help deliver these programmes. Other expenditure includes our staff and office costs, running costs, and funding awarded to external partners and projects.

INCOME	2020/21
Grants and operational income	£68,432,338
Interest	£70,164
TOTAL INCOME	£68,502,502

EXPENDITURE	2020/21
Grant expenditure	£68,186,168
Staff costs (incl travel)	£861,310
Running costs, fees and bad debts	£448,465
Other	£480
TOTAL EXPENDITURE	£69,496,423

NET DEFICIT/SURPLUS	2020/21
TOTAL	-£993, 921

RESERVES	2020/21
TOTAL	£25,890,626

For our full Financial Statement please visit the D2N2 website.

## **Economic context.**

D2N2 is home to some of the country's leading businesses, world-class universities, and a proud heritage of innovation.

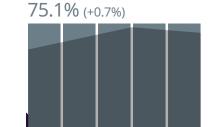
Our Recovery and Growth strategy builds on our successes and focuses on the opportunities that will enable us to grow our economy quickly and sustainably, while improving the long-term health of the environment. We want to ensure our people are leading healthy lives, able to celebrate and take pride in where they live, and grow our economy collectively across the D2N2 region.

## **PRODUCTIVITY** £48,117 (-16.3%)



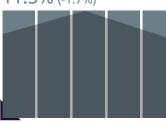
2010-2021

**EMPLOYMENT RATE** 



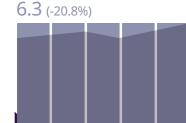
2010-2021

START-UP RATE 11.5% (-1.7%)



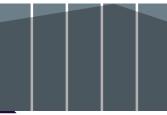
2010-2021

HOUSING AFFORDABILITY



2010-2021

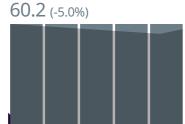




**BUSINESS SURVIVAL RATE** 

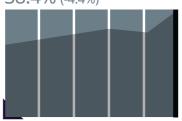
2010-2021

**HEALTHY LIFE EXPECTANCY** 



2010-2021

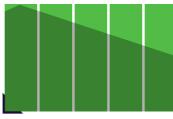
HIGHER QUALIFCATIONS 38.4% (-4.4%)



2010-2021

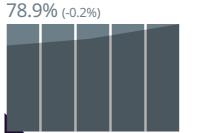
CO<sub>2</sub> PER HEAD (TONNES)





2010-2021

## **ECONOMIC ACTIVITY RATE**



2010-2021

the percentage difference is stated in brackets.

**Green:** the latest value is at least 5% above the average.

**Grey:** the latest value is between 5% below or 5% above the average.

Purple: the latest value is at least 5% below the average.

Productivity is measured by GVA per full-time equivalent worker. Higher level qualifications is measured by the proportion of the working age population with a level 4 qualification and above. The ratio of median house price to gross annual resident earnings is used to measure housing affordability (lower is better).



## The Board.

The D2N2 Board has 16 members, bringing together business, local authority, skills, education, and community representatives to ensure that our work meets the needs of the region.

The Board approves the LEP's significant and strategic decisions, including its annual budget and business plans. It also retains overall responsibility for risk and performance. All our board members give their time voluntarily.



Chair - D2N2



David Williams Deputy Chair - Geldars LLP



lames Brand Managing Director United Cast Bar





Graham Cartledge - CBE Chairman - Handley House



Andrew Cropley Principle - West Notts College. Deputy Managing Director -



Tim Freeman

Viv Russell

Group Managing Director

The Longcliffe Group



Clare lames CBE Managing Director -Further Education Representative Toyota Motor Manufacturing UK East Midlands Airport



Cllr. Kevin Butterv Leader - Amber Valley Borough Council



Cllr. David Mellen Cllr. Barry Lewis Leader - Derbyshire County Leader - Nottingham City



Cllr. Chris Poulter Leader - Derby City Council



Becky Rix Owner and Marketing Director - Leader - Rushcliffe Borough Roadgas Limited



Cllr. Simon Robinson



Professor Shearer West - CBE Cllr. Keith Girling



Vice Chancellor - The University Chairman - Economic Development and Asset Management Committee -Higher Education Representative Nottinghamshire County Council

The D2N2 LEP would like to thank outgoing board members Councillor Kay Cutts MBE, Jayne Mayled, Michelle Farmer, Emma Riggler and Councillor Alex Dale whose terms of office came to an end during the last year. As strong advocates and champions for the region, their insight and

energy have contributed to the LEP's development and achievements, helping us to develop into a

highly focused support organisation. Our Assurance Framework sets out clearly how the LEP operates. It ensures that Government, our partners, stakeholders, and members of the public have confidence in the way that we

conduct our business and that we have high quality governance arrangements in place.

The framework is reviewed regularly and strengthened in light of strategic and operational requirements and new national guidance.

## **Advisory Boards**

Our Advisory Boards bring together over 200 partners to support the D2N2 Board, strengthen our governance, and create greater collaboration and inclusivity in our decision making.

We continually review our Advisory Boards to ensure they remain fit for purpose and support our ambitions.

Our three Advisory Boards are:

- Business Growth and Innovation
- People and Skills

D2N2 publishes all Board and Advisory Board meeting documents and minutes on our website. You can also read more about our governance and decision-making processes in our Assurance Framework on our website. Search 'D2N2 Board' on the D2N2 website for more information.

